

FINANCIALTIMES

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NEWS SUMMARY

BUSINESS

MP may OPEC fly back may raise to U.K. oil price to-day again

Mr. John Stonehouse said he DECISION on a small of

Mr. John Stonebouse said he would try to fly to London from Melbourne to-day to attend Thursday's Commons debate on his possible expulsion. He was reported to have dismissed his lawyer.

Mrs. Barbara Stonehouse said her husband would probably be arrested if he went ahead with his plan to evade extradition proceedings, due to take place in court on Friday. "I don't think he will get as far as the aircraft door. What he is trying to do is the act of a deeply the county of the court of the county of the unhappy man. I feel desperately 18 months, with a Yen 10bn sorry for him," she commented (about £15m.) loan for Finland.

Newpham area. The girl received a knife injury to her arm but meetings which it is hoped will was not seriously hurt. Two men fishing for eels in the early settle a French/US. dispute on settle a French/US. hours heard her screams as she fought off her attacker, rushed to the home, and chased a man-

Angola peace bid by Kenyatta

With Angola on the edge of civil war, President Kenyatta of Kenya is to make another attempt at mediation between Back Page the leaders of the three rival indepedence movements. Several hundred people are reported to have been killed in four days of fighting, but a joint ceasefire order by military chiefs of the three groups appears to be taking hold in Luanda. Page 4

PEACE TALES se expected this week to the strike. The strike on June 23.

Traffic reached Bank Holiday proportions in the weekend heat-

wave, with cars bumper-to AUEW white-collar leaders bumper for 10 miles on the road will spearhead a move to commit to Ramsgate and Margate by 10 the union, Britain's second big-a.m. At Brighton, saturation gest, into opposing "the concept point was reached by mid-day of the social contract" at its when there was still a 10-mile home last night.

Arrests at grave in Clara, Co. Monaghan, in the Irish Republic, after shots were ured over the grave.

Coach deaths The driver was one of five people

killed when a wedding but left the road near Newton Butler, Co. Fermanagh. All the victims offer. came from Lurgan, Co. Armagh. Page 6

Grip of the gripe

on Alcoholism, though she be- Page 6 ment. When her medicine ran out, she used gripe water—be to Britain's imports next year tween four and six bottles a day because of increased expenditure—to settle her stomach. Most on foreign fish, the British Traw-pripe waters have the settle of the settle because of the British Traw-pripe waters have the settle because of the British Traw-pripe waters have the settle because of the British Traw-pripe waters have the settle because of the British Traw-pripe waters have the settle because of the British Traw-pripe waters have the settle because of the settle becaus gripe waters have twice the alcohol content of average beers, reports the council.

Tent blaze death A nine-year-old boy died and been insignificant. Mr.

Briefly ...

British Rail is to open a private COMPANIES inquiry at Stoke-on-Trent to-day into the Euston-Glasgow train • GUEST KEEN and Nettlefolds crash, which killed six and bas announced a £200,000 expaninjured 36 people at Nuneaton, sion in Holland.

Warwickshire.

the House of Commons. Niki Landa of Austria won the Swedish Formula One Grand china company Spode.
Prix in a Ferrari. Carlos Back Page
Reutemann (Brabham) was

home of Queen Victoria.

Motor Manufacturers Accelerate Middle East Misinterpreting Scottish EEC_ vote 12 FF REPORT

ON OTHER PAGES

ANNUAL STATEMEN

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Country on a 'suicide course

Crosland warns of need for changes in social contract

BY PHILIP RAWSTORNE

BY PHILIP RAWSTORNE

Mr. Anthony Crosland, Secretary for the Environment, warning that the in moving Mr. Wedgwood Benn to another Cabinet post without present rate of pay and price increases had put the country on a "suicide causing further serious rifts in course," yesterday called for basic changes in the social contract to forge it Labour unity.

sorry for him," she commented

**Solution* to New York City's cash shortage now seems virtually certain. The scheme in Yolves the hoped-for creation of a new State agency to assume Canadian medical student was attacked at a nurses' home in the Newsham area. The girl received a knife injury to her arm but meetings which it is hoped will bare bones is now far and away down to the task of making the Government's most urgent the Government's most urge

duce the rate of inflation by half over the next 12 months.

Speaking in Glasgow. Mr. Healey again attacked the "large minority" who had forced pay settlements outside the social contract. "I think everybody is beginning to get tired of a situation in which the Government is compelled to make the majority of working people settle for the crumbs and pay the bill for those who get the plums."

In the bargaining strength of the bargaining strength of garganised labour.

But this would be a policy of despair. I doubt that it would be a policy of despair. I doubt the commo U.K. ARMS deal with Egypt, involving supply of Hawker Siddeley Hawk combat aircraft

BY ANTHONY HARRIS

The objective for the Public be

Expenditure Survey Committee,

The Cabinet is expected to dismain efforts to restrain the cuss on Thursday—after Mr. autumn round of pay claims, Mr.

cuts above Healey's £1bn

THE CABINET has agreed to ex- Ministers will take a more than The index of wholesale prices amine public expenditure cuts usually active role in the early for May, to be published later for next year substantially larger stages of the review, which have to-day, is therefore of unusual than the £1bn. reduction sugnerably been left to officials. significance. The prices of basic gested by Mr. Denis Healey in his Budget speech.

The task is the more urgent materials and fuel have risen because Cabinet business has relatively slowly since the beginness and provided the prices of the pric

whose review of spending pro- solidated Fund figures published more than 81 per cent by April

grammes will occupy the whole at the end of last week showed almost as much as the retail summer, has—according to well that in the first two months of price rise of 101 per cent.

informed political sources— the present financial year Ceninformed political sources— the present financial year Cenit is now hoped that the rise
been set at a cut of £2bm, and tral Government expenditure on
in wholesale prices will begin
officials have been usked to find supply services—which covers to respond to the more stable
further optional cuts of £1bm.

real expenditure but not debt cost of inputs, though the the present financial year Cen-

Cabinet will look at

into an effective weapon against inflation.

Setting the stage for Govern Healey's return from the Paris Crosland echoed the Prime Minister intends to act within the next few Menetary Fund—its approach to book policy requirements wern on clear:

The policy had to be fair, but it had to incorporate pay guide-lines tight enough to produce a rapid slowing down in the rate of inflation and means of cusuring a higher degree of compliance with the guidelines.

"Putting the flesh on these of constraint and way the Government's most urgent task in the post-referendum poriod," he said at Grimsby.

Mr. Crosland's speech, made with the guidelines.

"Putting the flesh on these of exports and jobs provided by the reason's for exports and jobs provided by the expected upturn in world of the Treasury, follows here to be indeed the U.S. of the special of the International tark with indeed the U.S. of calean sweep in bowever, that the Prime Minister intends to act within the next few days. With his position strengthened by the referendent meeting of the International tark world system of the furnational tark world produce a facility of the contract was the contract was the only acknowledged the railwaymen that strengthened by the referendent of a fire world as strengthened by the referendent to advised the railwaymen that strengthened by the referendent to advised the railwaymen that strengthened by the fire the referendent of the bottled that they are to be a fire and trade union leaders on a fresh and trade union leaders on the talk but both the Prime Minister and the U.S. a for the following down in the rate of the fair world was the only and trade union leaders on the fair world was the only and trade union leaders

Editorial comment Page 12

Another popular version of the musical chairs game envisaged a straight swop of jobs between Mr. Wedgwood Benn and Mr. Anthony Crosland, Secretary for the Environment.

say it is inconceivable that be would accept any obvious demotion, preferring to resign and lead the Tribune group of Labour Left-wingers from the back benches.

The Prime Minister

Decision on Benn's future this week

THE FUTURE of Mr. Anthony Wedgwood Benn as Secretary for Industry is likely to be settled later this week, writes Philip Rowstorne.

Mr. Harold Wilson

There appears little doubt,

result from present inflation in an attempt to avoid antagonisfor 10 per cent. of the work on
rates in the hope of weakening ing the Secretary for Industry's
the bargaining strength of supporters in the Commons and

Mr. Wedgwood Benn's friends

appears intent on keeping his initial Government changes to a minimum; a more radical Gov-ernment resouffle is being contemplated in the autumn.

Opposition as Belgium picks U.S. fighter

BY DAYID CURRY

come into effect. These provide for 10 per cent, of the work on

Mr. Reg Prentice is presumed to the votes of these 13 deputies be ripe for the Prime Minister's who have vociferously demanded plucking.

(i.e. French)

Although the four Cabinet

in Parliament this week, It is expected that the RW will hesitate to bring down the promptly stated that the Belgian

OVER-RULING the stubborn munities in an attempt to defuse

over-ready action of the minority the bitter linguistic divisions french language party which which plague Belgium's political tontrols its Parliamentary tife.

The RW has, however, quite elearly won its pound of flesh and not merely in the shape of the six force in preference to reassurances on the Government's firmness in pursuing devolution. The arms purchase has handed the U.S. a clean sweep in the so-called "arms deal of the century"—to competition to supply aircraft to Belgium, to fulfil their Nato role by replacing the Starfighters these countries operate.

Provide

Provide

The RW has, however, quite elearly won its pound of flesh and not merely in the shape of reassurances on the Government's firmness in pursuing devolution. The arms purchase has been scalled down from 116 to difference being devoted to a supply aircraft to Belgium, and for the development of a Holland, Norway and Denmark European aircraft industry.

Quite what form this "consolation payment" to French interests will take is presumably as veiled in mystery to the Government as it is to everybody the controls.

Belgium also appears to have The Belgian decision means that the four Nato countries will now place orders for 316 F-16s worth more than \$2bn, to go with the 650 aircraft required for the U.S. Air Force. Holland and Denmark have options for a further 28 aircraft. It also means that the compensation terms offered by the U.S. in return for a common purchase by the four countries will now come into effect, These provide

News analysis Page 7 Editorial comment Page 12 French general in hospital Back Page

that the prior decision of his three allies to opt for the U.S. aircraft had been decisive. The need for a common purchase has long been emphasised by all four countries as part of the Nato campaign to standardise its

It was widely suggested that Mr. Wilson might resolve his problem by offering Mr. Wedgwood Benn the post of Lord President and Leader of the Commons—a more elevated position in the Government in the balance. Last hierarchy but well removed from the sensitive areas of the Government in the balance. Last ditch resistance to the choice of the American aircraft came from the sensitive areas of the Government in the balance. Last ditch resistance to the choice of the American aircraft came from the EEC and industry.

Mr. Edward Short, the present Lord President, it was said, could be moved to his old post as Secretary for Education, where Mr. Rep. Prentice is presumed to

'Iviistake

The final orders for the F-16 are: Belgium 102, Holland 84 (plus 18 options). Norway 72. Denmark 58 (ten options). The Although the four Cabinet Denmark 58 (ten options). The members have said they will not third major contender, the resign over the issue, but will stay to fight for other "European" causes, the Government—which is a Christian Socialist—which is a Christian Socialist—Liberal-Rassemblement Wallon Paris: France has greeted the coalltion—must still face a vote belgian decision with predictable

Prime Minister Jacques Chirac Government because it has a government's decision was very heavy investment in this "deeply regrettable" for the administration's regional policies future of Europe. A spokesman which embrace a commitment to for Dassult-Breguet commented devolve responsibility to the that Belgium's choice was "a Dutch and French-speaking com-serious mistake."

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James .

crawl into the town. Automobile Page 6 warning to drivers returning • NALGO leaders gave unanimous go-shead for a strike ballot to be taken if necessary. to back a wage claim by their 400,000 local government workers Police arrested 15 people at the matching the highest current funeral of a Provisional IRA man agreement for manual workers. Page 6

 PAT dispute involving 5,000 Bank · International been referred to arbitration after the National Bank Employees Union of Bank Employees rejected a 22.5 per cent. pay

monetary reform, have begun.

and Westland Lynx helicopters

Move to stave

off rail strike

annual conference next week.

. GOVERNMENT'S Bill .to nationalise the aerospace and A 43-year-old mother of three, shipbuilding industries now who suffered from indigestion, seems likely to be squeezed out was referred to the Avon Council of this Session of Parliament.

lers Federation will warn the Government on Wednesday.

• IMPACT of the controls or food prices for the consumer has a 14-year-old youth was critic Sainsbury, chairman of J. Sains-ally ill in hospital with severe bury, says. Enforced reduction burns after their tent burst into in retailers net profit margins flames at Guide, near Blackburn, has slowed investment plans, he

Back Page and Page 38

Broadcasting from Parliament wedgewood is showing close begins to-day with the live interest in plans by Carborun-coverage of Question Time from dum, the U.S. concern, for the possible sale of its tableware business, including the British

second, only 6.2 seconds behind. . FORMAL merger of ELF? Fire has substantially damaged ERAP and its 51 per cent. sub- TUC leaders meet on Wednesday get results is to deal with the in The Financial Times on Saturthe convalescent home at sidiary, Société Nationale des to consider pegging wage rises people who are actually day, which proposes that unions
Osborne House, East Cowes, Isle Petroles d'Aquataine (SNPA) below the current level of price
involved." of Wight - once the favourite could take place soon-Page 39

FEATURES

officials have been usked to find supply services—which covers in wholesale prices will begin further optional cuts of fibn. While the review objectives of service and other financial pay the committee exercise do not at this stage represent policy higher than in the same two delsions, which will be taken in months a year earlier. While the autumn after the medium term economic forecast has been to read a trend from the outtern economic forecast has been to read a trend from the outtern economic forecast has been to read a trend from the outtern economic forecast has been to read a trend from the outtern economic forecast has been to read a trend from the outtern economic forecast has been to read a trend from the outtern economic forecast has been to read a trend from the outtern economic forecast has been to read a trend from the outtern economic forecast has been to read a trend from the outtern economic forecast has been to read a trend from the outtern economic forecast has been to read a trend from the outtern economic forecast has been to read a trend from the outtern expenditure and line of figures strongly suggest that the economic forecast has been to read a trend from the outtern effective economic indications would be necessary if the brought under effective control political imposed in the sum of further economic indications would be necessary if the brought under effective control political imposed in the sum of further economic indications. finances have still not been cators will have a considerable brought under effective control political importance in this heavy cuts would be necessary if the brought under effective control, political importance in this heavy growth of personal incomes could not be checked. One objective of the Chanare now well above the £9.1bm, and the trade figures on Friday, cellor and the Prime Minister stated in the Budget. The investment survey by the appears to be to bring Ministers. The main hope of reducing the Department of Industry is likely growth of expenditive to reason, to make gloomy reading, but

appears to be to bring Ministers. The main hope of reducing the Department of Industry is their in charge of spending Department growth of expenditure to reason to make gloomy reading, but ments face-to-face with the stark able figures is the Chancellor's Ministers may argue that the economic alternatives facing the forecast that inflation, which is decisive referendum vote should Government; the Prime Minister likely to reach a peak in the next have improved confidence since is reported to have arranged that few weeks, will ease thereafter, the questionnaire was answered.

en in abeyance during the ning of the year, but wholesale

referendum campaign. The Con- prices of output had risen by

Jack Jones calls for joint **CBI-TUC** wage policy

BY JOHN ELLIOTT, LABOUR EDITOR

increases and also coincides with publication of a TUC proposal that no one in Britain should Tripartite talks be allowed to earn more than \$20,000 a year—£10,000 after tax. This idea is to be put to-day by the TUC to the Royal Commission on the Distribution of Income and Wealth, as a way within Labour's "wider social contract" of moving towards a "socially fair range of earnings."
It is bound to meet stiff resist-

Mr. Jones issued his call last tract for the next wages round, ships in recent months, mainly be told me: "We should be pre- as a result of constant pressure much social dissatisfaction."

pared to seek a collective agree- from the CBI. It also coincides, This will be expanded on
ment with the CBI to commit however, with Government Minist to-day when Mr. Len Murray. employers for the next wages ters making it clear that they TUC general secretary, leads a round so that the policy will are far from keen to leave it to TUC delegation to give verbal stick."

the TUC alone, as they did last evidence to the Commission's Speaking nearly three weeks' year, to fix the wage guidelines, inquiry on top incomes.

ance from the CBI members with whom Mr. Jones now wants to

A NEW departure in trade union after last month's call from the In this situation. Mr. Jones A NEW departure in trade union arter tast months call from the situation, mr. Jones, thinking on the control of in. CBI's council for tripartite talks who has been by far the counflation was launched last night and the Government, Mr. Jones leader on the framing of policies by Mr. Jack Jones of the declared: "We should get away since Labour was elected, will transport Workers, who issued from tripartism and away from now tell the TUC economic companies that the TUC economic call for the TUC and CBI to the politicians. They can make mittee this Wednesday that the come together and negotiate a us aware of the problems and time has come for the TUC to "collective agreement" on we get advice from them. change tack.

"But this is an industrial mat. The main work for Wednesfuture wages policy without the ter and it is far more sensible day's economic committee meeter and it is far more sensible day's economic committee meeter and it is far more sensible day's economic committee meeter and it is far more sensible day's economic committee meeters and unions to sit ing to be consideration of a for employers and unions to sit ing

Ever since the Conservative Government's abortive tripartite talks in 1972, Mr. Jones and other TUC leaders have been scathing about the CBI. They have insisted since Labour was returned early last year that the social contract was a matter between the Government and the unions, not involving the CBI, and that the wage guidelines were the responsibility solely of the TUC. The about-turn now proposed

This call comes shortly before down together. The best way to TUC office document, reveale autumn orwards to aim for wage rises lower than the current rate of price increases. The aim would be to bring the

rate of price increases down helow 20 per cent and maybe as low as 10 to 15 per cent next year. Unions would, how ever, expect to be compensate later of, having accepted wage rises at these levels, and prices continued to rise faster. The TUC's £20,000 salary ceiling proposal is the first aftempt by union leaders to curb top salaries directly. The Royal Commission is warned in written night when, in the context of by Mr. Jones follow a gradual evidence by the TUC that "per-imminent talks on the social con- thawing of CRI-TUC relation ceptions of injustice and inequalities are still the cause of

We are staying in Europe We have always believed that the British people would prefer

to do business within Europe rather than without, and happily we have anticipated their decision.

One result of this will be to double the importance of the consultancy services we offer from our offices in Paris, Brussels, Amsterdam and Geneva. Now, more than ever, businessmen and property managers will be seeking to take advantage of the opportunities that exist within the European community.

The issue is settled. The opportunities are open to us all. It's all part of the Knight Frank & Rutley service.

Selection of Services





Too much disparity

THE PRUDENTIAL World Cup, matic guarantee of entertain regretted the omission of Beet as expected, produced three one ment. Whenever the team bat as their mundane scamers were sided massacres and one reason ting first scores too many or too despatched to all parts of the sided massacres and one reason ting first scores too many or too despatched to all parts of the

sided massacres and one reason- ting first scores too many or too despatched to an parts of the able game of cricket, in which few runs, anti-climax usually ground by the controlled aggression of Amiss and Fletcher and Saturday the by a final all-out assault in the

section, and Pakistan v. West Indies on Wednesday, and at the Splendid Amiss.

BY TREVOR BALLEY

What can a medium-pice scamer do in these trying circustances? My own belief is the he should keep a full length and

BY BEN WRIGHT

Why this battle will roll on

BY C. GORDON TETHER

"WHAT MATTERS most in the therefore, if we did not see the end is to get this mainly sterile "battle for independence" confir or Out argument over and tinuing within the country. Cone with," said the Evening Indeed, it is quite conceivable Standard on the eve of the refer that, by bringing to the surface endum, giving its account of some of the previously less what had induced it to drop its evident apects of the controversy.

auti-Marketeers fully support Mr. to more extensive participation Enoch Powell's contention that in EEC integration.

out that no force is more difficult clearly in prospect. to discourage or eliminate than that which sees itself as concerned with winning or pre-serving freedom from foreign

Heath, Mrs. Thatcher and Mr. Britain they want to see—an —possibly even comple Thorpe all did—that they could independent one. By contrast, finality to their decisions. not consider themselves bound by a "no" outcome to the reference dum seeing that it was "only consultative." they themselves even more justifications about the Europe to the restance of the consultative. Tory backers envisage it as a constraint one. By contrast, finality to their decisions.

decision of the compensation to the decision of the Foreign Compensation to the foreign Compensation to the decision of the Foreign Compensation to the decision of the Foreign Compensation to the decision of t

Enoch Powell's contention that in EEC integration.

The revised prospectus on stone in the lattle to preserve which the Covernment invited the socient independence of thisse islands. From which it as good as promised not to take follows that they believe that it is the right—indeed the duty—of all who recognise this to continue that this undertaking is adhered to. But since this is likely to be challenged by Brussels and the hot gospellar of the EEC way of life in this country, a new running fight is clicarly in prospect.

In is hardly necessary to coint cut that no force is more deficult to discourage or eliminate than

In the revised prospectus on the continue discourage or eliminate than

In the revised prospectus on the continue of the country to remain in the EEC commission and in an important an important area of administrative law.

The Foreign Compensation commission its unique status. Of all administrative tribunals, the commission able had been excepted from the provisions of the Tribunals and Inquiries Act awyers with a chairman of distinction among the legal profession. Why then was it so unpopular among the legal profession. Why then was it so unpopular among the legal profession. Why then was it so unpopular among the legal profession. Why then was it so unpopular among the legal profession of administrative tribunals and Inquiries Act awyers with a chairman of distinction among the legal profession. Why then was it so unpopular among the legal profession of administrative tribunals and Inquiries are tribunals on points of the courts against any decision of administrative tribunals and Inquiries are tribunals and Inquiries are tribunals on points of the courts against any decision of administrative tribunals on the total administrative tribunals and Inquiries are tribunals and Inquiries are tribunals in the 1950 which had been excepted from the provisions of the tribunals and Inquiries a

Victory against an

unloved tribunal

THE WEEK IN THE COURTS

WHAT MATTERS must in the therefore, if we did not see the condition of the control of argument over and the get this mainty sterile battle for independence "control or or or argument over and thin the country to the with," said the Evening Indeed, it is quite conceivable Standard on the eve of the previously less condition, civing its account of some of the previously less contain civing its account of some of the previously less contain civing its account of some of the previously less contains. Evening the same section as a strain wide many that the final was a nullity, since the previous opposition to Britain's previous opposition to Britain's first evening indeed, its main concern it would be the result was obvious by hunch, result was obvious by hunch, and the West Indies, because their property as result in the same section as Australia had the West Indies, because their property as result in the same section as Australia had the West Indies, because their property as result in the same section as Australia had the West Indies, because their property as result in the same section as Australia had the West Indies, because their property as result in the same section as Australia had the West Indies, because their property as result in the same section as Australia had the West Indies, because their property as result in the same section as Australia had the West Indies, because their property as result in the same section as Australia had the West Indies, because their property as result in the same section as Australia had the West Indies, because their property as result in the same section as Australia had the West Indies, because their property as result in the same section as Australia had the West Indies, because their property as result in the same section and the West Indies of the same section and the West Indies of the same section and the West Indies of the same section of the work better property as result in the same section and the West Indies of the same section and the west Indies of the sa

that the determination by the

CRICKET

the EEC as such could all be induced to lay down their arms, we could still expect to see the sattle rolling on in other forms. One reason for this is that the probability getting more heated probability getting more heated on the future of economic and probability getting more heated on the future of economic and probability getting more heated on the future of economic and monetary union is bound to precipitate a major controversy in far from being the only one, as I shall later explain—is that many anti-Marketeers fully support Mr.

The Anisminic case, providing cause any loss as the result of disappeared in 1969, and last as it did a measure of relief on the future of economic and week the first successful appeal against a decision of the Commission from judicial that decision would have been mission, before the Court of Appeal in Benin v. Whimster, provided an occasion for restoring the commission to the extent of the commission to make unchallengeable in the courts.

The Anisminic case, providing cause any loss as the result of disappeared in 1969, and last as it did a measure of relief on the total immunity of the monetary union is bound to precipitate a major controversy in this country on the extent to which the U.K. can be committed and occasion for restoring the commission to make unchallengeable in the courts.

The Anisminic case, providing the one of the property did not as it did a measure of relief on the total immunity of the disappeared in 1969, and last as it did a measure of relief on the total immunity of the mission, before the Court of Appeal in Benin v. Whimster, provided an occasion for restoring the Commission to make unchallengeable in the courts.

The Anisminic case, providing the output of the form the total immunity of the matter of the provided and the substitute of the property did not as it did a measure of relief on the total immunity of the matter of the provided and the substitute of the provided and the substitute of the provided and the substitute of the provided and the sub Indies on Wednesday, and, at the Oval next Saturday, there is the outstanding clash of the early rounds. Australia v. West Indies. This is already a sell-out and attacking shots, including a good quota of yorkers he will could well be a dress rehearsal cleverly angled push-cumdrive for the semi-final—but do not with which he repeatedly pierced under-rate England's chanies, the field. Fletcher, after a even if there was a depressing sameness about their attack associate in the pursuit of runs. againt India, five fast, or fast medium-paced "dobber."

Although knock-out cricket is often exciting, it has no autoprovided an occasion for restor- reviewable determinations, even Appeal under the new provision ing confidence both in the to the extent of its own jurisdic- in the 1969 Act.

Commission of any application The Government's proposal in made to them under the Act of its turn provoked a storm of promade to them under the Act of its turn provoked a storm of promade to them under the Act of its turn provoked a storm of promade to them under the Act of its turn provoked a storm of promade in the subsequent sale as two quite distinct steps in the deprimental proposal in the judges said that it was a mended out of existence at the subsequent sale as two quite distinct steps in the deprimental proposal in the judges said that it was a mended out of existence at the subsequent sale as two quite distinct steps in the deprimental proposal in the judges said that it was a mended out of existence at the subsequent sale as two quite distinct steps in the deprimental proposal in the judges said that it was a mended out of existence at the subsequent sale as two quite distinct steps in the deprimental proposal in the judges said that it was a subsequent sale as two quite distinct steps in the deprimental proposal in the judges said that it was a subsequent sale as two quite distinct steps in the deprimental proposal in the judges said that it was a subsequent sale as two quite distinct steps in the deprimental proposal in the judges said that it was a subsequent sale as two quite distinct steps in the deprimental proposal in the judges said that it was a subsequent sale as two quite distinct steps in the deprimental proposal in the proposal in the judges said that it was a subsequent sale as two quite distinct steps in the deprimental proposal in the proposal i serving freedom from foreign demination—whatever form that domination—whatever form that domination may take. And no one can deny that, if the EEC is to be come the great new power bice its exponents envisage, it will have to be in sufficient command of its "subject peoples" to be able to pack the appropriate collective punch.

Moreover, anti-Marketeers will claim that, if their opponents were claim that, if their opponents were plained in the ideas of our dependent one. By contrast, Marketeers are all agreed on the Heath, Mrs. Thateher and Mr. British devotes independent one. By contrast, Marketeers are all agreed on the there should be a measure of their dependent one. By contrast, the ideas of our different politic to their decisions.

Marketeers are all agreed on the there should be a measure of their dependent one. By contrast, the ideas of our different politic to their decisions.

Marketeers are all agreed on the there should be a measure of their dependent one. By contrast, the ideas of our different politic to their decisions.

Marketeers are all agreed on the there should be a measure of their decision of the compensation to the claim and the subsequent salte as two quite distinct steps in the deprivation of the Benin family was amended out of existence at the Bill's committee stage of the Plouse of Lords. Not merely was appeared to the number and the Bill in particular to the strangle out of existence at the Bill's committee stage of the House of Lords. Not merely was amended out of existence at the Bill's committee stage of the House of Lords. Not merely was amended out of existence at the Bill's committee stage of the House of Lords. Not merely was amended out of existence at the Bill's committee stage of the House of Lords. Not merely was a mended out of existence at the Bill's committee stage of the Poporety. The two stages were dead to be a single out of Lords. Not merely was a

dum seeing ther it was "only inter apart Mr Heath and his consultative," they themselves remined in the property of the Court of Appeal, specialised field and and his consultative, which are even unor justification for refusing to be bound by "yet" one and was clearly coing to heat their property of the Prose, the business a Liberal Garden of Eden.

Why: Because, with the property of the Prose, the business a Liberal Garden of Eden.

Why: Because, with the property of the Prose, the business a Liberal Garden of Eden.

Support of the Prose, the business a Liberal Garden of Eden.

For the Statistical Carden of Eden.

For the Statistic

YACHTING

GOLF

you cannot, of course, argue—infinitely worse than three with a 20 foot put for a birder to bad luck. But Mark James, beaten by that margin by Vinny tributed to matters by finding next four holes, and got in a Giles in the 36-hole final of the Amateur Championship at Royal Liverpool on Saturday, will not need telling that he was not that lat the breaks a good deal cleaner than he went one way—not his way.

The fact the the hole and was clearly going to long and straight off the tee, and long and straight off the long and straight off the long and straight off the long and long and straight off the long and long

Sneeze that cost a vital hole

YOU CANNOT, of course, argue —infinitely worse than three In the morning Giles opened with a 20 foot putt for a bird.

nto the rough.

did likewise and a full-blooded to marry into golf it will hap
That cost him a five and shank into the gardens led to a him, and all of us, if he remenmother hole—and somehow four conceded hole, and effectively bers that it is for better, for

BY ALEC BEILBY

ak Rádio

†Indicates programme in BBC 1

18.45 You and Me. †11.00 For the following times:
Schools, Colleges. 12.50 p.m. Anno
Domini. 1.30 Mary. Munco and 6.00-6.50 Wales To-day. 6.50-7.20
Midge. 1.45 News. 2.20 For Hoddiw. 7.20-8.10 Star Trek. 11.03Schools, Colleges. †3.58 Regional Midge. 1.45 News. 2.20 For Headiw, 7.30-8.10 Star Text. 11.05 Schools, Colleges. †3.58 Regional 11.28 Dewch i Siarad. †11.28 News (except London). 4.00 Play News of Wales.
School. 4.25 The Clangers. 4.25 Scotland—6.00-6.50 p.m. Report-Jackanory. 4.50 Blue Peter. 5.15 ing Scotland. 10.10-10.40 Public Hong Kong Phooey. 5.40 Roobarb. Account. 10.40-11.20 Miss Scotland 1975. 11.20-11.45 Choices For To matter.

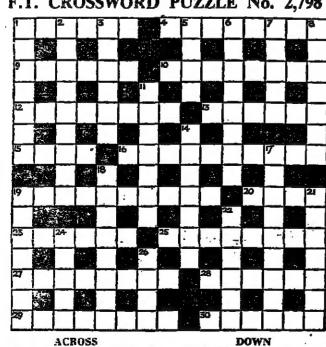
†6.00 Nationwide. 6.50 Star Trek.

7.40 Whatever Happened to the Likely Lads? 8.10 Panorama.

10.10 Churchill's People. 11.05 Choice For To-†11.28 Regional News. All regions as BBC 1 except at

To-morrow, †Scottish News Sum-

News. 6.00-6.25 Scene Around Six. 6.25-6.50 Land and Larder. 11.05-11.35 Episcopal Consecration in St. Patrick's Cathedral,



1 Plant transationtic uncle in the discese (6)
4 A single strike can throw light on the subject (3, 5) 9 Politician gets fifty in the company to agree (6) 10 Charge the poor creature-he's a passionate reader (8)

12 How to show poor hands the ways about town (2-6) 13 "Bores through his - wall, and farewell king" (Richard 15 City of endeavour with-neught inside (4) 16 Takes sisal—that could be

grand larceny (5, 1, 4) 19 Done by the host and found in every suit (3, 7).

20 You need a drink to see the sergeant (5, 2) smart fellow (4)
23 Philip and his relations can
25 to 40 " (15 to

28 Weed gets the Spanish to 21 The flower that subdues in-mend (6)

menu (b)

29 Lost, dear? Possibly there is something to steer by (8)

30 Edit and 5 Lost. 30 Felix out of bed—what seuce! 24 Cut about in the foot (5)

Northern Ireland—3.58-4.00 p.m.

F.T. CROSSWORD PUZZLE No. 2,798

1 Musical instrument, but comes after the wine (7) 2 Get heaps more to send a

message (9) 3 Trouble the doctorcase (6)

5 Secluded corner is all right with a number (4) 6 What pioneers do with added murder (4, 1, 3) 7 Tipster includes the right to

8 Severely criticises the football team (7) 11 Notice a distinction without a

23 Philip and his relations can to do" (Isaac Watts) (4, 5) go to pot (6)
25 Not craditable—was it a performance for the discipline (8)

formance for charity? (4, 4) 19 Many get up about the type

26 One or two fathers (4) The solution of last Saturday's prize puzzle will be published with names of winners next Saturday.

Ireland News Headlines.

Ireland News Headlines.

England—6.00-6.50 p.m. †Look
North (from Leeds, Manchester, Newcastle); †Midlands To-day
About Anglia 19.30 Monatay Late Film:

(from Birmingham); †Look East

(from Norwich); Points West
Diana Dors and Patrick (Jien. 12.55 a.m.

ATV MIDI A 2002.

ANGLIA

12.30 p.m. Look Who's Taiking. 1.25 Newcyddion y Dydd. 2.00-2.39 Eamddon. Newcyddion y Dydd. 2.00-2.39 Eamddon. Newcastle); †Midlands To-day
Monday, Altornoon Film: "The Gift of HTV West—As BTV General Service

**Occurrence Labels of East

The Long Baul' sharting Victor Mature, (from Bristol); †South To-day

ATV MIDI A 2002.

ATV MIDI A 2002.

hir. 5.50 News from ITN. 6.00 Today. 6.40 The David Nixon Show.

7.30 Coronation Street. 8.00 Man About The House. 8.30 World In Action. - 9.00 Sam. 19.00 News.

10.30 The Streets of San Francisco. 11.30 World Snooker. 11.55 The Inward Eye.
All ITV regions as London except at the following times:

Denn Stockwell and Stephanie Powers
HTV

12.30 p.m. The Galloping Gourmet. L20
Report West Headlines. L25 Report
Wales Headlines. 2.00 Housecall. 2.35
The Monday Malines: "Walt "Till The
Sun Shines Nellic." 5.20 Orbit E. 5.25 News. 12.38 Monday Matinee: "The
Crossroads. 6.51 Report Wales. 10.30 A Place in Europe.
Report Wales. 10.30 A Place in Europe.
Crawford. Ressanc Brazil and Heather
Squarker' starring Edmund Lowe and
Ann Todd.

Diaty. 6.20 Snorts Deck 8.00 Comedy
Premiere. 18.38 A Place in Report
YORKSHITE
YORKSHITE
YORKSHITE
12.38 p.m. Inner Space 1.20 Calendar
12.39 p.m. Inner Space 1.20 Calendar
Story of Estitler Costello." starring Joan
Squarker' starring Edmund Lowe and
Calendar. 10.30 Emmerdale Farm. 11.25
Checkmate.

GRANADA

12.36 p.m. Dourlas Fairbacks Presents.

12.31 Tals 1s Your Right. 2.30 Monday

Mattace: "The Gift of Love" starring 1.20 Westward News Headlines. 2.00 Play
Robert Stack and Lauren Bacall. 5.20 with a Purpose. 2.30 The Monday
Shans a Lang. 6.00 Granads Reports. Mattnee: "The Cauadians," starring
10.30 A Place in Europe. 1.100 Appoint. Robert Ryan. 4.00 Cartoon Time. 5.20
ment With Fear: "Paper Man" starring University Challenge. 6.00 Westward
Dean Stockwell and Stephanie Powers Diary. 6.20 Sports Desk 5.00 Controlly
Premiere. 19.38 A Place in Europe.
11.08 Westward Late News. 11.03 The

Selection race reflects past form

down seems almost irretrievable the championship.

lewcastle); †Midlands To-day from Birmingham); †Look East "The Long Bau" starting Victor Mature, Disable Date and Parker Lilean Liles and Date Lilean Liles and Parker Lilean Liles and Date Lilean Liles and Parker Lilean Liles and Date Lilean Liles and Parker Lilean Liles and Date Lilean Liles and Date Lilean Liles and Parker Lilean Liles and Date Lilean Lilean Liles and Date Lilean L 1.30 U.F.O. AVENUE. ALS Out of Town.

1.30 U.F.O. AVENUE. ALS Out of Town.

1.30 U.F.O. AVENUE. ALS Out of Town.

1.30 Horizon.

1.30 Horizon.

1.30 Horizon.

1.30 Horizon.

1.30 J.F.O. Avenue. Also out of Town.

1.30 Horizon.

1.30 Horizon.

1.30 Horizon.

1.30 Horizon.

1.30 J.F.O. Avenue. Also out of Town.

1.30 Horizon.

1.30 J.F.O. Avenue. Also out of Town.

1.30 Horizon.

1.30 J.F.O. Avenue. Also out of Town.

1.30 Horizon.

1.30 J.F.O. Avenue. Also out of Town.

1.30 Horizon.

1.30 J.F.O. Avenue. Also out of Town.

1.30 J.F.O. Avenue. Also out of Town

speed. The results, apart from the byacht.

A good political week for Ted team may be chosen from More almost a photo-copy of the entry lists, the largest yachts finishing race: Morning Cloud finishing Cloud, Robin Alsher's Yeoman top.

Tactically it was a race without special feature, though run which were divided at the top she still has to prove her worth.

RACING

BY DOMINIC WIGAN

Bustino lands a clever win

<u>j.</u>

ANDIO 1 SATURE THE VOKE of Congress, and the following time the following times of the foll

-3 A

Aronovich by DOMINIC GILL

was to hear a conductor who is ness and conviction the reserva- in the vivace second movement not content merely to ride along tion was small and easy to forget. was a joy to hear—every line on the virtuosity and unruffled Difficult to say which the more crisp and clean. A wild and expertise of a great orchestra— impressive: Pollini's own steely fantastick finale was superbly but who can lead it, shape it, hammer-octaves (and more im- delivered: wild, fierce and free.

Criterion

BY BEN WE

: Disti

Oh Coward! by B. A. YOUNG

Roderick Cook has devised sounds whose impurity would Love. A plano tinkies prettily in and directed this Coward case have driven the Master to the pit. The production, done serole; he also presents it and is distraction. It is mistorious, it is mistorious. It is mistorious, it is

Morley College, S.E.1

Naboth's Vineyard

by MAX LOPPERT

A pleasant evening of music

of the ears a Moriey College on Thursday had at its centre Alexander October Absorber Absorbe

it), printed in the front of the The singers — Caroline but very enjoyable to watch and sion. score, conjures up a more Churchill (soprano), Justyn listen to. The programme is dazzlingly hard and fast picture Lewis (tenor), Paul Hillier repeated tonight, Monday.

Elizabeth Hall

Monody and Meridian

by DOMINIC GILL

During the past two years, has major qualities—a powerful I was not convinced that the Harrison Birtwistle has been toaching abroad and working on a new opera, whose fate—fince it was abortively commissioned first by Covent Garden and the Glyddebourne—is now uncertain. There have otherwise been in new works; and in the meantime the music generally of one of the most interesting composers of the wartime post-boules generation has been not ignored, but relatively neglected.

The second work made no I found Meridian greatly impercy and lively imagination. The performance was a solid first in 1971. Strange and lively imagination. The performance with same of their season, conducted on Friday by Elgar Howarth, two important Birt was allowed by the second porton first works, Monody for Corpus Caristi and Meridian. Monody is an early piece, daining from the comparison would be mislead with a Bouleslike declicacy and clarity—but as successing and lively many post-bound in time as one of the key British of the same tong hands of the comparison would be mislead evening. as ever expertly soft and Meridian and horn inger. But in another way does not have younged and in time as one of the key British of the same tong have been some of the comparison would be mislead evening. So it was an imaginative composition of the comparison would be mislead evening. So it was a purely piece, daining from 1960-61: a 12-minute essay for soperance with a Bouleslike declicacy and clarity—but also the comparison would be mislead evening. So were succeed and recorded soon? It is inspiration—plays on one of the key like the latter music. It's not momentum of real sensous as powerful first hard with a not-too-asion with the latter music. It's not momentum of real sensous as powerful first hard with a not-too-asion with the latter music. It's not momentum of real sensous as a powerful first hard with a not-too-asion with the latter music. It's not momentum of real sensous as powerful first hard with a not-too-asion with the latter music. It's n

The Complete Tynan

by B. A. YOUNG

What are labour prospects like in Plenty of us up here to help you make it... Peterlee? Call Fred McClenaghan, member of the Institute of Personnel Management

important British dramatist since past seven years to be knocked Shaw. Interesting, though, to out by them any more. The read a plea for third-rate nude dancing (no choreographer revue in 1964.

Florence opera

Maggio musicale — 2

by WILLIAM WEAVER

The London Symphony Orchestra gather it together in unanimous pressive still, his hammer-tra's Russian programme last and momentum he provides:

Thursday, also broadcast live on Radio 3, was conducted by Yuri Aronovich — the chief conductor until 1972 of the Moscow ing of the Sleeping Beauty Provich's brisk tempi—once of Radio Symphony Orchestra, now logue, quick and bright dancing twice for my taste too brisk—with colour; and a performance, at least successfully sharpened white seeming. Aronovich's incisive worked in the finest detail but any hint of saccharin in the massively structured, of the finale's marvellous, immensely soloist in an account of Protogramme tup and thrust, clear graphic gesture, and powerful control of detail coared and commanded from the LSO some of the most vivid and exciting or the most vivid and exciting or the first movement, anti-climactic in any lesser hands than the best, was miraculously shaped and shado—shades, without exaging months. How good above all it may be seen and converted to first movement and content merely to ride along the first movement and conversation.

In missed a degree of lyrical tenderness, of broad sensuous stated—shades, without exaginations.

In missed a degree of lyrical tenderness, of broad sensuous stated—shades, without exaginations.

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In missed a degree of lyrical tenderness, of broad sensuous stated—shades, without exaginations.

In missed a degree of lyrical tenderness and conviction the reservation in the vivace second movement in the vivace second moveme

simple, without fuss. The drama was allowed of speak for itself.

Enrico Sportiello, the choreographer, also deserves praise; for once the little group of dancers vincingly play an impassioned, years ago as Lescaut in the actually looked like guests at a inexperienced young girl in the Schippers-Visconti production of party and not an intruding corps de ballet.

Semkow's reading was Angelo Romero, the young baritone who most. The interpreter must con made a great impression two vincingly play an impassioned, years ago as Lescaut in the party and not an intruding corps de ballet.

Semkow's reading was Angelo Romero, the young baritone who most. The interpreter must con made a great impression two vincingly play an impassioned, years ago as Lescaut in the party and not an intruding corps discontinuous production of the work, then become a self-controlled noble.

Semkow's reading was Angelo Romero, the young baritone who most. The interpreter must con made a great impression two vincingly play an impassioned, years ago as Lescaut in the party and not an intruding corps discontinuous production of the work, then become a self-controlled noble.

Semkow's reading was Angelo Romero, the young baritone who made a great impression two vincingly play an impassioned, years ago as Lescaut in the party and not an intruding corps discontinuous production of the work, then the Puccini opera in Spoieto. He work the puccini opera in Spoieto. He work the puccini opera in Spoieto and the puccini opera in Spoieto and the puccini opera in Spoieto.



de ballet.

Semkow's reading was woman of the highest society in coherent and restrained. He did not push them, either. fulfil all these requirements; but he did not push them, either.

phenomena are of archaeological interest only and even the accepted manner of human repro-duction bard to believe in. Dan and Sarab, true products of our time, find nothing odd in this official interference with their life, even when it is accom panied with violence. But they have at some time moved through a time-slip, for they think Michael is a baby, even going as far as changing his

Anyone who can still feel excited at the recollection of Hair in 1968, the jolt of its friendly overturning of all exist-ing social standards, its devotion to the cause of universal amity, must be prepared for something different at Her Majesty's Theatre, The liberties the young A View of the English Stage, 1944-63. Kenneth Tynan. Davis-Poynter, £5.50. 386 pages

When I feel stale, I go to my copy of Cartains or Tynan Right copy of Cartains or Tynan Right most revivifying criticism of our time. Now we can have all the Tynan critical writing in one volume, and anyone in-most reviewing in much room to the arts.

Terested in the theatre should A random dip brings up the dash for it.

Wandering Jew at the King's, to take pride in naked bodies, to the probably overnight. In them is ceded or become boring with except and the world; many of the notices in this collection were written for the little notice of Wolfit in The to take pride in naked bodies, to the probably overnight. In them is ceded or become boring with except and the world; many of the notices in this collection were written for the little notice of Wolfit in The to take pride in naked bodies, to take pride in naked bodies, to the probably overnight. In them is ceded or become boring with except of the delivers each line as a thin can involvement in this collection were written for invisible foes." "The Christian cut the supports away from the only thread of plot, camp, all stripy canvas and flags, at any rate in those days, offered to be pitched backstage to be pitched back camp, all stripy canvas and fiags, seems to be pitched backstage at Bertram Mills's circus." "As the curtain falls, Mr. Wolfit goes guiless simulacrum, has made foolish attempts to relate the show to other, irrelevant, matters. "June 1975!" cries a girl under a spot. "Yorkshire man found battered to death in ditch!" You can imagine what indignation such a headline would cause among the New York kids facing service in the critic has to answer, and so readably written that attention is caught at once and never relinquished. I wondered sometimes if Mr. Tynan would still stand by his 10, 20, 30 year old opinions the music and the dance.

"As the curtain falls, Mr. Wolfit goes the curtain falls, Mr. Wolfit goes guites simulacrum, has made foolish attempts to relate the show to other, irrelevant, matters. "June 1975!" cries a girl under a spot. "Yorkshire man found battered to death in ditch!" You can imagine what indignation such a headline would cause among the New York kids facing service in the facing it). The fact is that this caught at once and never relinquished. I wondered sometimes if Mr. Tynan would still stand by his 10, 20, 30 year old opinions the music and the dance.

Galt MacDermott's songs remain stimulating, though we've heard too many duplicates in the important British dramatist since past seven years to be knocked.

Battersea Park

Giselle

by CLEMENT CRISP

performance.

During its tours of the regions the Royal Ballet's other half properties of this vexed role. He vides matinées for schools which makes a handsome, slightly go under the general title of arrogant princeling in the first "Journey Through Ballet." The act, but utterly sincere in his Touring Group is sharing the feelings for Giselle. He shows season in Battersea Park, and on Thursday afternoon we were develops into love, and the invited to the Big Top to see nobility of his presence, his Lesley Collier's London début as impeccable partnering and Giselle in just such a schools unaffected but very responsive dancing are admirably displayed dancing are admirably displayed

New London

Trockadero Gloxinia by CLEMENT CRISP

croon, impeding the natural clarity of his fine voice. As a I can see no point in the improbable that they offer noth

Perhaps you should make it your business to reach the

There is not a great deal separating us from the French. Twenty-one miles of water, a languageand that's about it.

The French buying public is almost exactly the same size as ours and they are in the market for anything we make.

They mean a lot of potential business for anyone who knows how to approach them: something the British often find difficult.



Fortunately, the French Publishing Group is always on hand to help. The Group produces some of the best-known media in France: Le Figaro, Paris Match, Parents, Marie Claire, Tele-7-Jours, M.M.C. and Cosmopolitan among others.

From the London office, Vernon Brown and his team will provide all the information they have, which is a considerable amount. Their knowledge of the French-their buying habits, likes and dislikes-is yours for the price of a phone call.

It may surprise you how easily the French can become your business.

Compromise possible Northrop in monetary talks

BY RUPERT CORNWELL

TOP OFFICIALS have begun been worked out to settle, on here four days of international paper at least, some of the meetings which it is hoped will differences on gold, IMF quotas, culminate with a compromise to and the legalisation of floating settle a Franco-American dispute exchange rates.

Over the week-end compromise tary reform.

Over the week-end compromise was already in the air in Paris.

To-day and to-morrow it is the firm of the Central Bank for Governors in Basle for the annual meeting of the Bank for International Settlements—as much a social as a business occasion, and one attended by central bankers from the Third World and the Eastern bloc as well as from the industrialised countries.

On Monday afternoon the scene switches to Paris. After talks at the EEC level, informal discussions of the Big Pive inner circle of financial powers (the U.S., Japan, France, the U.K. and Germany) are expected. The following morning the Group of Ten services are responsible to the fixed versus in morning the Group of Ten services are responsed to the fixed versus in the fixed by senior members of the Dutch Government to appoint a fixed by senior members of the Dutch Government to appoint a fixed by senior members of the Dutch Government to appoint a fixed by senior members of the Dutch Government to appoint a fixed by senior members of the Dutch Government to appoint a fixed by senior members of the Dutch Government to appoint a fixed by senior members of the Dut

ing morning the Group of Ten floating exchange rate argument richest nations will hold a short is, however, unlikely to be any-

ary reform.

was siready in the air in Paris.

To-day and to-morrow it is the

After reporting no progress only

the oil producers.
The answer to the fixed versus

meeting before the two-day where near enough to satisfy session proper of the IMF's France's new pressure for a Interim Committee begins. Interim Committee begins.

France's new pressure for a return to "fixed but adjustable" and that emerges from the documents that emerges from the documents about Northrop's foreign sales confidence is growing that when likely to consist merely of this concludes on Wednerday modifying the IMF articles to evening a package deal will have permit both.

N. York solution in view

BY JAY PALMER

NEW YORK, June 8.

A SOLUTION to New York City's by City leaders who earlier had cash shortage, in time to avert its been adamant in refusing to imminent debt default and accept any compromise on the technical bankruptcy, now seems City's financial home rule."

a virtual certainty. Despite continued differences of opinion that the City's sales tax revenues be given directly to the new City leaders and State omnians be given directly to the have over the week-end settled State agency to provide some several of the key obstacles backing for its longer-term bonds blocking immediate adoption of which will replace the City's Governor Hugh Carey's rescue present funding.

maining relatively minor stum. was clearly influenced by the bling blocks can be resolved city's narrow 11th-hour escape contract from the U.S. Governand City legislatives will vote tomorrow to accept the fusion of cash, in the form of Governor's scheme. This in pre-paid and discounted 1976 volves the immediate creation of property taxes from City corpora-City's debilitating short-term payrolls and other expenses.

debts. Problems had centred on Compared to this outthe extent to which this agency would have power over city fiscal

be given directly to the new

This volte-face by City leaders from bankruptey at the end of last week. Only a massive infusion of cash, in the form of tions, enabled the City to meet

Compared to this outright abrogation of prime City revenues, the remaining prob-The break-through yesterday powers over City finances seem amounted to a significant reversal minor.

facilities at times a member in Belgium, it signs and Turks reach a settlement on the Bundering and Turks reach a settlement of the Coron Cort. Last year in Belgium, it signs and Turks reach a settlement of such controversial portions and Turks reach a settlement of the Coron Cort. Last year in Belgium, it signs and Turks reach a settlement of such controversial portions and Turks reach a settlement of the Coron Cort. Last year in Belgium, it signs and Turks reach a settlement of such controversial portions and Turks reach a settlement of the Coron Cort. Last year in the Bundering and Turks reach a settlement of the Coron Cort. Last year in Belgium, it signs and Turks reach a settlement of the Coron Cort. Last year in Belgium, it signs and Turks reach a settlement of the Coron Cort. Last year in Belgium, it signs and Turks reach a settlement of the Coron Cort. Last year in Belgium, it signs and Turks reach a settlement of the Coron Cort. Last year in Belgium, it signs and Turks reach a settlement of the Coron Cort. Last year in Belgium, it signs and Turks reach a settlement of the Coron Cort. Last year in Belgium, it signs and Turks reach a settlement of the Coron Cort. Last year in Belgium, it signs and Turks reach a settlement of the Coron Cort. Last year in Belgium, it signs and Turks reach a settlement of the Coron Cort. Last year in Belgium, it signs and Turks reach a settlement of the Coron Cort. Last year in Belgium, it signs and Turks reach a settlement of the Coron Cort. Last year in Belgium, it signs and Larks reach a settlement of the Coron Cort. Last year in Belgium, it signs and Turks reach a settlement of the Coron Cort. Last year in the Coron Cort. Last year in the Coron Cort. Last year in the Coron Cort. The Will must be reconciled in the corticle on Signs of the Corp. Last year in the Coron Cort. The Will must be reconciled in the cort. Last year in the Coron Cort. The Will must be reconciled in the Cort. Last year in the Coron Cort. Last year in the Coron Cort. The Will must be reconciled in t What about exporting

Rights Issue

Capitalisation Issue

'hired Dutch link-man'

THE NORTHOP Corporation was

WASHINGTON, June 8.

This is one of the fascinating glimpses into the secrety and intrigue surrounding the international armaments business

According to notes provided by Mr. Thomas Jones, the Chair-man and President of Northrop, the Dutch Government insisted on the greatest secrecy in its dealings with foreign defence contractors. He says it was afraid that a request for infor-mation or a demonstration from one company would bring requests for equal treatment from rivals.

As a result it tried to avoid even written communications in "sensitive areas." Mr. Jones says that these areas might include visits by Northrep officials, as well as information about the company's activities in the U.S. which could affect its dealings in Holland, " such as the

The documents reveal that Mr. Gerritsen was only one of a Mr. Gerritsen was only one of a number of prominent Europeans polls to-day to rote yes or no in a referendum on a proposed constitution for the Northrop signed up as agents in an effort to promote sales of its aircraft and other products. in France, it engaged General Paul Stehlin, while he was a deputy in the National Assembly and then one of its presidents.

In Germany, the company employed Dr. Franz Bach, a former Ambassador to Iran and for a

Notice to parent company shareholders

The Annual General Meeting of AB Svenska Kullagerfabriken (the Company) was held at Group head office in Göteborg, Sweden, on 28th May 1975. Resolutions were passed to increase the Company share capital from 600,000,000 Swedish Kronor (Skr) to Skr 900,000,000 by a

capitalisation issue of Skr 150,000,000 and rights issue of Skr 150,000,000.

Shareholders have priority to subscribe to one new share for every four old shares of the same designation at a price of Skr 60 per share, Subscrip-

interest from that date up to and including the date of payment.

these shares to entitled Shareholders in the Autumn of 1975.

payable for the financial year ending 31st December, 1975.

entitled, other than in the circumstances outlined below.

sation as from 26th September 1975.

tion lists, which are now open, will close on 13th June 1975. Payment in full for the subscription is to be made by 11th July 1975 but payments after the closure of the lists on 13th June 1975 will be subject to 10 (ten) per cent

The new shares will not rank for the proposed capitalisation issue below.

The Securities Register Centre (VPC) will despatch the certificates for

Allotment. Shareholders will be entitled to receive, without payment, one new share for every four old shares held of the same designation.

Rights to dividends. The new shares will carry the right to any dividend

Records control day. The Company has adopted the Swedish law for

simplified shareholding. This means that the Securities Register Centre

(VPC) who keep the Shareholders' register, will send certificates for new

as per its register records as controlled on 29th September 1975 (records

Issue Date. VPC expect to despatch certificates as mentioned above on 13th October 1975. No measures need be taken by Shareholders thus

Fractional requirements. Shareholders or Authorised Depositaries who require fractional certificates instead of share certificates should notify the Company's paying agents in London: Hill Samuel & Co Ltd, 45 Beech Street, London EC2P 2LX.

Application will be made for the existing shares to be quoted ex capitali-

shares and fractions of shares to Shareholders and authorised depositaries

Kenyatta mediates in 'new bid at Angolan unity'

Troop mutiny undermines AFM

Turkish

Cypriots in

NICOSIA, June 8.

TURKISH Cyprions went to the

state vote

WITH Angola on the edge of civil war, Kenya's veteran leader, President Jomo Kenyaita, is to make another attempt at mediation between the three tival leaders. Mr. attempt at mediation between the three rival leaders, Mr. Holden Reberto (FNLA), Dr. Agostino Neto (MPLA) and Dr. Jonas Savimbi (UNITA). If everything goes according to plans drawn up this week-

end the three Angolan leaders will meet at a summit in either Nalrobi or Mombasa probably next week-end with President Kenyatta in the

The Minister, Dr. Munyuz Waiyaki, had talks in Nairobi last week with Dr. Savimbi, leader of the moderate Unita movement when the Kenyan mediation offer was put forward. Dr. Savimbi left this weekend for Kinshasa, Zaire, to consult with Mr. Holden Roberto, leader of the FNLA movement, on plans for the Kenya Dr. Waiyaki this week-end said all three leaders are in agreement on the meeting,

At Sao Paulo hospital, where

It was at an historic meeting at President Kenvatta's Mombasa State house in Mombasa State House in January that the rival Angolan leaders agreed on a common policy to take Angola to in-dependence on November 11. They went on to Portugal to sign the Algarve accord for the withdrawal of Portugal from Angola.

Onassis is major

inheritor

Christina

ATHENS, June 8
GREEK SHIPPING inaction
Aristotle Onassis named his a
year-old daughter Christina a
his principal heir in his will Mr. Onassis, who died at 65 . a Paris clinic last March, wroth his will on Junuary 3, 1974 or six-hour thight from Acaptan Mexico, to New York. His has HEAVY fighting in Angola and mutinied when they were papers said several hundred headquarters zones of the three Mexico, to New York. His had multiple political crises Sunday ordered to hoard a plane flying bodies of men, women and child movements saw surprisingly which was made available to battered this country's left-wing reinforcements to Angola and ren were in Luanda city little damage, though a bus out side the FNLA headquarters had side their barracks mortuary. side the FNLA headquarters had 18 pages the intricate mechani-every window broken by bullets under which his vast fortune, to

directions.

A government spokesman said that fighting among the three people were killed by mortar fire on Thursday, the mortar fir said the occupation of its radio ing between rival Angolan movements, Press tation by Communist workers liberation movements, Press the church and state.

In the north, troops were interested to be taking a mode beat up the leading left hold as shooting died away during politician in Braganca in the second major anti-government of the second major anti-government on thurst in that region.

In the capital, ealling them hospital, ealling them hospital feader Dr. Jonas New York, of which hospital leader Dr. Jonas New York, of which hospital leader Dr. Jonas New York, of which share power with Portugal in Angolas transpand growment, ordered a returned to the central Angolan plateau city of Nova Lisboa from hold as shooting died away during politician in Braganca in ing the night and early this municipal market was closed. The planned summit meeting the planned summit meeting the planned summit meeting.

The Provincia de Angola news at each of them.

A foint ceasefire order by casefire order by casefire or Friday evening.

This morning traffic in the hospital, ealling the hospital, ealling the holds are with Victory Developments of the court and Victory Developments of the second to the capture of the beiong to the Panamantal or the holds as though Victory Developments or returned to the central Angolan returned to the central Angolan returned to the central Angolan with

the shipping and other busine lenterprises of Mr. Onessis will

Olympic
Mr. Onassis also left his daughter 61 per cent of his bit ter cent share in Olympic Airways Greece's national air carry which the magnate sold to the State shortly before his death Well informed sources said in final sum agreed to by the Said for Olympic Airways is \$68.570. paid in cash and the rest

Miss Opassis also inherits a the family's jewelry and we receive an annual life income a \$250,000. If she marries her huband will receive an again In his will Mr. Onossis say

that his wife Jacqueline forfeit. all her legal rights to his error by signing a private pre-man.

It stipulates that Onassia three sisters will each record \$60,000 annually for life. Large sums are also left to other close relatives, business associates and

Mr. Onassis expresses the wish that an institute, on the Swedish

Senate arms budget vote boost for President Ford

BY PAUL LEWIS, U.S. EDITOR

TURKISH Cyprious went to the spoils to-day to vote yes, or no in a referendum on a proposed constitution for the deterated state they proclaimed unitaterally last February.

The constitution provides for a President, Prime Minister and autonomous administration, and Turkish Cypriot leader Raut Denktash, who has already been named first President of the state has said the constitution could be amended to suit a joint federal government if and when Greeks and Turkis reach a settlement on the issue.

The constitution provides for a President, Prime Minister and autonomous administration, and Turkish Cypriot leader Raut Denktash, who has already been named first President of the state has said the constitution could be amended to suit a joint federal government if and when Greeks and Turkis reach a settlement on the issue.

The constitution provides for a programme to help reduce unpain to preserve a credible legislature's desire to show the melloyment. Moreover, only a three wearly instalments. Miss Onassis also make the melloyment. Moreover, only a week-end, when the Senate over victnam has not sapped also gone ahead with the secont dollar of his no less controver, all import tax on cil., after income of \$50,000. If she marries he has said the constitution could be amended to suit a joint federal government if and when Greeks and Turks reach a settlement on the issue.

The Br bomber programme to help reduce unpaid in cash ond the rest of the familiary silv.

The Br bomber programme to help reduce unpaid in cash ond the receive an annual his increase of his no less controver. S250,000. If she marries he amblitately all import tax on cil., after income of \$50,000.

The Br bomber programme of its own.

The Br bomber programme of its own.

Taken together, all these successes for the Administration in its dealings with a rotoriously difficult legislature have greatly and an additional and accurate nuclear war and all her legal track to the following a programme of its own.

Taken together all the legal rights to his b

WASHINGTON, June 8.

New Mid-east peace bid 'agreed'

BY IHSAN HIJAZI

AN UNDERSTANDING on a new conference sessions would be opposition. Leaders of radical step-by-step settlement of the held off and on but with no praction guerilla organisations are curring in the class results because during that rently in Libya taking part in court at the summit meeting in time the U.S. would be pre-Col. Muammar Khedaffi's new Salzburg last week between U.S. occupied with the Presidential campaign which accuses Sadat of President, Gerald Ford, and elections. President Sadat was agreeing secretly to recognise Egyptian President. Anwar reported to have promised to israel and allow israeli shipping of the pre-marital contract and in the Suez Canal. Reuter adds from Jerusalem:

Press here.

The Cabinet met to day to decide that an institute, on the Swedish Nobel model, be set up to give prizes for the promotion of medical rently in Libya taking part in call, educational and scientific actional actional and scientific actional act

diplomatic sources quoted in the East during this period.

Press here.

Pressident Sadat, the sources stipulated that he needed to street months to bring understanding when he met this interim peace settlement. Prime about an interim settlement between Egypt and Israel in Premier Yitzhak Rabin, he over the key session before his sinal, and a partial settlement between Syriz and Israel in the fluence to get the Israelis to go reconvene the Geneva conference as a formality and only to bring the parties concerned the fluence to get the Israelis to go reconvene the Geneva conference as a formality and only to bring the parties concerned the fluence to get the Israelis to go bring the parties concerned the fluence to get the Israelis to go for the same sources said.

Israel and allow Israeli shipping in the Suez Canal.

Retter adds from Jerusalem; husband's estate. Mr. Oncess the committee whether Israel could afford further concessions to Egypt for an interim peace settlement. Prime Minister Yitzhak Rabin presided over the key session before his estate. He says this should not come under pressure in Washing.

CHILE'S DEBTS

CHILE'S 1975 debts to Brita'n further accord with Peace in the courted to seek her legal share of her musband's estate. Mr. Oncess the committee whether Israel could afford further interior peace settlement. Prime achieve a court decision entition over the key session before his estate. He says this should not exceed one-eighth of the estate.

CHILE'S DEBTS

Golan Heights along with the new plan, the Mr. Rabin was expected to the next step would be to same sources said.

The next step would be to same sources said. The next step would be to same sources said. The next step would be to same sources said. The next step would be to same sources said. The some under pressure in Washing come under pressure in Washing reconvene the Geneva con-Observers however said. The strong the parties concerned dent ford is already running into low up last year's disengagement to gether to air their views. The strong Libyan and commando agreement.

CHILE'S DEBTS

To be in the strong and commando agreement.

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To be in the strong and commando agreement.

CHILE'S DEBTS

To be in the strong and commando agreement and commando agreement.

Times of June 7.

China warns against Soviet 'tiger'

CHINA has issued a clear waruper people here and carrying out clear his country intends to rephilippines, that the weakening the other superpower for world of American influence in Asia hegemony. Mr. Chiao said. His may lead to an attempt by Russia speech has a clear message that to expand its power in the region. It would be useful to Australia the people last night Senior Vice-Premier Teng Siao Ping said that Russians to build up their naval guard against "letting the tiger."

CHINA has issued a clear waruper people here and carrying out clear his country intends to reposition to the proliferation of nuclear weapons and to atomic think, its, commitments to the nuclear weapons and to atomic the superpower for world U.S. Security arrangements with the fine in the people lasting from addinguard against speech has a clear message that increasing criticism in the Philippines. The Australian Foreign Mr. Whitlam and Dr. Carns (no Minister, Senator Willesse, is statement of Australia's position to the proliferation of nuclear weapons and to atomic think, its, commitments to the nuclear weapons and to atomic think its, commitments to the nuclear weapons and to atomic think its, commitments to the nuclear weapons and to atomic think its, commitments to the nuclear weapons and to atomic think its, commitments to the nuclear weapons and to atomic think its, commitments to the nuclear weapons and to atomic think its, commitments to the nuclear weapons and to atomic think its, commitments to the nuclear weapons and to atomic think its, commitments to the nuclear weapons and to atomic think its, commitments to the nuclear weapons and to atomic think its, commitments to the nuclear weapons and to atomic think its, commitments to the nuclear weapons and to atomic think its, commitments to the nuclear weapons and to atomic think its, commitments to the nuclear weapons and to atomic think its, commitments to the nuclear weapons to the nuclear weapons the nuclear weapons to have the strong representation for the nuclear weapons countries in the region should guard against "letting the tiger in through the back door while repelling the wolf through the front gate." China seems to be using the

present visits by the Australian Foreign Minister Senator Willesee and the President of the Philippines President Marcos to emphasise its worries about what it believes to he Russian attempts to seek begeinony in the area. The general Chinese message appears to be that it is better to live with some kind of American military presence in the Asian region than to let the "tiger", that is the Soviet Union, through the hack door. China's Foreign Minister Chiao Kuan Hua began to develop this theme in his welcoming speech to Senator Willesee on Friday night at a Great Hall banquet.

Mr. Chiao said the Soviet Union, aking advantage of the "weakening and strategic passivity of the other superpower" was sending its naval forces to the Facific and Indian oceans. The message that was receipted to the Facific and Indian oceans. The superpower was sending its naval forces to the Facific and Indian oceans the Philippines and China this will be signed between the city as security in the greater Salgen areas was not of the Asean countries to recommend the city as security in the greater Salgen areas was not of the Asean countries to recommend the city as security in the greater Salgen areas was not of the Asean countries to recommend the city as security in the greater Salgen areas was not of the Asean countries to recommend the city as security in the greater Salgen areas was not of the Asean countries to recommend the city as security in the stream.

But Chairman Plazt said forces in the Indian and Pacific oceans. The message that Manican withdrawal from the "cean withdrawal from the groun would inevitably lead to disarmament. A possible consular agreement and a formal agree where he now permanently lives to Australia for family referred to manican where also motified. Sentence of the surface of the surface of the consular agreement and a formal agree where he now permanently lives the consular agreement and a formal agree where he now permanently lives the consular agreement and a formal agree where he now permanently lives the consular agreement and a formal agree where he now permanently lives the consular agreement and a formal agreement and emphasise its worries about what it believes to be Russian attempts

THE LEADER of South Viet. nam's Provisional Revolutionary Government (PRG) has said be is confident it will be able to bulld a peaceful, united and prosperous Victnam within a relatively short historical period.

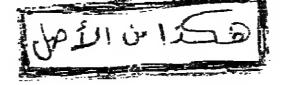
Huywh Taw Phat was speak-

PRG TALKS OF UNITED VIETNAM SAIGON, June 8. there were heavy consequences from 20 years of fighting-"an economy geared to war, parasitical life and artificial prosperity, a depraved cul-

exploded an underground device on Fangatauba atou in the South

Pacific last week.

President Ferdinand Marcus. 15. his speech, said last night the he believed China to be in-natural leader of the Tairi watural leader of the Tami World. President Marcos was also speaking at a languel of the Great Hall of the People of the start of his official visit in China. It is expected that dur-ing the visit diplomatic accord-



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AUEW militants will seek to reject social contract

BY JOHN WYLES, LABOUR REPORTER

Coming when the Government and the TUC are giving detailed Wage restraint

A MOVE to commit Britain's in many of the current discus- at the AUEW conference, the second largest union into oppossions.

The challenge to the guideof success next week. It urges
ing "the concept of the social
contract" will be spearheaded by lines has been tabled by the
leaders of the Amalgamated
Union of Engineering Workers' AUEW's Technical and Superwhite-collar section at the visory Section whose Communist
union's annual conference next
week.

TASS motion has a good chance
of success next week. It urges
the union to refute the "false
national executive of the proposition" that wage rises are
a direct cause of inflation and
related problems of British
union's annual conference next
week.

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the union to refute the "false
national executive of the guidenational executive of the guidenational executive of the union to refute the "false
the union to refute the "f "any form of wage restraint and the concept of the social

and the TUC are giving detailed thought to the future of pay guidelines, this challenge would, if successful, embarrass efforts to revamp the social contract for the TUC annual congress in September.

It would also create difficulties for Mr. Hugh Scanlon, the AUEW Left-wingers and AUEW president, who, as a senior member of the TUC's seconomic committee, is involved successful, embarrass efforts to appear united vide next week one of the first on the guidelines by withdrawing, tests of union conference reaction to the EEC referendum lon, a hostile motion tabled by decision. Resolutions calling for the AUEW. At the time this Britain's withdrawal were tabled move brought sharp criticism months ago and may now be from AUEW Left-wingers and withdrawn but one motion which could well be debated urges the seconomic committee, is involved majority among the 69 delegates tutions. contract."

AUEW delegates will also pro

U.K. unions likely to play full role on EEC committees

BY JOHN ELLIOTT, LABOUR EDITOR

Brussels on key Common Market federation (ETUC) there. committees by October, when Leading the U.K. unions'

shouldered by U.K. unions. the extra work load they will sented have, and individual unions will examine how much they need to

by Mr. Len Murray, TUC general secretary, on Friday when the the Common Market, referendum result became One problem may be that as known, will be widely welcomed the committee meets for a total by unions in other EEC countries. of 30 days a year there is not

U.K. union leaders and the EEC sentatives in Brussels will be presence of the TUC will Commission return fully to work Mr. Murray and Mr. Jack Jones strengthen the unions' voice on at the end of the holiday and of the Transport Workers, who is the committee. union conference season.

This informal target date is national Committee. They are become increasingly dislikely to be adopted by the TUC, both on the governing Board of enchanted with the limited whose International Committee the ETUC, of which the U.K. was effectiveness of the committee the ETUC, and which in recent verse and may now

outside the EEC The TUC's headquarters staff which the TUC will be repre-the extra work load they will sented will be the EEC's Economic and Social Committee examine how much they need to whose job is to advise the Com-become involved in EEC affairs. mission. It consists of unions, This activity, following the unions' abandonment of their the TUC's eight seats have been by Mr. Lan Marser 1972 and 197 left empty since the U.K. joined

It is not yet clear whether the much scope for absenteeism, TUC will decide to set up a because the committee members branch office in Brussels, as the have to be present to take part in CBI has done, or whether it will votes on its policy recommenda-

Quicks for Ford

favourably with that of £19,072,063 for 1973.

Final dividend, paid on the 3rd June 1975 was

0.523p per share, the same as lest year's final

Net profit before tax and extraordinary items was £250,607 for 1974 against £333,570 for 1973.

showed an increase in turnover of almost 50% and whilst expenses have increased, it seems that the first half of the year will show a real profit

The car market is far from buoyant, but the Ford model range, including the new Escort, is in steady

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ability to tackle problems as they arise

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It means that old folk struggling alone against

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a total of £100,000, and a large estate can actually

The Hon. Treasurer, the Rt. Hon. Lord Maybray-King,

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£150 inscribes a name on the Founder's Plaque of a

£100 names a hospital bed in memory in India or

new lease of life and find friendship and help.

problems as is the Country as a whole. There are many difficulties to face in the months ahead but.

the Company is in good health and confident of its

man Quick made at the annual general meeting of H. & J. Quick Group Limited on 3rd June, 1975. Turnover for 1974 at £19,063,006 compared

BRITISH TRADE UNIONS are rely on the headquarters of the tions.

likely to be fully represented in European Trade Union Con- Until now employers have Brussels on key Common Market federation (ETUC) there.

committees by October, when Leading the U.K. unions' repre- the TUC's empty seats, so the
U.K. union leaders and the EEC sentatives in Brussels will be presence of the TUC will

Commission return fully to work Mr. Murray and Mr. Lack Jones

will map out early next month a founding member, and which in recent years, and may now the new responsibilities to be covers countries both within and look to the U.K. unions, through reforms.

The TUC will also take up its seats on the EEC's Standing Committee on Employment, where unions meet employers and Ministers, as well as on other EEC committees covering subjects such as the European Social Fund, the free movement labour and vocational training.

For individual unions there be representation through the ETUC on about a dozen Com-mission sub-committees dealing with individual industry A deputation from the National matters, as well as on about six Union of Teachers, led by Mr. industrial committees of the Fred Jarvis, general secretary, is ETUC itself. European trade union groupings have also been set up in recent years for individual industries such as engineering, transport and food. Another is shortly to be created

NALGO chiefs back strike ballot call

EADERS OF Britain's fourth

Negotiations

The main conference begins to-morrow, but at group meetings to-day the delegates will have reports on the latest stage in

Details of the first votes from such pre-requisites as metrica-the Scilly Isles brought spon-tion. The local government employers, whose attitude is likely taneous applause from an audito influence the employers in the ence brought together principally other sectors, have offered a rise to hear about expansion of wareof 21.7 per cent to cover the busing facilities for Euro-nuts and boits.

At one stage, as the discussions but the union is demanding an increase of £10 a week plus 15 per cent.

Teachers leaders are to tell Mr. Reg Prentice, Education Secretary, that the size of school classes should be cut to specific to impress upon its guests what school classes should be cut to specific to the company, rather than the size of shool classes should be cut to specific to the company, rather than the size of the company, rather than the size of the company are specified to double within Financial Times Reporter

exports from Holland to the U.K.

Financial Times Reporter

is now expected to double within Financial Times Reporter

the next 18 months.

Mr. E. B. M. Grubb, chairman more than £440,000 have been of GKN fastener and hardware or distributors, is also planning a on the M5 and M6 motorways major change in marketing in the West Midlands. The strategy Until now, the Dutch trouble on the bridges has per
to be in some danger of falling subsidiary has been used excite sized since 1970 and affects to the company, rather than the in the UK but the company's Some 3000 bridge joints of the company's Some 3000 bridge joints of the company of the UK but the company's Some 3000 bridge joints of the company of the UK but the company's Some 3000 bridges joints of the company's Some 3000 bridges joints is now expected to double within the next 18 months.

Mr. E. B. M. Grubb, chairman the second of GKN fastener and hardware of GKN fastener and hardware of the company are subsidiary has been used excite a size of the company are subsidiary has been used excite the company are subsidiary has been used to be subsidiary has been used to be subsidiary has been used to be subsidiary has been

school classes should be cut to stave off teacher unemployment. to urge him next Monday to in-dicate to local education authorities that the time has come to start reducing classes to a maximum of 30, and that all extra teachers available should be used for this.

Ambulance men work on emergencies only

AMBULANCE OFFICERS in another and the new structure Hampshire, Dorset and the Isle is designed to introduce truly of Wight last night imposed an national rates following the reemergency only service in pro- organisation of the Health Serproposals for a new

national pay structure.

by the employers yield different
This is one of the first out-increases for the officers bebreaks of unofficial action by cause of local variations. the 3,000 officers covered by the The main effects of the officers' proposals and follows the threat action in the South of England proposals will yield virtually no and other "urgent" cases. salary increases in Scotland. Officers' pay currently varies from one local authority to

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AUTHORS WANTED BY N.Y. PUBLISHER

of strike action by officers in will be to halt the normal trans-Scotland and London. The Scot-porting of hospital outpatients to tish stoppage is due to start on clinics for treatment. The 120 Tuesday and stems from com-men involved say they will conplaints that the new national tinue to handle emergency calls

Arbitration in Barclays dispute

By Our Labour Reporter

A PAY dispute involving 5,000 staff employed by Barclays Bank International has been referred to arbitration follow-ing rejection of a 22.5 per cent pay offer by the National Union of Bank Employees. The offer is in line with the

The offer is in line with the pace-making settlement reached for 180,000 staff in the five major clearing banks last month. NUBE's opposition to this offer was out-voted by the bank staff associations but elsewhere the union is pressing a general claim of about 26 per cent. In other banking negotiations.

The move to arbitration at Barclays International stems from a procedure agreement between the employers and the union. The arbitration machinery

tween the employers and the union. The arbitration machinery will be organised by the two sides over the next fortnight and will not be part of any possible Advisory Conciliation and Arbitration Service provisions.

NUBE claims that acceptance of a 22.5 per cent offer would

of a 22.5 per cent offer would mean a cut in living standards since price increases would be rising at around 26 per cent. by the time the agreement was implemented next month. On the same grounds the union rejected last week a similar offer to 20,000 messengers and engi-neers employed by the English clearing banks.



Peterlee is the place to be

HOME NEWS

Foreign fish 'could add £100m. to import bill'

AN EXTRA £100m. could be the Federation warned yester pressure will be on other owners added to Britain's imports next day.

Imports to replace this lost smaller ports will be in danger ture on foreign fish, the British capacity would be mainly frozen of ceasing to operate as trawfer the Government on Wednesday. U.K. shore-based processing in the Government on Wednesday. U.K. shore-based processing in the forescent Government aid dustries and call for additional had slowed the decline in the imports to make up the loss in industry but there had been no improvement in the market, nor the beginning of 1974—41 in the home-produced fishmeal.

With eight deep-sea trawlers are strawlers on Britain an extra £100m, to going out of service each munth. LEADERS OF Britain's fourth biggest union, the National and Local Government Officer's Association, gave a unanimous gothead yesterday for a strike ballot, if necessary, of their 400,000 members in town halls, local council offices and county headquarters throughout the country.

The decision was taken by NALGO's executive which met on the eve of the association's annual conference in Blackpool where nearly 2,000 discontented delegates meet to-day. They want to force through a salary claim matching the highest manual cons, or around 21 per cent. of Companies which operate out the biggest union, the National and Local Government of Federation will warn and filleted fish which would be mainly frozent ture on foreign fish, the British capacity would be mainly frozent ture on foreign fish, the British capacity would be mainly frozent ture on foreign fish, the British capacity would be mainly frozent ture on foreign fish, the British capacity would be mainly frozent ture on foreign fish, the British capacity would be mainly frozent ture on foreign fish, the British capacity would be mainly frozent ture on foreign fish, the British capacity would be mainly frozent ture on foreign fish, the British capacity would be mainly frozent ture on foreign fish, the British capacity would be mainly frozent ture on foreign fish, the British capacity would be mainly frozent ture on foreign fish, the British capacity would be mainly frozent ture on foreign fish, the British capacity would be mainly frozent ture on foreign fish, the British capacity would be mainly frozent ture on foreign fish, the British capacity and filleted fish which warn and filleted fish which warn. A total of 76 dee

the company, rather than the British electorate, was up to.

wholly-owned Dutch operation terms. Pimentel-Granaat—the second Mr. (

Metrication

As a result of the expansion unveiled on Friday, the level of

exports from Holland to the U.K.

second Mr. Grubb is confident that the

was any likely in the foreseeable of this session of Parliament

"Quayside prices remain de-pressed, world wide frozen fish stocks are still high and imports continue to flood into the UK costs go on rising in step with the economy. With the main to force through a salary claim matching the highest manual workers' agreements in the present round of pay settlements.

The association, which has 560,000 members and claims to be the biggest white collar union in the world, has members in gas, electricity, water, health and New Towns who are in the middle of pay negotiations, but the key claim is in local government.

At the present rate this annual stay, which is que to end inside the annual importer. Norway, reputed to be to be made to be companies which operate out subsidising her fishing industry at the rate of £45m. a year, the deep sea vessels alone without find it pays them to concentrate British industry sees no hope of taking account of smaller vessels on fewer ports. As port over the import declining in volume in the world, has members in gas, electricity, water, health and New Towns who are in the middle of pay negotiations, but the key claim is in local government.

Guest Keen and Nettlefolds in

repair order

Members of the Conservative Party's parliamentary aviation committee, who have been planning a major assault on the Bill in its Second Reading and committee stages, are convinced that even if introduced, it could not become law this session.

£200,000 Dutch plant expansion

In the absence of any official comment on the progress of the nationalisation Bill, leaders of the aerospace industry can only speculate on the possibilities of reports on the latest stage in their pay negotiations. They will consider what form of industrial action to take if they do not get satisfaction from the employers at resumed negotiations on June 16.

If the delegates follow their leader's advice this week they will back a plan for a ballot on threatened strikes that will be of the referendum began to filter of the strikes to a substantial stake. In this venture it is a British defarment, which they say would defarment to marshal their opposition to it, while at the company has announced a not on the Continent but in the which will benefit from higher the same time enabling them to bought Pimentel in 1972 the Mr. Grubb points out, the European but such pean celebrations over last Thurston threatened strikes that will be near Amsterdam, the first news of the referendum began to filter through and the celebrations of the referendum began to filter through and the celebrations of the first votes from such pre-requisites as metrics.

By MICHAEL CASSEL

WITH AN IMPRESSIVE sense ever, lead to a substantial stake. In this venture it is a British defarment, which they say would defarment to marshal their opposition to it, while at the which will benefit from higher they such the such and points of the European but such and boths, controlled Continental company their opposition to it. While at the which will benefit from higher they will be such a principle of occasion, Guest Keen and up in the world of nuts and boths, controlled Continental company in the to marshal their opposition to it. While at the such as a form the continent in the U.K. Since GKN originally penetration in the U.K. But, as british defarment, which they

No early

takeover of

shipping and

aerospace

THE GOVERNMENTS BIR shipbuilding industries seems likely to be squeezed out

owing to pressures of othe

extimalization of

While it is unlikely to be

industries was firmly written into

the Labour Party's last election

manifesto, it is becoming clear that the time available for it is shrinking rapidly, especially with the Industry Bill itself and not completed.

The prospects of a Government reshuffle, following the Common Market referendum result, have encouraged some in the industry £440,000 bridge to believe that if Mr. Wedgwood Benn were transferred from the Department of Industry, it might be possible to have a more meaningful discussion with the Department on the whole IMMEDIATE repairs costing nationalisation issue.

the industry complain at what they describe as the almost total lack of consultation on the Bill Benn in recent weeks, especially during the referendum campaign

own competitors in this special involved and the number which lised wholesaling market will have been falling has increased covernment's intention was the shortly be able to buy supplies recently.

The £200,000 expansion of its from Holland on exactly the same. Mr. Stuart Mustow, surveyor Minister of State for Aerospace. of the West Midlands County at the Paris Air Show a week Council, has discovered that a ago that it was still intended to "significant number" of the bring the Bill in this session. Pimentel-Granaat—the second Mr. Grabb is confident that the Council, has discovered that a ago that it was still intended to largest distributor of industrial scene is set for a substantial "significant number" of the bring the Bill in this session, fasteners in Holland—is in the expansion of metric fastener importing pions have failed or are event, relatively small beer for ports into this country from one in the process of failing. The with only six weeks to go before an organisation which this year of his group's overseas-based repairs, due to start this month, the summer recess giving little intends to spend £67m, on capital, operations. Withdrawal from the will cause delays throughout the more than 30 working days, it is projects, of which £8m, will be EEC, he says, would have made year on the West Bromwich and thought that the Government will neverted in Europe.

The development could, how proposition.

Britain stays in EEC

subsidiary has been used exclusisted since 1970 and affects sively to supply GKN operations about 12 miles of motorway in the U.K., but the company's Some 3.000 bridge joints are

"We must speak and think of Community law, of Community rights and obligations. and we must give effect to them. This means a great effort for the lawyers. We have to learn a new system."

LORD DENNING, MASTER OF THE ROLLS, COURT OF AFFEAL, 22 May 1974

The Referendum is now behind us and Britain's membership of the Common Market confirmed. It is now up to everyone to ensure that this country and their individual affairs benefit as fully as possible from the opportunities offered.

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Prentice urges moderates rospan to fight more vigorously

A CALL for moderates in the The more moderate elements in In his letter Sir Geoffrey Howe Labour Party to fight more the Conservative Party have to observed that Mr. Prentice's "co-

TriStar dispute

meeting sought

NEWS ANALYSIS-EUROPE'S WARPLANES

Britain has stake in F-16 supplies

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE BELGIAN DECISION, announced over the week-end, to buy the U.S. General Dynamics 86m. F-16 lightweight fighter con-

Any coalition euphoris that irging the Labour Government might have survived the referent to adopt Conservative policies. Severe douche of cold water yesterday from Mrs. Margaret Yesterday from Mrs. Margaret Leader, She had only caustic lay in policies that carried the Labour Party and strongly not extreme Conservation or indicated that the policies they supported did not look very Mrs. Thatcher, commenting on moderate to her.

Mr. Prentice, one of the leading Right wingers in the Labour Party speaking on BBC's The of the Labour Party might be World This Weekend, said that he was not suggesting the formation of the moderate in word, but in the Labour Party views over the freedom of the moderate people, social democratic base and the closed shop. They had been just as active moderate people, social democratic Board.

The Government must curb its own and the nation's borrowing aborad, and more of the nation's torrowing aborad, and more of the nation's torrowing about and matter of the nation's torrowing abour and matter of the nation's borrowing abroad, and more of the nation's torrowing abroad, and more of the nation's tory and inestments. This more and south America.

The Government must curb its own and the nation's borrowing abour and nation's borrowing abroad, and more of the nation's borrowing abroad, and more of the nation's toryors and inestments. This sources should be devoted to exports and instructs and sust that it is it in the that the policies said that sust that it is it in the that the policies said that subsidies and subsidie

A CALL for understen in the The more modified elements in the least of the property of the control of the property of the position of all parts of the property of the position of all parts of the property of the position of all parts of the property of t

A POOR export performance, a return on capital (latest year substantial rise in stock values filed) is shown as Evans Lifts and little new investment in fixed (the Harris and Sheldon subassets are three of the findings sidiary, with 109.9 per cent and of a new survey of 90 major sales margins of 19.9 per cent. British mechanical handling the survey includes computer companies prepared by the Financial Analysis Group of many balance sheet and profit items. Winnersh, Berkshire.

The survey concludes that Available from the Financial there is little foreign investment Analysis Group, King Street in the industry, that five com Lane, Winnersh, Berks. (136 panies alone hold nearly half the pages, price £50). market and that the industry will need to increase its external borrowings to invest in new fixed assets, rather than generating sufficient funds for expansion from retained profits.

The industry's export performances, claims the survey, is poor at only 18.3 per cent. of total sales, and while the average wage per employee in 1974 jumped of British Airways' six Tri-Star sales per employee had failed to keep pace.

On the positive side, however, or the survey is payments.

HICCLING SUBJECT TO THE PROPERTY SUBJECT TO THE The industry's export perform-

On the positive side, however, payments.
states the survey, the average Management and union officials

hits efficiency'

'Low pay of managers

LOW SALARY of U.K. managers the U.K.'s economic performance

- Burney

THE CONTINUING decline in the value of farm land since the record levels reached in 1973

> end of April, the average price for land sold with vacant posses-Tenanted land showed an ever

states the survey, the average Management and union officials current return on capital, at vill try to arrange a meeting 17.4 per cent, is "fair," as are to discuss the problem in the average sales margins of 7.3 per wake of the rejection by a mass cent. Looking ahead, the survey meeting on Friday of an offer projects that the mechanical handling sector will be producing "excellent" profit levels A shop steward leader warned a very sharp drop during 1975-76. Levels a very sharp drop during 1975-76. Levels to coincide with the rail strike individually, the BBA Group is on June 23. Despite the blackthe largest with sales of £54.1m. Ing. TriStar operations are continued in the same percentage as in the comparable period last year. The latest figures are based on an analysis of 138 sales involving 12,400 acres of vacant proposed to private individuals or family trusts, bought 9 per cent. of the latest figures are based on an analysis of 138 sales involving 12,400 acres of vacant proposed to private individuals or family trusts, bought 9 per cent. of the latest figures are based on an analysis of 138 sales involving 12,400 acres of vacant proposed to private individuals or family trusts, bought 9 per cent. of the latest figures are based on an analysis of 138 sales involving 12,400 acres of vacant proposed to private individuals or family trusts, bought 9 per cent. of the latest figures are based on an analysis of 138 sales involving 12,400 acres of vacant proposed to private individuals or family trusts, bought 9 per cent. of the latest figures are based on an analysis of 138 sales involving 12,400 acres of vacant proposed to private individuals or family trusts, bought 9 per cent. of the latest figures are based on an analysis of 138 sales involving 12,400 acres of vacant proposed to private individuals or family trusts, bought 9 per cent. of the latest figures are based on an analysis of 138 sales involving 12,400 acres of vacant proposed to private individuals trusts, bought 9 per cent. Of the latest figures ar

analysed 578 sales involving over 57,000 acres of land. The CLA also announced that its Suffolk branch has sent a petition to the Prime Ministe warning that Government policies have caused a collapse LOW SALARY of U.K. managers the U.K.'s economic performance compared with their international competitors could be one of the reasons wby this country's economic performance has deteriorated in recent years. The British Institute of Management makes this comment in further evidence to the Royal Commission on the Distribution of Income and Wealth published to-day.

The BIM has submitted a 30-page memorandum supplementing its particle revidence on the commission's reference to investigate tellaries of over 210,000-a-year. It fraws together the results of its 1975 National Management Salary Survey and discussions at its one-day conference on the active one-day conference on the higher levels is unfair and a lisincentive to the wealth-producing manager, on whom standal organisation, be it is country depends for its. These people are expected to work very long hours—but they have to afford to pay others."

LOW SALARY of U.K. managers has deteriorated in recent years in several condition and must lead to a loss of efficiency, output and jobs.

Appealing for "real ineentives to be be bost production and must lead to a loss of efficiency, output and jobs.

Appealing for "real ineentives to be bost production and must lead to a loss of efficiency, output and jobs.

Appealing for "real ineentives to be bost production in the Suffolk farmers described themselves as the bost production. The Suffolk farmers described themselves as the bost production. The Suffolk farmers described themselves as the bost production in the Suffolk farmers described themselves as the bost production. The Suffolk farmers described themselves as the bost production and must lead to a loss of efficiency, output and jobs.

Appealing for "real incentives to be base and women need to be paid up to the guardian of the land production. The Suffolk farmers described themselves as the bost production. The Suffolk farmers described themselves as the partial production and must lead to a lost farmers described themselves to be bost production. The Suffolk of confidence in agriculture which is sapping farmers' deter-

was demonstrated yesterday by the Country Landowners' Association's latest quarterly For the three months to th

sion was £545 an acre—£234, or 30 per cent, less than in the corresponding period in 1974.

For tenanted land:

subject to tenancy. Over the year as a whole the CLA has

Plea to aid alcoholics

FINANCIAL TIMES REPORTER

ndustry should adopt a policy the buck by saying there were the council says it strongly discovered alcoholism among insufficient treatment facilities approves is gummarised as followers on the lines of existing company policies for dealing with fire countil and agencies to whom they lows: "This company does not recognise alcoholism as a treatment for countil refer.

"This is no longer true. There also eliment. It is prepared to

and British companies have passed policy" on alcoholism of which insurement recinites approves is summarised as followed and agencies to whom they lows: "This company does not and agencies for dealing cith fire, security and accident prevention, says a report published to-day.

For two decades, claims the innual report of the Avon Council on Alcoholism, managements had paid only lip service to the problems of an illness had could affect 6 per cent. of the total workforce.

"We do not yet know of one Congrished to the programme for dealing written and published policy protecting the social workforce with management with the issues at written and published policy and programme for dealing management with the issues at the going rates of pay so long as they are able to conceal their illness. They will be entitled to holidays with pay, promotional opportunities, retirement pensions and fringe benefits. But once their illness becomes visible and shows a continuing interference with job performance, the report says. "For years, one "unwritten company holism."

The council states that it finds and shows a continuing interference with job performance, the report says. "For years, one "unwritten company holism."

The council states that it finds and shows a continuing interference with job performance, the report says. "For years, one "unwritten company holism."

This is no longer true. There and left. There and agencies to whom they lows: "This company does not allows: "This company does not able thuses. It is prepared to amploy practising alcoholics at the going rates of pay so long as they are able to conceal their illness. They will be entitled to holidays with pay, promotional opportunities, retirement pensions and fringe benefits. But the council states that it finds and shows a continuing interference with job performance, there will be dismissed without company investigation."

Business and industry, states the report says. "For years, one "unwritten company holism."

There's one smooth mellow Scotch Whisky with a fine pedigree.



the modern purpose-built office block, and even with the the rest of the host village. -such as the Scottish coastal towns from which the North Sex use of the buildings can change. In this particular Wolff Ollas suggest should be consultants would do perfectly well. And it could be removed once the base occasional warehouse. But as industry spreads into new areas

problem of integrating supply bases with the local environment, that can easily be converted to houses when no longer needed the shops on the genuine housing side of the street. s building design unit has come up with the scheme, illustrated as offices. Supply bases for exploration rigs have a fairly short

After investigation (this project, though merely a proposal, conurbations to more rural areas also might find it a move, whereby the offices and storage facilities demanded by a life, under 20 years, so after-use possibilities are important, not does refer to a real site) it was discovered that the goods stored approach to the problem of integration. DOINA THOMAS Its building design unit has come up with the scheme, illustrated as offices. Supply hases for exploration rigs have a fairly short

oil rigs are serviced—a new approach will have to be devised. scheme, which will be featured in the July issue of Design mage- Certain "sympathetic" activities of the office, the canteen, receprigs are serviced—a new approach will have to be devised. scheme, which will be featured in the July issue of Design mage. Certain "sympathetic" activities of the office, the canteen, receptive it is an interesting idea and one that Wolff Olins have devised one solution to the zine, it has been suggested that the offices be housed in buildings tion and postroom, could be visible from the street, to parallel might gain oil men some rather more sympathetic treatment.

and the warehouse tent.

THE MAJOR towns in Britain have long ago come to terms with supply base will, at first glance, not look so very different from least from the point of view of gaining and retaining local did not need any very great degree of protection, certainly not need any very great degree of protection, certainly not need any very great degree of protection, certainly not need any very great degree of protection, certainly not need any very great degree of protection, certainly not need any very great degree of protection, certainly not need any very great degree of protection, certainly not need any very great degree of protection, certainly not need any very great degree of protection, certainly not need any very great degree of protection and need any very great degree of protection a the slab-like concrete so often associated with warehousing. Wolf Many of the services that offices demand, as well as the Olins suggest that a standard "Unit tensile structure" (or tent)

> from planning authorities. Non oil companies moving from the conurbations to more rural areas also might find it a novel





unreliable and expensive as some delegates to the conference on Telecommunications, last week, argued. But the technology has developed a long way since this was used on a Lancaster.

promotion problems.

claimed to be the first Tele to the rest of Europe. communications conference and exhibition aimed specifically at the business community.

disciplinary factor of inflation,

in your voice"). descriptions of a better service to insist—to a occurred, he maintained.

Bottlenecks

gazing which often mars such disarming admission of Mr. P.O. concern that subscribers hang on, call back . . . printed the end of the occasions, and concentrated on Michael Ford, Head of Market may not make full use of Inter-Mundane advice, perhaps, but they ask provocatively, how to choose the right sort of ing and Service Development in ASSI absorber Dialling all too necessary for the With everyone's feet service.

acceptable level" unless there ing the last-dialled number); was a major change in customer direct dialling inward; and

claims to have taken a lead wire circuits and current exintroducing reduced rates for criticised new generation of gustomer-dialled calls to most large local exchanges, TXE 4, destinations between 8 p.m. and should make things easier,

Better use of ISD appeared to be only one of the points in Mr. Ford's mind when he produced two tables, showing that it is cheaper to make two abortive required respondent only on the "Total communications"

customer relations, don't dis are developed. count telecommunications," Mr. But, like the Christian in transmission circuit between tronic mail" may indeed offer Brian D. Simmons of Esso Bunyan's "Pilgrim's Progress," London and Amsterdam cost "a solution to the dual problems

from the British Post Office-is the ability to set up conference calls almost instantaneously. As in developments of any inex arate item to older exchanges. To promote better use of ISD feasible, it presently poses many in off-peak hours, the P.O. problems, particularly with two claims to have taken a lead wire circuits and current examong European countries by change technology." The much been looking at one private enaccording to the PO.

Hung on

ISD calls to either West Ger- dealt with in a more grand ose many or the U.S., reaching the fashion under the title of than double in the next ten ing services?" they ask, con-required respondent only on the "Total communications" by years to about 125,000. The PO plaining that many organisathird attempt, than to put one two communications specialists also confirmed that a new 2.400 tions took only direct operasuccessful personal call through now in local Government, bits-per-second Datel service tional costs rather than total Messrs. A. N. Smith and M. J. His other apparent motive King. Instead of thinking along the public telephone network communications. coincided with one of the major specialised system lines, it was and leased circuits, as was a For the organisation which conference themes. To quote important to realise-with cer. 4.800 Bit/s Datel service. .: sends a sufficient volume of Mr. Ford, "currently, most bain limitations caused by tech- In yiew of the continual rise post, the attractions of "electropic choose to use a particular infeal incompatibility—that a in telecommunications tariffs—tronic mail "—using word prolar telecommunications medium very large number of different the most recent for business existing typewriters and

were unaware of the poor piece of equipment in the image created for their com. middle, for a computer to give pany because of their in you a verbal answer or to send adequate telecommunications you a facsimile message." Hence the attractions of a com-In an illuminating paper mon integrated network capable illuminating paper mon integrated network capable national and international rates, and packets carried each year, "If you count on of using new ideas when they Mr. Baalman quoted figures but for many a business, in the

PROMISES of better Post Office announce a £250m, programme over 20 per cent, per annum for good communication were known dangers and very attract though the distances were the services, advice on how to im- over the next five years to overall—with a consequent the switchboard, where he sug- tive diversions. Messrs. Smith same. prove your customer relations bosst the number of inter-doubling of requirements every gested that 90 per cent. of calls and King consider that one of The P.O.'s Michael Ford

("Answer the phone within national circuits from 7,500 to three or four years," it was not should be answered in ten the most attractive modern countered that this was partly ten seconds, and with a smile 20,000 in 1980, and to promise surprising that "bottlenecks" seconds, 98 per cent. in 20 diversions is the computer ter- the result of the complexity of seconds, and—a common failing minal, enabling information to cross-Channel links (including "electronic mail" for the chorus of protest from several. After a period of inadequate —that unanswered extensions be sent to you at thousands of submarme cables), and Mr. frustrated postal user—all these executives of multinational switching capacity, the inter-should be intercepted within characters per second. "You Basiman's figures lent some and more were on offer in companies—that it is not over national telephone service had 20 seconds. Such a wait would cannot read at anything like support to the P.O. claim that Brighton last week at the charging for calls from Britain improved considerably over the be too long for some of us, and that speed, but you may like the national/international definition of the control o the conference was refreshingly present (international) services adequate in future, Mr. Ford voice, you are the Company— selves that before you read the kilometres further away, free of the technological star are far from perfect," was the said.

don't pass the Buck . . . don't first word, the machine has Both Mr. Simmons of don't pass the Buck . . . don't first word, the machine has Both Mr. Simmons of Esso printed the end of the book?" and Mr. R. S. Athili, Managing

Director of Minster Automation, how to choose the right sort of ing and Service Development in (ISD), which is rapidly being service and equipment—for the P.O.'s External Telecomextended across the country, both voice and data communications Executive. In view was hinted at by Mr. Ford. The tion—and how to get more out of the scale of the P.O.'s opera-ability to dial direct to a P.O.

Among his list of useful tech—Office limiting its discussion of device gathers into magnetic or device gathers into magnet With everyone's feet so firmly counselled the use of recently Among his list of useful tech- Office limiting its discussion of device gathers into magnetic or tion, the need to plan exchanges international operator is being niced "innovations" (some of new technology and equipment punched paper tape all data With superb timing, the Post 10-15 years ahead, and "the extended to all subscribers, and frem none too new, but taking to a few examples which are relevant to the call: date, ex-Office chose Referendum Eve to staggering growth of demand of Mr. Ford warned that traffic was considerable time to reach this nearly ready for marketing— change line, seizure time, extenexpected to grow so fast that country), are push-button tele- and should have been several sign number, dialled number, the demand for international phones; short-code dialling; a years ago, if the cynics at the time answered, call duration and operators might reach "an un- repeat attempt facility (repeat- conference were to be believed, metered units. As Mr. Simmons described it, the data is pro-The PO was extending the cessed to provide either habits. "In order to contain cyclical call distribution when use of push-button telephones detailed call-by-call print-out this requirement, it may be functions are shared by a group (Keyphones), and was aware of collated figures, selected data necessary to alter the avail of people. One of the most its potential as a low-cost data or traffic figures as required ability and price differentials commonly discussed features of some of the present operator but one which is only available its researches showed that the cluded as an integral part of facilities," he cautioned.

The may be runtioned agree of the most its potential as a low-cost data or traffic figures as required terminal. Mr. Phillips said, but. Such equipment is being in its researches showed that the cluded as an integral part of facilities," he cautioned. volume printed output as well, branch exchanges (PABXs), but

Total cost

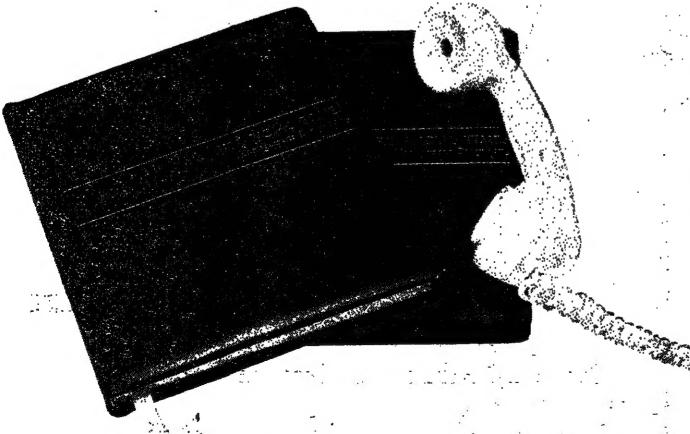
His remark "we are interested can also be attached as a sep-

The "total communications terprise prototype in particular. concept" is also of use in controlling costs, according to its supporters: telex linked to an audio dictation system could give considerable savings in Commenting on a more tredi- paper handling over use of the tional data transmission tech-postal system, they suggested nique. Mr. Phillips forecast "We wonder how many com-The same basic theme was that the number of telex ter-munications managers have also minals in Britain would more got responsibilities for the ppwould start next year over both costs info account in judging

from habit or convenience devices could be "hung on" the rather than from a deliberate assessment of its suitability.

And his colleague, Mr. F. G. Phillips, P.O. Director of Telecommunications Marketing, warned that many businesses were unaware of the poor piece of equipment in the most recent for business cessing typewriters and the most recent for business cessing typewriters and customers being 41 per cent, as facsimile machines with store customers being 41 per cent, as facsimile machin national in The Hague, whose facsimile's usual drawbacks, paper amplified the complaints their enthusiastic expose may of other multinational company not present a substantial threat executives that there was an to the PO's mail service in view extraordinary disparity between of the vast volume of letters showing that a four-wire data words of the speakers, "elec-Petroleum offered a check-list, the communications manager over three times as much as one-of postal services and the need Among his suggested key areas has to tread a road full of un- from London to Manchester, for increased office efficiency.

Lurope



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Perks for the girls

Telex

THE DAY HAS not yet arrived not known for militancy, chair. A new trend is the adoption firms will help with house purwhen your secretary will de man Mr. Bernard Marks expects of something hardly heard of chase.

mand expense account lunches that trade union pressure for 10 years ago—flexible working Taking in all the 191 firms, as and a company car, but she is build up. The survey will be published annually to monitor these companies now use this method cases including bridging loans are travel allowance. Tay free and a travel allowance. Tax free developments.

Many fringe benefits which survey is based, 91 per cent, these days prefer to make their ances under certain circum used to be reserved for manlarge subsidised staff canteens or own social arrangements.

Stances—usually on a fixed rate
agement are enjoyed by to-day's give luncheon vouchers, 69 per Employers also seem to be or pence per mile hasis for comsecretaries, as employers see cent. organise big staff discounts more aware of the increasingly pany business only; 8 per cent.
them as a way of creating hidden on goods and services—some as high living costs facing office occasionally have a car availincome. Differentials on such high as 35 per cent. on company staff, especially in London. Half able for office staff use, but that
matters as holiday entitlement products—and 68 per cent. of the London firms give some status symbol the company car
and hours of work are narrow—allow office staff more than the sort of public transport allow—is strictly re-var of or salesmen
inc. and although office staff are basic fortnight's holiday.

And although office staff are basic fortnight's holiday.

And although office staff are basic fortnight's holiday.

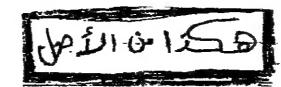
And although office staff are basic fortnight's holiday. ing, and although office staff are basic fortnight's holiday. ance, and 40 per cent. of City and management.

the increase, according to a popular fringe benefits remain ably growing in popularity at wants to encourage staff to work survey published last month by in well established areas. Of the expense of the social club, in otherwise "undesirable the Alfred Marks Bureau.

Want fringe honories which the same on which the as more sophisticated office staff areas." A third give car allow

and a travel allowance. Tax free developments.

"perks" for office staff are on But for the moment the most in the near future. It is probe either the firm moves offices of the increase, according to a popular friend horself.



Now you're a confirmed European, take advantage of being British.

With the referendum behind us at last, business can get down to planning for a more certain future. And although many of you may be pleased that

we have not lost our European market of 250 million customers, other eyes will be focussed on our compact market of 60 million.

Overseas businessmen will see that geography and motorways have combined to make the new town of

Central Lancashire the ideal centre from which to reach every major market.

So before we publish our story in the Wall St. Journal, Le Monde, Frankfurter Allgemeine and Nihon Keizai Shimbun, we thought we'd give you the advantage of reading it first.

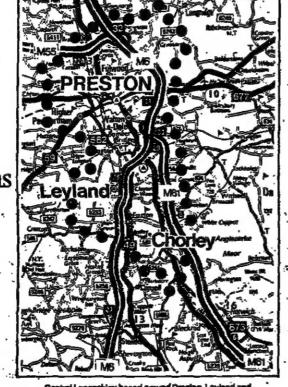
The story.

m

Loral ca

Central Lancashire offers something special as a new town.

For example, we are based around the wellestablished and lively towns of Preston, Leyland and Chorley. We already have the biggest existing population, 240,000, and we are planning for this to grow to about 420,000 by the turn of the century.



Naturally, it occupies twice as much land as any other new town previously designated. About 55 square miles, in fact.

The M6 runs from north to south through Central Lancashire, and the M61 joins with the eastwest M62, all of which means that from Central Lancashire you measure distances in minutes, rather than miles.

Preston is a major stop for the Inter-City Electric Scots. Step aboard and it will speed you to either Glasgow or London in around two and a half hours.

No company is an island.

It doesn't matter how good your product is, if you can't get it to market. That's why a base in our area makes sense.

> Because Central Lancashire isn't only wellplaced for British markets, it's also in a high-street position for trade with the E.E.C. and, for that matter,

the rest of the world.

There's our own small, but highly efficient container port at Preston. The major ports of Liverpool and Manchester are about an hour by motorway. And in just forty-five minutes by motorway, you can be at Manchester International Airport.

DESTRUMPIONS	ACTUALTIMES
AMSTERDAM	thr 5mins
BEPLIN	2hrs 50mins
NEW YORK	7hrs30mins
PARIS	thr 15mins
MONTREAL	7hrs50mins
ZURICH	thr 50 mins
LONDON	45mins
TORONTO	9hrs25mins
BRUSSELS	thour
MH AN	3hours .



We weren't born yesterday.

From earliest times Central Lancashire has had a history of commercial and industrial enterprise.

In 1179, the merchants of Preston bought their

Borough Charter from Henry II, enabling them to sell their goods throughout the land, free from tolls.

The eighteenth century and the Industrial Revolution provided the base on which we developed our manufacturing industries.



Now, of course, Central Lancashire is the home of high-technology companies, manufacturing supersonic aircraft, telecommunication systems, trucks and buses, rail traction equipment, man-made fibres and many other advanced products.

But we are not restricted to manufacturing skills. Half our 120,000 workforce is busy in the commercial and administrative fields for which Central Lancashire has an equally proud tradition. The workforce is expected to total more than 200,000 as the new town grows.

This is the foundation on which you can build.

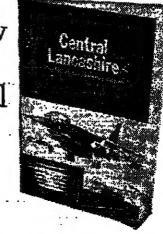
It will pay to move now.

Central Lancashire enjoys Intermediate Area status.

So many companies can qualify for a variety of worthwhile grants. And as there are modern offices, factories and warehouses readily available, there's no need to divert vital capital from essential stocks and plant.

Of course you'd like to know more about Central Lancashire. Phone or write to our Commercial Director, Bill McNab.

Central Lancashire The foundation for your future.



STEEL BARS

AND SECTIONS

RELIABLE SERVICE in times of scarcity and plent GKN(South Wales) Ltd. A member of GKN Rolled Bright Steel Ltd.

COMPONENTS

speeded up EDWARDS High Vacuum (pan of BOC), is introducing a new concept in vacuum pumping systems.

Diffstak combines in one unit a

three-stage diffusion pump, an optically opaque water-cooled

bafile, a quarter swing valve and a roughing line. When combined

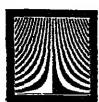
with the new and specially de-

speed by up to 100 per cent. over a comparable combination of pumps, baffles and valves. Greatly reduced sealing - requirements within the system, stainless steel construction and the use of polyphenyl etter pumping fluid significantly in-

Vacuum

pump

Castle Works, Cardill CFI 1TCL



The Technical Page

EBITED BY ARTHUR BENNETT AND TED SCHOETERS

RESEARCH

Big sun-power test under way

Continuous mixing plants by Gardner with pneumatic weigher

by Darenth, Feed screw

Plastic or rubber Vickers

conveyors. Output up to 25 tonnes per hour. Consol

controlled by single operator.

Transfermix £150, new 1971.

N.C. Rexowriters for Punching

N C. Programme Tapes — Rebuilt with 2 year Guarantee

Fork Lifts, Fully Renewed, large

selection, 6 months warranty.

complete with 250hp Thyristor drives (4 off)

Description

New 1971

Save up to 50°

Purchase and Sale of Reconditioned Rolling Mills.

Wire Drawing Plants.

Processing Equipment.

Dunford and Elliott Rotary

Levelling, Slitting and Coil

Louvre Dryer 47" diz. × 14"

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Action. Two Point Suspension

Action, Four Point Suspension

Capacity 31 tons at max, radius.

Wiedemann Turret Punch Press 5.1528 GEC Century Control

Unit 15 tons capacity 1971
Raversburg Face Plate Lathe
Model P20-BZ3
Herbert De Vileg Spiramatic

Control System. 1967. Immaculate condition.
Clearing Type F/2700/168, Single

700 Tons Power Press Clearing Type F/4700/168, Single

700 Tons Power Presses. Liebherr Tower Crame 190C/SH IRO 932, 1971. Height 82.5m.

Free standing, Radius 50m.

Electron Microscope, Siemens

Putzknecht Type 548 Plastering

with Flexowriter, Unused.
Gildemeister 6 sp Par Auto Cap.
32mm. Model AS32 1965.

Excellent.
Generator. G.M. Bedford Diesel

Machine, Slightly used. Wadkin 5CD 50m N.C. Miller

10 tons at 17m.

Elmiskop 1.

NOW FULLY operational, the Philips energy conservation house (Solar House) at Aachen in West Germany can only be described as a major industrial experiment.

At a capital cost of £150,000 and a three-year running cost put at about £2m. the facility is possible to save some two-thirds of primary energy input to a normal dwelling by capturing solar heat and extracting solar heat and extracting solar heat and extracting authorities and the major power which takes warmth from the outgoing waste water, the company RWE—who between outgoing waste water, the them are providing well over exchange system which takes the this last process.

The key to the experiment in this last process.

The key to the experiment in this last process.

The key to the experiment in the solar heat out of stale air and an air intak heating/cooling system.

The results of this work will over show what system or systems are only the most efficient in heat into solar-heated establishments bead in the near future to the most efficient in heat once on the use of black indium of the most efficient in heat in the most efficient in heat of the most efficient in heat of the most efficient in heat in the most efficient in heat of the most efficient in heat

and the stale air exhausted from the various rooms in the house.

This two-thirds saving is in "exercise" the equipment by straight comparison with an oil simulating cooking, washing, and

Price

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051-525 4141

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0384 69113.

061-633 2351

0234 740542

01-589 4239

One of the main reasons for going into such minute detail in

The solar house is equipped



Solar house and the roof panels are shown above. The laboratory assistant is holding a single vacuum tube heat capture element. Eighteen of these form a panel and the 18 panels-20 square metres-can produce enough heating to raise the 40 cubic metres

of water in the main tank to about 90 degrees C. By the middle of the year, it is estimated that the system will be storing the equivalent of between 10,000 and 12,000 kWh of energy.

of the windows are made of a and an Edwards high perform polyurethane moulding with a ance rotary pump, the result is a steel spine and also conduct system that increases pumping

for incorporation into their own

systems to makers of intruder

by power and emergency lighting systems and process control

Also announced are two sealed

lyte leakage is possible regard-less of working position "except

in the most exceptional cases of

and the stale air exhausted from the bouse.

This two-thirds saving is in straight comparison with an oil of 23s-heated house using a other familiar activities. Their strains services.

The fifs0,000 includes the cost of two process control computers, because it is intended that the performance of all the equipment of two process control computers.

Heat extraction

Apart from the solar panels shall be those and understood.

Collaboration with the State

The first wo-thirds saving is in straight comparison with an oil of 23s-heated house using a other familiar activities. Their simulating cooking, washing and other familiar activities. Their simulation cooking and the family of the solar panels with the solar pan

Edwards High Vacuum, Mann-Royal, Crawley, West Sussex RH10 2LW, 0293 28844,

METALWORKING

crease cleanliness.

Sharpening charge time (one hour). The battery and charger are supplied at the right angle and fire alarm equipment, stand-

A HONING guide has been intro duced by Stanley Tools for use with a traditional bench oilstore lead acid batteries from Hakuto-U.K., 557 Rayleigh Road, Leigh-on-Sea, Essex (0702 526621). when putting a cutting edge on plane, spokeshave and chise

Again, these are intended for It consists of a chrome plated steel body, a die cast alloy block fire detection, emergency lighting and similar applications. and two steel screw adjusters which together form a sliding Rated at 2.6 and 1.2 Ah the ciamo. batteries are totally enclosed in

Correct booing or grinding angle-25, 30, or 35 degrees-is obtained by a double checking operation: via a snap-out nylot angle gauge and parallel alignment marks, the latter ensuring that the blade is held squarely. When the blade is correctly positioned it can be locked by dightening the screws.

Capable of 200 complete charge/discharge cycles (1,000 if the capacity is only partially used) the batteries can it is claimed, last for four or five years when employed as a spare Twin nylon rollers entire stability during boning The maker is at Woodsde, Sheffield S3 9PD (0742 78678).

Credit Analyst -- Trainee AMERICAN BANK

reservation income or syntamic and be unliking to accept challenging an en-ments related to research and analysis. Salarya is negotiable at around £2,200 per arouse with customary frances and

periodic performance appraisa. This

n recent miversity graduate for tion in a Credit Analysis Unit

DATA PROCESSING

Simulation package

tion library to meet the growing market for electrical engineering simulation jobs.

trical engineering applications results from the introduction of TEGAS 3 for digital logic verification. Fault simulation and test generation. The program neer has pioneered the use of language and circuit description for all modes of operation. Interparative operation is available for active operation is available for active operation and fault design verification and fault simulation.

The program neer has pioneered the use of language and circuit description CDC Data Services ATS text processing system in the processing system in the processing system in the processing system in the processing system. This is a complicated task, as contract documents typically consist of trical engineering applications

Corporation it offers electrical computer and accessed via a Stokvis and Sons. Kingsmead requiring a maintenance-free engineers a tool for static and time-sharing terminal and a dial- House, Hersham Trading Estate, sealed nickel cadmium battery dynamic analyses of both linear up telephone link.

Lyon Road, Walton-on-Thames, coupled with a very short related to the coupled with a very short related to th ing a wide class of electric and necessary small amendments on Thames 42761).

CDC Data Services is developing CDC Data Services. Wells its electrical engineering applications, Wells Street, London, W.L.

imulation jobs. A major extension into elect Highway

TEGAS 3 was developed by documents typically consist of Comprehensive Computer Sys. some 240 sheets of text plus a tems and Simulation Incor-Bill of Quantities section.

With the introduction of this process of preparing contract package, CDC has provided a documents for highway contracts significant update of the exist takes weeks for a typist, enging SYSCAP program used by neer and proof reader. At Essex by Mandigers of Holland for electrical engineering customers County Council this has been various specialised and standard exist industrial applications are being ported by Rockwell International is available on CDC's ATS/360 distributed in the U.R. by R. S.

Capable of 200 complete charge/discharge cycles (1,000 if the capacity is only partially used) the capacity is only partially used the capacity is only partially used. It is available for four or five properly a partially controlled by Rockwell International is available on CDC's ATS/360 distributed in the U.R. by R. S. Using traditional methods, the

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BANKING APPOINTMENTS

Scottish Economic Planning Department

PETERHEAD BAY HARBOUR

Construction of a Tanker Jetty

The Secretary of State for Scotland proposes to invite tenders from experienced contractors for the construction of a tanker jetty at Peterhead Bay Harbour.

The construction is in tidal water of an open pile structure

approach jetty 560 metres long with two tanker birthing heads each 40 metres × 15 metres, a tug berth-40 metres × 10 metres, a tug berth-40 metres × 10 metres.

PHASE I will comprise the inner tanker berth, tug berth and

356 metres of access jetty having a 7 metre wide roadway of precast, prestressed concrete sections spanning 12 metres between

PHASE 2 will comprise the outer tanker berth and 204 metres

of access jetty having a 5 metre wide roadways of precast, prestressed concrete sections spanning 12 metres between 15.7 metre wide trestleways. Firms selected to tender will be invited to submit separate prices for the entire scheme (Phases 1 and-2)

Contractors wishing to be considered in the list of firms to be invited to tender for this contract should apply to the Secretary, Scottish Economic Planning Department, Transport Division, Room 5/40, New St. Andrew's House, St. James Centre, Edinburgh not later than 20 june 1975. Thereafter invitations to tender will be

extended to selected contractors, and the necessary tender documents and drawings will be issued by Messrs. Babtie Shaw & Morton, Consulting Engineers, 95 Bothwell Street, Glasgow G2.
7HX stating when the tenders are to be returned.

The intention is that tendering should be restricted to firms of

proven capacity and experience who at the time will be in a

The scheme is being advertised also through the medium of the Official journal of the European Communities.

position to submit genuinely competitive tenders.

Construction will be in two phases:

20.4 metres wide trestleways.

the spot and have the finished document delivered next day by profile sideshifter frame which British Rail Red Star pareels if incorporates a well-protected it is lengthy. When the text has hydraulic shifting cylinder. been approved copies of the-printed and bound document can be produced within a week or tons, the models are be produced within a week or attach to both hook and pin type litho plates can be prepared fixings on fork lift trucks. Fork video typesetting process.

type trucks are included, and may be used with or without a CDC, 153, East Barnet Road. East Barnet, Herts. (01-440 5161). built-in sideshift feature.

Lift truck attachments

Designed for loads of one to 15 positioners for both pin and hook

Basis of the range is a low

There are 11 hydraulic clamps with lifting especities up to 15 high impact styrene cases and the maker claims that no electro-

POWER Units for

BARCLAYS GROUP STAFF ASSOCIATIO" 5) PERRYHOLINT ROAD, HAYWARDS HEATH, SUSSEX

GENERAL SECRETARYSHIP

Applications for the post are invited. The commencing salary will be negotisble.

A job description and an application form may be obtained upon written application to the Association's Solicitors: Peter Griffiths Esq.,

c/o Stafford Clark & Company, Solicitors, 4/16 Deptford Bridge, London SES 4/5

to whom all correspondence and enquiries should be addressed.

Times, 10 Camen Street, EC49 48Y.

70 KVA. As new. Oerlikon open fronted single sp. Auto Cap 23½". Model F60. 0234 740542 IF YOU HAVE PLANT AND MACHINERY, SURPLUS TO YOUR REQUIREMENTS, AND WOULD LIKE TO ADVERTISE IN THIS COLUMN, PLEASE TELEPHONE MR. FRANCIS PHILLIPS ON 01-236 0108

REPUBLIQUE ALGERIENNE DEMOCRATIQUE ET POPULAIRE

CONTRACTS AND TENDERS

Ministère de l'Industrie et de l'Energie Société Nationale de l'Electricité et du Gas

SONELGAZ

International invitation for Preselection to Tender

JIJEL STEAM GENERATING STATION SONELGAZ is to construct a Steam Generating Station with a sea-water cooling system on an undeveloped site in the region

of Jijel (eastern Algeria). The plant will comprise 3 or 4 units of 160 MW each, the principal fuel being natural gas. The plant will be considered as one single entity to be put into operation at the end of 1979. Documents outlining tender conditions for companies inter-

ested in putting forward their applications may be obtained from the following addresses as from May 15, 1975:

SONELGAZ Direction de l'Equipment Electrique Département "Moyens de Production Thermiques et Hydrauliques" 2 boulevard Salah Bouakouir ALGIERS (Algeria) Telephone: 64.64.3?

SONELGAZ Paris Office

148 boulevard Haussmann 75008-PARIS (France) Telephone: 924.91.86/88

REMOTE CONTROL PROJECT IN SYRIA

REMOTE CONTROL

The Syrian Petroleum Company Imites for elifers from prospective contractors are sure of USS500 or equivalent drawn for elifers from prospective contractors for elifers from prospective contractors from the Commercial Bank of Syria, Branch on the Commercial Bank of Syria, Branch on the Company and Control System of the Company and Control System for the Rumalian Oil patheries of Syria, with the fellowing conditions:

1. Ed. Lond Guarantee: 2% Two per cent.
1. Ed. Lond Guarantee: 2% Two per cent.
2. Ferformance Bond Guarantee: 10% ten per cent. of the value of the Control Syria Syrian Equipment—
2. Ferformance Bond Guarantee: 10% ten per cent. of the value of the Control Syrian Equipment—
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2. Automatic Receiving Equipment
2. Automatic Receiving Equipment 2. Automatic Receiving Equipment to Radio Telephone Alarm 2 Nos. Simal— 2 Nos. Simal—

CONTRACTS AND TENDERS

Appear every Monday

COMPANY NOTICES

PROVINCE OF **NOVA SCOTIA**

Loan 71%-1972/73/1987-F.Fr. 100,000,000 The redemption of July 15th, 1975, for which a sum of F.Fr. 2.000,000—is planned has been completely repurchased at the Stock Exchange.

Paying Agent
BANQUE DE PARIS ET DES PAYS-BAS POUR LE GRAND-DUCHE DE LUXEMBOURG

PERSONAL

MARK COX TENNIS CLUB Founder memberships invited for new Tennis Club opening this summer at luxurious Silvermere Leisure Contra, Cobham, Surray. Facilities include squash, sauna, swim pool, bart, restaurants, besuty salon, pro shops,

Phone 01-878 1119 or 01-940 4385.

SQUASH CLUB Founder Memberships invited for new lakeside club opening this summer at Juxurious Silvermere Leisure Centre, Cobham, Surrey Facilities include centils, sauna, swim pool, bars,

Phone 01-878 1119 or 01-940 4385. MAYFAIR W1. From E8.20 per sq.ft. p.a.; No premium for a luxury office surite from 80 to 1550 '9a.ft, including rates, hearing, lighting, cleaning, furniture, carpets, telex, bejephones, reception and answering service; Tel: 01-459 3218 or 01-934 8057:8.

COMPANY NOTICES

NOTICE IS HEREBY GIVEN that the Register of Members as respect of the Ordinary Shares of the Company will be CLOSED from 4.30 nm. Finday 27th July 1975 ontil 9 a.m. Monday 7th July 1975.

By Order of the Board.

By MACLEISH.

NOTICE IS HEREBY GIVEN that as term Dividend of 4 cents per unit its inicidal withholding Tax at the appropriate for non-residents of Triolded obago, has been declared payable to a liders of ordinary stock registered it is 800ks of the Company in Trinidad as close of business on 27th June 1975 or Transfer Register will be CLOSE on 20th June to 27th June, both date closelye.

SPENCER CLARK METAL INDUSTRIES

NOTICE 15 HEREBY GVEN that the Transfer Books will be CLOSED from 2nd July 1975, to the 16th July 1975, both dates inclusive.

ACCOUNTING C. £4000 LOAN ADMINISTRATION C. £3500 DOCUMENTARY CREDITS...... to £3500

position would normally lead to a street as a new business and lending office-with pocential for senior management responsibilities. Please write Box A5087. Frances

GENERAL APPOINTMENTS

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required by FIELDING NEWSON-SMITH & CQ.

Age 18- -21

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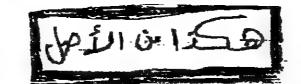
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S. 习 3

(C





amp.

Building and Civil Engineering

action for Fairclough

Manchester

ing built in an old chalk pit, under a £360,000 contract from the Department of the Environment, while an extra floor and a new roof are to be built on to two contracts by the Property the headquarters of the Union of Services Agency of the Department Condon, under a £286,000 contract. Architect for this is Adster MacDonald and Partners.

Also in London, in Huntsworth Mews, Marylebone, N.W.I. for Heritable Laud Development in association with the Co-operative Insurance Society, the company is to build 20 malsonettes and two be cartled out on the Jespersen The

to build 20 malsonettes and two be carried out on the Jespersen floors of offices. Architect is Hall Estate, Rowner, Gosport, Hants. pern and Partners.

which, with an adjoining six which, with an adjoining six storey block, is being built by Jarvis under a 2717,000 contract in West Bar, Sheffield, for Shaymus and is to be fitted-out for the tensor the Samuel Shake Barks the tenant, the S. Yorks Proba-tion Service at a cost of £131,000. non Service at a cost of £131,000. CONCRETE



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ingenuity of modular engineering.

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modating concrete can be ...

\$\frac{\text{flam}}{\text{imperves}}\$ for Fairclough

For Fairclough

Costain Construction has voiced a first contract in scheduled to the constructed below ground in the began partial frame with proposed cantilever conference of motorway in the began must of the first contract is scheduled to the completed in 18% weeks seeing partial frame with proposed cantilever conference of complete in 18% received a first contract is scheduled to the contract of the first most and scheduled to the contract is scheduled to the contract of the first most and the schedule and

Chemical fixings

theatre

The Recent takeover of coursets or stone, the capsule is then Chemicals is likely to give a forced into the capsule with a boost to the resin-in-glass rotary power tool, making a mix capsule development of the former company. Available for fragments. The studding is employed to carry out a £593,000 contract from the Royal Exchange Theatre Trust for a structure in glass and steel designed by Richard Negrials is to be erected within the 35,000 sq. ft. Great Cotton Hall of the Royal Exchange and be completed in April next year. The architect is Levitt Bernstein

Associates.

At Couledon Supers I hast

Associates. At Coulsdon, Surrey, a Post Repairs and Office London Telecommunications Region service centre is being built in an old chalk pk, in an annual contract to the co

THE NEED to know what is happening to high alumina cement (HAC) concrete structures continues, particularly where there is no obvious indication of deterioration and where as a result, some form of measurement and analysis is required before the extent of remedial work can be Electricity General befored.

sisting basically of instrumenting the relevant floor and running a loaded trolley across it. Analysis of the readings from the vibrat-ing wire strain gauges used enables an opinion to be formed about the elastic modulus of the congrete.

Subsequent measurements are taken at regular intervals under identical loading conditions so that trends can be detected. The company emphasizes that has taken oure to use an

established gauge technique, giv-ing a system that is cheap, robust ing a system that is cheap, robust and easy to use and instalinstallation costs work out at installation costs work out at the second of the premises under test:
gauges are quickly attached to selected beams with two part outck-setting adhesive.

More piling at power

AN EXTENSION of Raymond International's piling contract for Littlebrook "D" power station, just awarded by the Central ettent of remedial work can be Electricity Generating Board, has brought the total value of this But a number of variables is work to about £15m.

The extended contract now eovers piling for the oil tank farm and the 400kv sub-station and will bring the number of piles to about 24,000. Watches for rock bursts

RACAL-THERMIONIC, of Hythe But a number of variables is work to about £15m.

RACAL-THERMIONIC, of Hythe, involved, and according to Gage

Work on the first part of the Southampton, specialists in proTechnique, P.O. Box 30, Trow piling—the main station and fessional magnetic tape recording bridge, Wilts BA14 SYD (Trow anciliary buildings—began in equipment, has confirmed receipt bridge \$1652) the only satisfac. September last year. About 9,500 of an order worth £80,000 from tory way of assessing any trend. Raymond Step-Taper piles of an Centrozap of Poland. Under the is to do a series of tests on an average 30 metres length were terms of the contract the Racal instrumented building. The come covered by this contract, as were company will supply a 24-channel pany offers such a service, con-1,600 large diameter, steel-magnetic tape system specifically

This 18-storey office block at Dundee will house Tayside

Architects are James Parr and Partners

encased bored piles which were

sub-contracted to Cementation

Regional Council. Carried out by Ravenstone Securities in association with Guardian Royal Exchange Assurance, the

project-including an associated three storey block-will cost about 23m. Main contractor is Bett Brothess of Dundes.

Recording systems of this type supplied by Racal are already in use in two mining areas of Poland, where they are used to detect and forecast the pheno mena known as rockbursts. The Polish authorities are now ex-tending this "early warning" system to cover the copper-mining regions of Polkawice and

Racal-Thermionic operates from Hardley Industrial Estate, Hythe

IN BRIEF

 Doors and windows are the in the Architects and Specifiers quide series available from Ad Publications, Press House, 25, High Street, Edenbridge, Kent. Price 13.50.

■ A £200,000 contract to con struct a development and des pateh building for Hymae at Rhymney, South Wales, has been secured by S. W. Clarke Contractors).

 Reconstruction of a wharf for Seabright Chemicals is being undertaken on the north bank of the River Thames at Creek mouth, Barking, by The Dredg-ing and Construction Company. The contract is valued at over £380,000. Consulting Engineers are Sir Frederick Snow and

Rush and Tompkins (Civil Engineering) has been awarded a contract by the Central Electricity Generating Board (Transmission Division) for the construction of the headworks building and compound for the Medway cable tunnel at the Isle of Grain power station. Value of the work is £208,000.

concrete framing for the widest range of building requirements. In this new factory for Westwood Engineering Ltd. Crendon 4° structures provide both the factory area and the 2-storey office block. It illustrates the variety of possible elevational treatments using this extremely [lexible building system.] BUILDINGS IN A HURRY TO HIRE OR BUY LOUNG TIEN Sectional Buildings — es — Site Accommodation THAME 2903

YOUNGMAN SYSTEM BUILDING LTD Priest End Thame Oxford OX9 2HD

BRANCHES NATIONWIDE

£11m. Kyle Stewart awards

the form second phase, involv. single-storey conference hall

The project, costing £4jm.

centre and a swimming pool together with ancillary buildings.

Baffles the

site thief

THREE CONTRACTS totalling on the building of a new head film have been awarded to Kyle office complex for The Anglia Building Society at Moulton Park, Northampton. A three-storey At Woolwich, London, S.E.18, reinforced concrete framed office the company experts to start on block of 10.610 square metres, a

Fibres plant project in

MOBILES

MATTHEW HALL Engineering has been commissioned by Asahi Chemical Industry as managing £4½m. school jemmies, hacksaws and sledge-hammers and it takes consider. Eire. The plant will manufacture able time to make any impresabout 29,000 tons per annum of cashmilon fibres.

A CONTRACT for the construction of a secondary school at
Wester Hailes, Edinburgh, has
been awarded to a Boris company, Gilbert Ash Scotland, by
Edinburgh Corporation.

The project, costing £4im.

Sion at all."

Police, insurance and security Matthew Hall's contract is beficials were asked to advise on heved to he worth about £12m,
the design, says the maker, and and comprises the overall cosecurity features include absence ordination, planning and cost company, Gilbert Ash Scotland, by
Edinburgh Corporation.

The project, costing £4im. lifting lugs. materials, building construct
Suggested applications include and erection of offside plants.

The plant is due to be commissioned in the autumn of 1976

rolls, and as a secure freight Wide range Staging can of jobs in THEFTS, PILFERAGE and vandalism on unattended building go anywhere the West sites could be reduced with the

sites could be reduced with the use of a high security transportable store introduced by Portable store introduced by Tirfor of Shefield.

Known as Portastor, the units Known as Portastor, the units

double skin construction—18 for two men to handle easily, construction of a reintorcea gauge exterior and 16 interior. Units can be joined together concrete river control structure together with a concrete side The floor is of plywood on with a special splicer to form steel joists, and the largest unit weighs 2½ tons. If required the wing Stage units are capable channel, costing about £670,000. Units can be linked to form of carrying a load of 400 lbs con-Other contracts are for 12

spread over three years, includes the storage of explosives, danthe school building, a community gerous chemicals, municipal lawn gerous chemicals, municipal lawn mowers, microfilm records, documents, as overnight safes for pay

Known as Portastor, the units are available in a range of sizes, from 3 feet 9 inches x 8 feet high, to 30 feet x 29 feet x 10 feet high. The stores have walls of 16 gauge supportant feature is that they calvanised mild steel, roofs of 18 gauge, and double coors of double skin construction—18 for two men to handle easily.

Two of the contracts are for river control work on the River from inside buildings, roofs. Exe, to be carried out for the supportant feature is that they control of floodwaters, valued at up to 32 feet yet are light enough for two men to handle easily. Two of the contracts are for

larger accommodation. Fittings such as shelving and electrical connections are to customers' requirements. There are no windows.

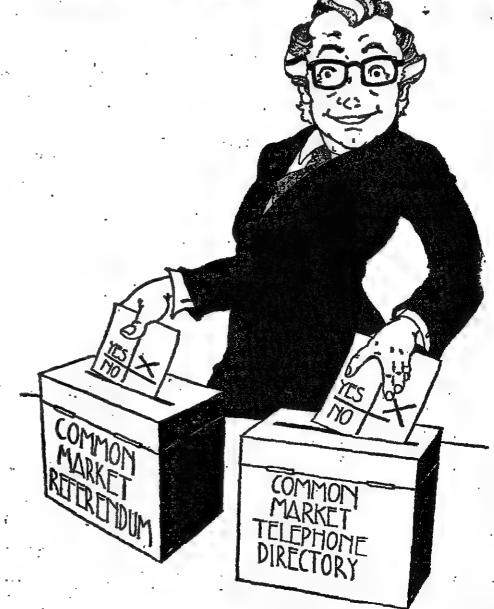
It is pointed out that the Portastor is net impregnable.

The company says: "Entry can be forced—eventually—but the contract to form of carrying a load of 400 lbs contracts are for 12 centrated across 4 feet in the houses and eight flats for Carrick centre, and have a safety factor District Council (£130,319) for a probation suite at Crownhill. Plymnuth, for the County of Further information from Event (£128,551) and a factory swing Stage. 729, Old Kent Road, extension for Stafford Miller at London, SE15 1JN. (01-639 8881).

Smaller contracts are for 12 centrated across 4 feet in the houses and eight flats for Carrick centre, and have a safety factor District Council (£130,319) for a probation suite at Crownhill. Plymnuth, for the County of Swing Stage. 729, Old Kent Road, extension for Stafford Miller at Smaller contracts are to be

The company says: "Eutry can be forced—eventually—but the The British Tunnelling carried out for Bayly Bartlett, intruders would either need Society's 150th anniversary Hooe Lake, Plymouth, for specialised cutting equipment, exhibition is being held from National Westminster Bank at or would alert every policeman June 10 to July 1 at the Camborne, for Cable and Wirewithin miles with the noise. Institution of Civil Engineers, leas Porthcurno, Cornwall and "We have carried out tests in Great George Street, London, Shell Mex and BP at Pousharden which we have attacked the S.W.1.

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MONDAY, JUNE 9, 1975

Framing a new strategy

over, the Government is faced document represents the first expansion, as well as of the be put off. Within the coming settlements must be related to transformation into a major Healey has been assuring us than the current level of price that no economic package is in increases. Whether the unions immediate prospect. This may as a whole can accept such a we will get an indication of industry's investment intentions and the odds are that it will not make particularly cheerful reading. Later in the week the TUC will start discussing the proposals on pay put forward by Mr. Len Murray and his beadquarters staff. And the Government is known to be anxious to get talks with both the TUC and the CBI under way as quickly as possible.

Investment

future of Mr. Wedgwood Benn of measures which the Governis crucial. Mr. Jack Jones was ment will have to take whatever quick to put down a marker on its policy on wages. It will have the industry Secretary's behalf, to cut back on its own spending Against that is the undoubted plans and make a special effort fact that probably no single to get a real grip on local action would give a quicker government expenditure. Above boost to industry's confidence all it will have to demonstrate than the knowledge that the that in the public sector it is Department of Industry's policy prepared to accept the discipis to be given a different thrust. lines which economic circum-

which industry must make is determining factor. that the recovery of investment and thus of the economy as a Rail award whole depends on the Govern-

On the union side the TUC inflation is to be reduced, proposition and make it stick remains to be seen, if that is Arab world. Every possible kind where employers and labour

direct Government intervention. On a given wage settlement and jobs lost would be straight-

In the latter context, the industries. There are a number In part this is a question of stauces have imposed on private personality and past record industry, namely, that the More fundamentally, the point ability to pay is a major

That is the reason why what ment's acceptance that an ade-happens on the railways is of quate level of profitability is vital importance. Railwaymen essential. And this of course may feel aggrieved that because provides the immediate link of their position in the queue with the problem of wage infla- they have been awarded less tion. Profitability in the private than other groups obtained sector hinges not merely on its without a fight. In spite of this own labour costs but also on the willingness or otherwise of those of the public sector, the Government to contain the despite the Arab boycott and hecause of the repercussions on actual money cost of a rail Government borrowing settlement to the sum laid competition from the Toyota requirement, the level of inter- down in the award will be isted of course, well before the

France loses more than an order

BESIDES the many questions sell them than—until last week it raises, the Belgian decision —were those four countries to join the Dutch, Norwegians which were trying to buy. an element of standardisation strength as its French counter in Nato equipment and all the part. Yet the remark of more so if some other members M. Jacques Chirac, the French of the alliance follow, suit. Prime Minister, that the F-16 efficiency and cuts costs, that pean unity is beside the point

Two-way street

the end it will not be a purely tions of European arms procure-ment. The French have played may well be the pattern of the mo part in it since its inception. The French and the British the bulk of the design and sales of their own joint protect. development work, but they will sales of their own joint project increasingly take note of European requirements and use that four small European European companies as subcontractors. Certainly this seems to buy American. to be the objective of Dr. James Schlesinger, the U.S. Secretary lrony of Defence. Dr. Schlesinger has made no secret that his interpre-

more disunited about trying to political will to do better.

and Danes in buying the One does not wish to place American F-16 aircraft rather all the blame on the French than the French Mirage has since the British aircraft two positive advantages. The industry is quite as capable first is that it should ensure of over-estimating, its own Since standardisation adds to decision is a setback for Euro-The fact is that it was French behaviour which helped bring the decision about. There is a The second advantage is that body within Nato, known as a great deal of the work on the F-16 will be done in Europe. In up precisely to deal with ques--the Jaguar. In such circum-

stances, it is hardly surprising

countries should have chosen

The French, having tried so tation of the so-called 'two-way hard to go it alone with the street" in U.S. European arms Mirage and failed, are the chief traffic is that the U.S. should losers. Their Government now supply all of the big stuff, and stands before a major decision: especially aircraft, while being whether to continue to boycott ready to consider buying some the Eurogroup or to find some of the smaller stuff in Europe. way of co-operating with it. The The logical conclusion is that irony of the situation is that an independent European air. France has played no part in it. A postboy with ambitions, craft industry would cease to on the old Gaullist grounds that though. Apart from scraping it was a Trojan horse for the together just enough to book.

Yet although this may be the Americans, yet it was the way things are going, it should be reserved as inactively butted to the formula to the properties of the not upwards and outwards is situation. an independent European air. France has played no part in it way things are going, it should french absence which countries as inevitable not be regarded as inevitable buted to the European any more than it was inevit readiness to turn to the U.S. for company's own meeting to Hughes describes his poet for the celebrated Spode fine china able that the four European its aircraft. After the F-16 countries should have chosen decision, this point cannot be be transferred from one London last has brought him liftle joy: owned Carborundum faces up to hotel to another because 600 seven months are he went as the countries of the countries are doubt beyond even Gaullist compare hotel to another because 600 seven months are he went as the countries of the countries are doubt beyond even Gaullist compare hotel to another because 600 seven months are he went as the countries of the countries are doubt beyond even Gaullist compare hotel to another because 600 seven months are he went as the countries of the countries of the countries are not the countries of the countries are not the countries of the countries are not the countries are that Europe has the resources hension. The Eurogroup — if people showed up) Rothwell managing director to the Road exceed resources," as the group that Europe has the resources hension. The Eurogroup — if people snowed up) nonwell managing attention to the none exceed resources, as the group for its own industry; in this necessary with the inclusion of the case, it even had the alternative aircraft available — the Anglo— is the best available — the Anglo— in the sasociation go on to fight other shareholder battless. French Jaguar for one of the required roles: the French pean dimension to European Meanwhile, the present one required roles: the French Pean dimension to European hension. The European would like to see the "Leyland" ships haulage group (the old puts it.

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Honeywell the computer is the group of the old puts it required roles: the French pean dimension to European Meanwhile, the present one has been factories. Royal Windsor and that the telephone number of Mirage F-1E; and in the longer defence. So long as the French has an intriguing sidelight continue to remain outside, the has an intriguing sidelight and Industrial and Rammersley, plus Bathmann, a London office has been factories. Royal Windsor and that the telephone number of has an intriguing sidelight and Industrial and Rammersley, plus Bathmann, a London office has been factories. Royal Windsor and that the telephone number of has an intriguing sidelight and Industrial and Rammersley, plus Bathmann, a London office has been factories. Royal Windsor and that the telephone number of has an intriguing sidelight and Industrial and Rammersley, plus Bathmann, a London office has been factories. Royal Windsor and that the telephone number of has an intriguing sidelight and Industrial and Rammersley, plus Bathmann, a London office has been factories. Royal Windsor and that the telephone number of unsutcessful and Industrial and Rammersley, plus Bathmann, a London office has been factories. Royal Windsor and that the telephone number of unsutcessful and Industrial and Rammersley, plus Bathmann, a London office has been factories. Royal Windsor and the the telephone number of unsutcessful and Industrial and Rammersley, plus Bathmann, a London office has been factories. Royal Windsor and the tree factories and Industrial and Rammersley, plus Bathmann, a London office has been factories. Royal Windsor and the tree factories and Industrial a

Terry Dodsworth reports on competition in the fast growing car and truck market in the Arab States

Motor manufacturers accelerate their Middle East sales drive

potential of this area, stretch- UK ranean littoral to the states and Iran, has Testimony of this lies in the interest of General Motors, weightily always wherever there is a prospect of once influential British. But-the

What this approach leaves Mercedes, well established in 8,000 from the U.S., 3,000 from produced in the U.K. this reciaries, while Fiat, second the U.K. employer and the no less largest European truck manu important part it plays as the facturer, has selected the area directed mainly by General plus 20,000 built-up Avengers

some substantial breakthroughs anese. The French, for example, have used put a lot of effort, through of direct exports to the area, to market with which they have term approach of establishing achieved with the Beetle in the drop of 60 per cent on the 1965 years ago, and is now consider. local assembly, or that have market with which they have term approach of establishing achieved with the Beetle in the drop of 60 per cent on the 1965 years ago, and is now consider. local manufacturing facilities hereday of its IIS, expert figure. special ties: Renault's ability to local manufacturing facilities, hey-day of its U.S. export figure keep up car production well For General Motors this has drive. above the European average last borne fruit during the last 18 year was largely due to its in- months. In fran, the one Gulf creased sales to the North state which, because of its African Arab states. Mercedes large and BMW have found expand-questionably large

Land-Rover demand

British struggling so painfully in many markets, has had a continually rising demand for Land-Rovers.

few weeks it will have to frame a target figure of a future growth market has occurred from Japan and the United plants. But it has now blos Leyland, on the other hand, pattern is scarcely repeated at tough conditions and middle a new economic strategy. Mr. reduced rate of inflation rather with remarkable swiftness.

States. In Saidi Arabia, for ex-somed into a spectacular ex-had a very large tirick all. Only Egypt, with a Fiat class market of Tehran. home, is now reckoned to have tially on the same scale. the chosen approach. But Mr. of salesman and manufacturer captured by far the biggest. What it means, in effect, is agonising internal debate. But Jones vesterday indicated that is interested: at the luxury car share of the market. Last year that Iran has already become eventually decided to abandon he might well prefer a situation end there is Rolls-Royce it sold about 30,000 vehicles, the most important single mar the lucrative Israel business in (believed to have sold a good many of them pick-ups which ket for British car exports in favour of the longer term proportion of its first year's are gradually replacing the the world. Even given the fact growth prospects of the Arab Camargue production to Saudi camel as the beast of burden that production of the Iranian market. that basis the trade-off between Arabia; at a more mundane for the nomadic tribesmen. In Hunter—the Paytan—is in level there are the truck manu- 1973 Japanese manufacturers "knocked down" kit form, realised, for although the soylevel there are the truck manu- 1973 Japanese manufacturers "knocked down" kit form, realised, for although the boy- ing countries to-day set a about the possibility of pro- facturers and component sup- as a whole sold about 35,000 with only 60 per cent of the cott is a selective system, as the priority on local assembly as about the possibility of propliers. British Leyland and vehicles to the Saudis, against cars assembled in Iran actually rumaway success of the Land

ing possibilities among the new prospects, it has a 45 per cent. The Iranian market has for oil rich upper classes of the stake in GM Iran, which will many years been a significant

Volkswagen invasion

requirement, the level of inter- down in the award will be listed of course, well before the Chrysler, the third and Gulf and North Africa the Arab is expected to produce about poly for years to come. It also has the largest social est rates and taxation and also widely taken as a measure of oil crisis; but to-day, out of sickest of the large U.S. com- boycott restricts both RL and 2,300 medium weight trucks this live large U.S. com- boycott restricts both RL and 2,300 medium weight trucks this live large U.S. com- boycott restricts both RL and 2,300 medium weight the determination with which services and goods provided by the Government will pursue the considerable political weighttotal exports of 35,000 a year panies, has emerged in the Ford, the U.K.'s two major (production is about 30,000) the most fortunate position of all. motor manufacturers and Middle East takes some 10,000 Through its British subsidiary, exporters.

Middle East takes some 10,000 Through its British subsidiary, exporters.

BL has suffered a consequent lange Rovers will be assembled negotiated by the old Rovers decline in export trade over the nearly every sector of the motor from General Motors and the belowing of the Sues Canal exceed supply by at least 500.

At the same time the model in Iran shortly after the merger in 1968. Before that turcks and grow Nack), pick-ups (Mazka and Ier's great strength in least from the line ment from the line of the model in Iran shortly after the merger in 1968. But has sizeable and grow Nack), pick-ups (Mazka and Ier's great strength in least for model in line ment from the line of the model in line from the line in the of the model in line from the line in the line of the model in line from the line in the line of the model in line from the line in the line of the line in the line of the model in line from the line in the services and goods provided by the Government will pursue (production is about 30,000) the most fortunate position of all, motor manufacturers and the nationalised industries and whatever precise new approach Middle East takes some 10,000 Through its British subsidiary, exporters. links with the Middle East about the deal at the time, and there had even been talk and Universal), and some com- to produce the medium range take in the next few months

To-day, it is unusual to talk ample, Nissan, the manufac porting growth story, less assembly business in large, assembly operation, and Saudi They have also given to any senior motor industry there of Datsun cars which profitable, perhaps, than the which inevitably meant that the Arabia, with its proposed GM Chrysler a predominant page executive without hearing some lave been such a thorn in the Volkswagen invasion of the combined group went on the development, has anything tion in a part of the world reference to his designs on the development on the development. The other States rely facing increasing competition

There have already been Arab boycott. Unlike the Jap. ports to the EEC last year of Nissan Peugeot and Renault, into de the American companies have slightly less, in a market of

Assembly in

make a local version of the one for the U.K. The former Commodore. In Saudi Leyland Motors, for instance. Arabia, the richest of the oil established strong bus and truck States, it has 60 per cent, in a interests there after the war, and company due to begin produc. Lord Stokes is on good terms tion of 8,000 Chevrolet cars with the Shah-hence the talk and trucks a year in late 1976, of the Shah's interest in taking a stake in BL. But in recent years. Iran has also become increasingly important as the major avenue to Middle East oil revenues open to the British Elsewhere in the industry.

from colonial times; have had the Shah himself took an in- of building an assembly ponent industries. But else- four-cylinder, vehicles. These, might be to put the final touches to face increasing competition terest, visiting Chrysler's U.K. plant in North Africa where in the Middle East this so far, have been ideal for the to the Land Rover contract.

companies merged. After an on direct imports.

CAR AND COMMERCIAL VEHICLE SALES IN 1973 TO ARAB STATES. BY COUNTRY OF ORIGIN

That promise has still to be: Rover shows, BL's sales have out of account though is the Iran, are already major benefit West Germany, and 140 from mains true. In 1975 Chrysler drifted down year after year in who until now have 160,000. By 1980 Chrysler is cars and commercial vehicles a tion

> there are three important BL Local assembly also to-day BL has 26 per cent.).

with a strong grip on their par-number of and General Motors, who also tracts are not necessarily as a large, relatively skilled labour hold production licences and profitable as direct experts, they force, and the ambition to be are equally protected by the establish a presence and are come the industrial centre of the high Iranian import targets. BL likely to lead to a virtual mono. Arab world is expected to produce about poly for years to come.

4.015

18.927

615

8,626

4,190

5,976

54 .

4.035

2446

1.395

Fiat assembly

priority on local assembly as ducing The U.S. effort has been 150,000 Paykan kits to Iran, major influence. At the same motor industry, because it lends time Japanese manufacturers itself to a gradual process of underwriter to the nationalised as a leading target for its Motors and Chrysler—Ford,—a total of 170,000 which comactive in Is ael, being on the pares, with overall British ex. built up thriving businesses. One example is Saudi Arabia, a their preferred method hoping to have increased sales year in Saudi Arabia and the becoming a motor manufacturer 500,000 Paykans, only Gulf. If Iran and Land Rovers within two years. Another is are excluded, the U.K. sells fust Egypt, which began the Fiat doubt that the Japanese as 11,000 vehicles—and that is a assembly business about five now becoming interested

> ascembly operations, making implies a licensing system. Detrucks (Leyland Motors, in veloping countries have come a which BL has a 9 per cent long way since the days when stake), Land Rovers (Moratab, Argentine allowed a piethora 100 per cent. Iranian), and en of competing manufacturers gines (S. S. Diesel, in which into the country, and found itself left with an utterly dis-All the British interests are, organised industry. The pattern by Iranian standards, streable, now is to allow in only a select ticular market sectors. Chrysler, under licence and very closely fo. example, is reckoned to hold controlled by the State. Hence between 60 and 70 per cent, of the importance of deals such as the car market; the major com- BL's proposed Egyptian Landpetition coming from Citroen Rover plant: while such con- in the immediate future it has

among the motor turers as they seek to mop up the new territories not yet covered and licenses Toyota, for example, is said to have been in contact with Iran

1,210

1.183

9,730

14,713

TOTAL

47,83

26,717

31.84

14.14

19.4%

35

95

24,510

its cars in Iran Disruption of

supplies whenever there is a strike and disruption of supplies Chrysler, but there is link local assembly, or that Iran last few years—the long waiting lists and inflated car price in Irair led the Government t made-up Avengers. Nor is the importance of the Iran contrac Chrysler in question: thi one market took more than half of its exports last year, which (£98m.) of its turnover.

In the years to come, Expr

More support

the moment by Mrs. Muriel appropriate distribution. Gumbel, a lecturer in law at the

who has got together the foot-ball team," he says. "I am simply the postboy."

for Mrs. Gumbel? price was mostly between 30p minerals operations, moving to saucer. and 40p. The balance could be Truman, the brewers, as finance

Manchester gentleman, Tom ing) executive, fearing he is his taste and sees little attraction. Rothwell, who would rather not £2,000 or so out of pocket, says: tion in "pure finance." see any other details of him- "There's no loy around here. I self in print. "I'm like the man can assure you." Perhaps he will

when entering the scheme. From there he moved to First cided it lacks marketing exper-which ran from August, 1970, National City Bank as assistant time for the sort of company

diaries: a rally of the discon-Board can, under certain not really gone his way tardent fibres and pollution tented at Kensington Town circumstances relating to termi- Truman got taken over by control, and aims on expansion Hall on June 27, and a meeting nation of employment, restrict Grand, Metropolitan, A move in these areas. Spode's profit-called by the company to hear the subscription price to the which he supported, and which ability has been inconsistent; on the Board's formal response to par value of the shares (25p). gave him a seat on the Grand the other hand there have been the Government's takeover Otherwise, the balance could be Met Board. But instead of stay many approaches on a possible offer. The second is on July paid at any time, and it appears ing with the Trumans operation sale. "This is not a forced 14—Bastille Day, in case you that BL could only insist on he helped set up Grand Mer's divestment," emphasizes Thomphad forgotten.

Opposition to the terms of When dividends were going the 241,000 incentive scheme participants for him to take over as financial been pastered, to be honest." investors is being headed for duly received 5 per cent of the director of Bovis, the construction and housebuilding group sumably, will be the Wedgwood He accepted, but had barely group, somewhat appropriate Now, a brief sentence in the He accepted, but had barely City of London Polytechnic and green system of London Polytechnic and posed scheme of arrangement before the property slump and She is co-chairman of the would also provide the opportunity named British tunity effectively to cancel BL's over by P & O. and that left provisionally named

British tunity effectively to cancer DL's

Leyland Shareholders' Asso. Share incentive schemes. The Hughes without a job. The gap:

203 have so far paid out was filled by Roadships; despite The organiser is a secretive then that one senior Survive found general management to

Selling Spode

not sure yet where his future He is group products (wanting no repetition of the not upwards and outwards" is director for Carborundum Table-

which office and Britain) were even but because of the lack of Under it they paid 5 per and then returned to enter coverer of bone china. Josiah cent. of the going market price industry with RTZ Consultants. Spode), Carborundum has de-

Carborundum is mostly in Two dates are luoming up for paid at any time. According to director.

British Leyland shareholders the Ryder report on BL, the From then on things have formance plastics, flame re-

Spode and Josiah Wedgwood were experenticed to the same potter. The most popular lines pendables first turned out around 1812. New products, when they do come, can be spectacular, the latest offering is a china eagle retailing for a mere £3,600.

At the end of the day Carborundum may hang on to Spode and the others; it has no intention of letting the China companies with their 1,200 employees go to the wall. If disposal is achieved, will Thompson go along or stay with Americans? depends" he says, " on who we finally divest to.

Observer



WHAT MERCHANT BANK WILL INVESTAS LITTLE AS £20,000 WITH YOU?

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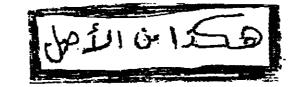
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FINANCIAL TIMES SURVEY

Monday June 9 1975



Nigeria is to-day a boom country, a focus of international business interest and a major force among the States of Black Africa. The popular enthusiasm generated by this growing wealth in a nation of complex social structure will require careful direction.

CONTENTS

ΧI

XII

ХII

Rivers

Ports

East Centra

Infrastructi

Rail and air

Riches and a united nation

Distupting By Bridget Bloom

AFTER NEARLY ten years of confident country. The riches deny General Gowon in par-remarkable achievement. composit country. The strates dely delicate some from all, now-flowing in ticular and Nigerians in general abundance and providing the praise that is their revenue for development almost due for the remarkable success Changes undreamt of a decade ago. The of post-war reconstruction and confidence comes from major reconciliation. There are very crises successfully overcome as few signs indeed to-day of the marked changes in the last few aim is to so raise the standard of marked changes in the last few aim is to so raise the standard of

vitality. Where else (to quote only one of many examples companies afford to turn down contracts worth less than £2m., so much more profitable busi-

to remember that only five years ago the federal government was up to its neck in debt to the banking system and foreign trading companies and that government revenue, which this years ago that Biafra collapsed.

which follow in these pages) established construction ness do they have?

It is hard, in Nigeria to-day. authority, and most of itsmilitary that it was only just over five life,

No one would deay that prob- ex-Biafran is as free to go about without oil, with its huge popu- out foreign investment or trade. Another major problem is in. Gowon's announcement last military rule, Nigeria is a very lems emanating from the civil his everyday life as any other lation and vast development They are, however, seen by flation, which having more than October that his self-imposed much richer and much more war still exist, yet no one should Nigerian citizen. It is a needs, the country would be Nigerians as of profound doubled from 8 to 13 per cent target of returning the country would be Nigerians.

Armed forces

well as from more specific war's physical effects, so sucessyears. A major cause of the living of the average Nigerian Nigeria is a country in a decline in local food supplies as political expression and activity, achievements of the govern- ful has economic reconstruction crisis in the mid-1960s, which that the country can move from hurry and the multitudinous well as higher import costs, is at least for the time being, but that does not mean that the ment of General Yakubu Gowon been. And on the political led to two military coups and to developed status problems it faces now are dealt also responsible. since it came to power in front, Nigeria's achievement in the civil war, was the unwork- within two decades. reconciliation is probably—to go ability of the independence

with . Federal country. pensions. Other former Biafran thus ending 21 years of bitter soldiers are back in the Federal changes have been no less of disruption, and do not mean seriously limit the plan's full top early to be sured by General

Nigeria has experienced other development plan whose main Pressure

August, 1966.

Of course, the oil wealth to further back in history—a constitution bequeathed by there have been structural may be no constraint to develop- oil wealth, inevitably has are that the Government lacks another, boosts confidence too. As any of twentieth-century world record. Britain. As an article else- changes too, most notably ment, but the pressure on the political repressure on the political repressure on the political repressure on the political repressure a sense of direction: it is the bundreds of businessmen. After the war, there was not where shows, the abolition of through the Federal Government's attempts, and very common, for example, to abortive. daily flying into Nigeria will a single political trial, and of the four large regions and intro-ment's virtual nationalisation of has been largely caused by its its long-term aims, to spread hear businessmen complain of These criticisms are both confirm, the Nigerian economic those people held by the Fed-duction of a 12-state federation the oil industry, and its particl-sudden wealth is very worrying, those riches more widely, there "drift," to listen to former justified and unfair. They are boom is now a reality and the eral authorities at the war's end in 1967 has with subsequent pation in other major sectors. Its infrastructure is groaning is still an enormous gap politicians worthing at the lack unfair because Nigeria is an country, seen against the gener- only three or four remain in changes, fundamentally altered such as banking, but also in the under the strain: ports are between the rich and the poor of national purpose, or students extremely complex state, not ally depressed economies of detention to-day. Many of the political balance of power, so-called "indigenisation" pro- congested, road and rail trans- in Nigeria, Since most Nigerians

Third World or, indeed, de Biafra's former political leaders. Though its full implications are grammes, which have trans- port is inefficient and telecom-still get their living from the veloped states, presents a re- are back in positions of obscured by the existence of a ferred to Nigerian entre-munications grossly inadequate, land, the majority of the poor

Government, theoreneurs much business that generals, brigadiers or colonels changes undoubtedly make for a was formerly foreign owned, expansion programmes are all respects even harder to recall are retired and active in civilian more stable and more unified Given their

> desperately poor. education, lacked before.

Development Plan

Construction

Universities

The States

measures have

army, while the ordinary striking. Nigeria is no Kuwait: that Nigeria is trying to freeze filment. With oil, importance, if only because in 1974, may now be around to civilian rule by 1976 was Nigeria is not only able, for they give them that control of 20-30 per cent. The major cause unrealistic. example, to afford to introduce their economy which they is widely accepted to be the

been applied development plan, manpower until very recently-by the pragmatically, with a minimum constraints, in particular, may military themselves. That may

Trade

XVII

IIIVX

XIX

Banking

Census

Indigenisation

Black Arts Festival

awarded earlier this year follow- Criticism ing the report of the Udoji although

have little or no voice. But. in their reaction to the Udoji awards (which were large by any standards) the unionised urban workers showed, only three months ago, that they have a strong grasp of their XXI actual and potential strength.

Their possible threat to the Government must be seen in its wider political context. General Gowon has now been in power for almost nine years. Yet it is a curious fact that, though a soldier has ruled Nigeria for much longer than any one clse, and although the requisite military rule is still considered an aberration not only by Nigerian civilians but—at least

Occasionally a broader and

Population (est.)

mports from U.K.

Exports to U.K.

Currency: Naira

TRADE (1974)

NL7bn.

N6.0bn

£222m.

4368m.

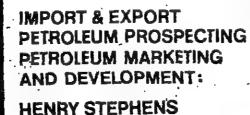
£= N1.43

more subtle point is made: that though, in the last few years the Government has introduced what amounts to radical. perhaps revolutionary changes That speech has dampened economic and political strucwith in detail in this Survey. Inflation, particularly when Government escapes criticism, people behind it and unless it

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The announcement last October by Gen. Gowon that the military Government had decided not to hand over to civilian rule on the target date of 1976 has provided the country with a new set of political realities to cope with. Resentment at disparities between rich and pooris growing. Power swings from the States to the centre.

The political scene

view of the previous year's (and) of elections and installaaccomplishments and continued tion of popularly elected

those tuned in that morning of State would say something through, such was the expecta- surprisingly, reactions to his tion that he would say some-speech varied greatly, from thing of real moment about shock, pleasure, anger, Nigeria's political future. Dili- appointment or even glee. gence paid off. Nigerians are a supremely political people, and Debate Tew will have failed to react to the last ten minutes of the speech. For General Gowon announced that he and his milltary government did not intend to return to barracks and would not, therefore, meet their selfimposed target date of 1976 for returning Nigeria to civillan

. The target had been laid down four years earlier, in the tenth anniversary broadcast just inine months after the end of the war. It was part of a nine-point programme, some of which related to civilian rule, and some had nothing overtly to do with .-jt. Many of these latter tasks had, by last October, been achieved: the Second Development Plan for example, which involved reconstruction of war economic stability—had been scriptions for the future.

doggedly with detailed project governments in the States and tions of the new Five-Year in the centre." There was thus held in November 1973. The very great expectation on that precise distribution of Nigeria's But, one suspects, most of October morning that the Head the Head of State momentous on the issue. Not

siderable build-up to the speech. in the West) were contested, but civilian government had in fact probably to undermine confiprovided the major topic of poli-dence, at least in political tical debate—except perhaps for circles in the south, in the inst coup overthrew the government's impartiafirst coup overthrew the government of Sir Abubakar Tafawa indications of such feelings,
Balewa in January 1986. But most notably expressed by Chief
discussion—whether in the Awolowo, one of the country's
newspapers, or at learned conmost prominent politicians who may be no doubt that But for the time being, open
ferences, or simply in people's had been released from jail by
homes—gathered momentum in Gen. Gowon in 1986 but who

1973 and in 1974, despite the had resigned some time

1986 target was unrealistic Government, will be referred Nigerian would admit remains witchbunt against the innocent nonourable somes tatesman 1

Nigerian would admit remains witchbunt against the innocent nonourable somes tatesman 1

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Nigerian would admit remains witchbunt against the innocent nonourable some time nonourable somes tatesman 1

Nigerian would admit remains witchbunt against the innocent nonourable some speak for the nation. I have no about the people in a manner to unfulfilled. Most Nigerians the found to be given a chance to the nation. There may be determined."

(Author's would agree that the aim, as the given constituency, my constituency, my constituency would agree that the aim, as fear the nation. There may be a to be given a chance to the nation. There may be a to be given a chance to the nation. There may be a to be given a chance to the nation. There may be a to be given a chance to the nation. There may be a to be given a chance to the nation. There may be a to be given as the found to the people in a manner to unfulfilled. Most Nigerians the involded admit remains on the nation. I have no accused to the nation. There may be not the nation of the country of the found to the people in a manner to unfulfilled. Most Nigerians on the nation. There can be no doubt that target date.

There 1973 and in 1974, despite the had resigned some was a great deal of overt the census been published than aspire to lead. In retrospect, "politicking," to use Gen. another major political event there was a good deal of naivity Gowon's phrase. With other public alter shape following on both sides, which the lic avenues of expression more the public allegation of October 1 speech may have damage and much else, had not or less closed, the Press played corruption against another done something to dispel. To only been launched but was a very prominent role: there Federal Commissioner, Mr. the Nigerians who stood outside nearly completed; a new for was hardly a day when the Joseph Tarka. Eventually Mr. the political arena, as well as

ECKEIG

BUSINESS

precise distribution of Nigeria's population has always been a vital factor in the country's politics. There was widespread dismay-and dishelief-in political circles in the south when results showed that the population of the six northern States still outnumbered that of the southern States. Other aspects of the census (for example, a There had been a very con- registered decline in population Nigeria's eventual return to a its main political effect was

marking the 14th anniversary. The main part of the pro-surer development—a view with minded the "campaign" against politicians could work construcspeech—40 pages in printed cular "the organisation of gen- last year, raised the political those who aspire to lead the operate, the situation over the provised constitutional panel, text—began mildly, with a re- uinely national political parties temperature dramatically.

The provises very (and) of cleations and installs. rule have not learnt any lesson very different · The first was the delayed from our past experiences. In. publication last May of the prespite of the existence of a state of emergency which has so far Abandoned precluded political activity, there has already emerged such a high degree of sectional to realise that they had to quite as rampant as it was in view, General Gowon agreed starter then towns remest to politicking, intemperate utter-pre-empt a political solution if civilian days, continues, to be that in some respects the policy accept that he might himself that in some respects the political arens, which deliberately designed to whip a successful progress to civilian on a different level, speculation up ill-feeling within the country rule. This lesson has, it about the military's real influento the benefit of the political appears, now been learned, for tions for the future. aspirations of a few. There is in the same speech last October Corruption, not surprisingly no doubt that it would not take Gen. Gowon, declaring that he is a highly sensitive political them long to return to the old had not abandoned the idea of issue—it was allegations of cut-throat politics that once led civilian rule (but substituting corruption that led to Mr. this nation into serious crises." no new date), said: "The Tarka's downfall, while "the stuck by the policy and gave last month: I cannot see mysel this nation into serious crises." no new date), said: "The Tarka's downfall, while "the stuck by the policy and gave last month: I cannot see mysel that the policy and gave last month: I cannot see mysel the policy and gave last month. I cannot see mysel the policy and gave last month is a cannot see mysel the policy and gave last month. I cannot see mysel the policy and gave last month is a cannot see mysel the policy and gave last month is a cannot see mysel the policy and gave last month is a cannot see mysel the policy and gave last month is a cannot see mysel the policy and gave last month is a cannot see mysel the policy and gave last month is a cannot see mysel the policy and gave last month is a cannot see mysel the policy and gave last month is a cannot see people of this country want." to draw up a constitution one of the nine points of the rumour flourished, and if there different political party. But In the circumstances through the added "I want to be added to be

> time Nigeria's rulers and the ruled- quiet-they seemed for a few it? formal ban on political activity before as Federal Commissioner at least those of the ruled who in operation since 1968, there for Finance. But no sooner had are politically conscious or who

was not the non-controversial some soldiers, believed that the believed that a number of poli-large part of the responsibility operation promised in 1970, had military government could enticians had used the consus for their failure to provide the

This principally involves the Finis principally involves the official) by mid-1973 in the evidence been forthcoming.

Government. Phase one was State administrations at least Just as revealingly, Gen Phase Two—the appointment of practices reminiscent of the ruthless." also new commissioners in the Nigeria's ambassadors as well more important to be just and states is expected daily. Less as a deputy permanent secretary fair." councils "drawn from a crosssure greater stability and thus issue, and had also master-framework within which the section of the country which independence, gramme on which Gen. Gowon which the politicians, many of Mr. Tarks and Mr. Gomwalk, in tively. Had the military for appoint to the states and the states are states are states and the states are states General Gowon delivered one had made no pronouncement whom had been prominent in order to discredit the military example actually appointed a centre. Likewise, there is no of the most controversial nor taken any obvious activa the old days, naturally disagreed. Government. He showed his constitutional commission, and indication of when the promised speeches of his career. For since 1970 was that which re but against the days designated displeasure on October I. He indicated the precise perimeters new states might be created; listeners to Radio Nigeria, the ferred to civilian rule—in partition of events, around this time had concluded, he said, "that in which the politicians could and no details at all of the precise perimeters are stated and no details at all of the However, the changed if still

uncertain political climate does not mean that there is no criticism of the Government, nor speculation about the Corruption, The military's fallure was not example, widely believed to be

-3 I doubles mittle the strikes over in fact, takers more than more

Publicity Some Nigerians would argue

suces and writings which were there was to be any chance of a major talking point, as does, had been counterproductive, enter the political arena which which was why he had recently encompassing instructed that details of proven corruption against army has been suggested as one way officers should now be pub out.

stuck by the policy and gave In the circumstances, therefore, which, when approved by the 1970 programme which every were too much publicity a he added. I see myself as an the 1976 target was unrealistic Government, will be referred Nigerian would admit remains withhunt against the important speak for the publicity as the added. I see myself as an area of the publicity as the added. I see myself as an area of the publicity as the added. I see myself as an area of the publicity as the added. I see myself as an area of the publicity as the added. I see myself as an area of the publicity as the added. I see myself as an area of the publicity as the added. I see myself as an area of the publicity as the added. I see myself as an area of the publicity as the added. I see myself as an area of the publicity as the added. I see myself as an area of the added. I see myself as an area of the added and the added area of the added as a second as

the Udoji awards galvanised has been publicised. Apart strikingly similar to that give them into action again—to have from Mr. Tarka's case, the best by Nigeria's former civilian heen stunned into total silence known is that of two army Prime Minister, Sir Abubakan by the October 1 speech. Such officers (one of them Col. Talawa Balewa, in answer to a public discussion as there is Benjamin Adekunie the "Black similar question in January fand it cannot in Nigeria ever Scorpion" of the war) who 1966, Gen. Gowon declared: " be kept quiet for long) centres were made to quit the army have always said that if anyone on the new programme Gen, after they were found to be has proof they must let me mounced on October L involved in drug trafficking. But know and provide me with its concincingly involves the (according to a senior federal but in very few cases had the

the reshuffle of the Federal 12 civilian commissioners have Gowon added: "As a soldier Cabinet last January, which been forced to resign so far it is the easiest thing for me brought in more military men, for abuse of office and corrupt to give orders, to be firm and rease two—the appointment of practices are recently, three of "much less easy but much

has been heard of the advisory have been made to resign for To many of his Nigerian similar reasons. while from critics, Gen. Gowon's answer time to time there have been might be found wanting; the section of the country which time to time to the section of the country which time to time to the section of the country which time to time to the section of the country which time to time t nothing is being done, while public trials, on the other hand could act as a deterrent.

The issue is clearly a con that these cases only touch the tinuing one in Nigerian politic surface. Many also ask why, in as on a quite different level. view of the 1970 commitment, is the there has been so little role. No one, at least outside publicity over the known cases, the top echelons of the army It is clear that the lack of is yet sure of the military's publicity is the Head of State's intentions, now that it has own wish. In a recent inter decided that 1976 is a inn "civilianisation" of the army,

Referring to the "old-style . But in general, he said, he politics, General Gowon told me

its tensions

lished.

growth of urban centres, knows at it is poor. The explosion

of resentment into strikes over parities (or lack of them) in the Udoji salary awards—in spite of the considerable theolute gains made by nearly.

leveloping countries only the structure has so far generated State can accumulate the capital much confusion and bitterness required for development. In and may well take away crucial this respect the Nigerian flexibility in a changing dilemma is—in many ways hap-economy. pily—compounded by the growth of oil revenues. Unlike other countries the state has Schooling ts disposal—and not the least dvantage of this wealth is that as they are, are not going to be the State is able to avoid the sufficient once greater develop-

heavily.

The rub lies in the shortage of in this context. Moreover, experienced administrators are Nigerian development still has xperienced administrators are a short supply. So are public to come to terms with the servants who are sensitive to steady growth in schooling is who are willing to make the per sonal commitment to their work alone, even if it is available, that the central role they now play demands of them. But the employment. Similarly capital present situation is also comby the fact that indigenisation need to be commissioned in neasures are benefiting enor Nigeria. cousiy a small section of the In the immediate future

sector. But more than that the incompetence and corruption. The first threat seems more awards were a move to share a The more sophisticated critics real at present than the same new-found wealth with a great lack about the lack of planning But it depends on many insection of the wags earning in the ports. Yet it would be penderables, and it may take pepulation that had begun to ask easy to explain with some pride shape or not according to the where the prosperity was that that Lagos/Apapa was handling course of the economy and the was being taiked about. Unit wice the amount of cargo that rate of infation during the sent databastic that prospersitions has it was built for. Moreover, not two wears. To deal with the nixed economy. Not enough time to all sorts of unfortunate indigenes possess the capital social consequences. Governneeded for large-scale enter ments in developed countries prise, while the State has have mostly halted on the brink neither the ideology nor the of imposed incomes policies, executive capacity required for Nigeria's venture into an almost apid economic growth. In most completely unified incomes

Nigerian oil revenues, large dium of taxing its citizens ment gets under way. The case to come to terms with the probounded—this time unhappily studies. More of the latter badly

already well-to-do who are not Nigeria has to cope with its own changes in government (in yet a true capitalist and product success story. But to its people cluding a firm este for civilian

mula for allocating Nigeria's dozen or so Nigerian daily news. Tarka resigned, although allegate to the soldiers, the politicians THERE ARE few countries in tive class and whose wealth is and in good part because a rule). The second possibility is revenue—a vital factor in the papers did not carry their own, tions made against Mr. J. D. have often seemed more the world where needs and both visible and resemted. revenue—I vital factor in the papers du dot cally most by the present leadership, because country's political as well as or prominent Nigerlans' pre- Gomwalk. Governor of Benue interested in acquiring power aspirations are simultaneously the propers of the prop Plateau State (where Mr. Tarks than in wanting to use it wisely. as great as they are in Nigeria. a concession to public servants, communicate with the public—there are many top officers who also comes from) were firmly and also comes from the concession to public servants, the story is not also comes from the concession to public servants. worked out; the armed forces Not all. of course, were in also comes from) were firmly Yet responsibility for that Though a small proportion of especially those in the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the story is not always heard as detest, the existing cornelising the story is not always heard as detest, the existing cornelising the story is not always heard as detest. population census, though it example, and, more privately. It is clear that Gen. Gowon The military themselves hear a latter; thanks mainly to the prosperity of the economy than the jam at the port of Lagos, of the Government, particularly was not the non-controversial some soldiers, believed that the believed that a number of poli-large part of the responsibility spreads of education and the fileir counterparts in the private. Apapa is the almost entirely to the current shortages.

all the groups in the public was being taiked about. On twice the amening or cargo mat range of management and all the groups in the public doubtsidy the increased purchas it was built for Moreover, por two years. To deal with the sector—shows how social coning power which has helped to only has there been little time second threat conciliation moves sciousness is changing in the send prices soaring in the short for planning since the civil was been undertaken within country. The resentment run will stimulate local enter but imports have grown pance the army recently. More endures; and it is being played price in the longer term. But faster than the most expert over, the army as a whole is not on by the galloping inflation prise in the longer term. But sately than the most supercover, the army as a whole is not that has set in after the salary in the meantime Government analyses predicted. But the distribution in a harry to endanger its totting effect of the imports privileged position (it is well increases. In pursuing economic growth revenue into the salaries of the Nigeria faces the dilamma of public sector and initiated an countries that have chosen a incomes policy that may lead in petrol, gas and kerosene have not in a hurry to endanger its been considerable factors in unity in seeking new political slienating sympathy from the leadership, Federal Government. Another alieuxing factor is corruption.

Proportionately the corruption Centralised that exists under the military

Overall .. the country - has regime is smaller than existed under the old civilian regime, gradually within the new Federal system. But some of it is excessively visible. And the gallant military Not only has central revenue promises to eradicate corruption grown (though the new fiscal are remembered only in order arrangements to rub in the impotence of the revenue than before to the Government to do anything States) but central power has taken over matters that range from the determination of If one draws attention to the salaries to that of tax levels and control of institutions ranging Government and society as the from the police to the universi ties. In the process a certain tion of development, as class growth of national identity is taking place. But ethnic suspicions and geographical iming pair over the image of balances in education and authority it is still important complicated by class and labour law and order before the frombles which like and labour troubles, which like the ethnic tensions are more polarised around the centre now than upsurge of labour troubles that set fair for progress. But it

By a Correspondent



HARRIMAN EPEGA & CO

about it.

possible.

problems that face Nigerian

towards the efficient administra-

law and order before economic

vided a stability that is greatly valued. Only two immediate threats to the ragime seem

bureaucracy fails to

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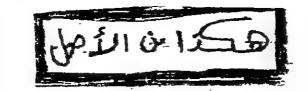
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NIGERIA III

The revenues now flowing as a result of the oil boom have removed the financial barriers to Nigeria's development. However, the country's manpower resources and infrastructure have been put under severe pressure.

Economy

economic fortunes. Nigeria is a offering; and power, water and large and populous country and other services are inadequate to Emphasis its development needs are im-current levels of demand.

And June 9 M

debts of some £100m.

ment revenue, after allowing for the economy is likely to be the tion, notably through increased actwork... "Health: "Critical an allocation of £910m, to the shortage of men and women prices to farmers, shortages exist in the essential states, totals £8bn. (N4.2bn.), with the skills needed to put Whether these measures can categories of health manpower next year will reach 23.5bn. However, as last April's probably right in thinking that And so on (N5bn.). The Federal Govern-budget made clear, the major wage levels can now be held, Clearly,

which is almost entirely the 20 to 40 per cent. He major ten did a subject to the major ten did a subject do badly in the past five years, per cent., with swards back ian, thus putting Nigeria in the incurring a rising deficit which dated to April, 1974—that list of developed countries of

Problems

Inevitably, so much money market place, with consumer capita income of some NZOO to brings its own problems. The goods prices often doubling or NZOO, the lowest level presently most serious at present is the trebling as such things as enjoyed by developed states, almost intolerable pressure electrical goods ran into shart will take 20 years, created on the country's other supply. (Such has been the An annual growth rate of 9 resources. Nigeria's planners "infrastructural" strain that per cent is planned for the aid its military government replacements have often been economy, with a 65 per cent have, as the introduction last flown in—as, for example, annual increase in per capita. April of a N300n. Development components for the newly income. While productive in plans shows rejected the possic opened. Pensent weblele vestment increase in aztri-Plan shows, rejected the possi- opened Peugeot vehicle bility that the country should assembly plant in Kaduna.) keep its spending very signifi- Migeria has, of course, also emphasised. "serious effort." t

The most obvious example of been inflationary. the most covious example or been impationary, the first pressure on rethe current pressure on reThe April budget's main whether it can be afforded does sources has been the congestion concern was to attempt to curb not apply. Now the main quest the country's ports which inflation. Import duries on tion is can it be implemented? has resulted in serious building materials (in short The planners themselves accept

turn-round in the country's telephone lines for the business was also lifted.

the new economic situation, the either by revenue was around £170m. It agriculture, for example, based -whether of imported had risen by only some 230-40m. on peasant export crops and locally produced goods.

ment is now a net creditor to short-term problem is inflation, at least for a time, the infra- self is aware of the problem, the banking system—all trade Last year, the rate of increase structural constraints remain a and the Plan includes programpayments have been completely in . She composite consumer bottleneck to the short-term in- mes for manpower training at freed—and capital expenditures price index more than doubled crease in supply, and meanwhile all levels. The Plan also desector has in fact continued to salaries rose by 30 to over 100 of living of the average Nigerlast year amounted to N1.200, portion being given in a tax- the world within the next two (£868m.) though the overall free lump sum. Large increases decades. Though it is intended balance of payments surplus were also awarded in the that "the size of the Plan (will) was N3.6bn. (£2.5bn.).

private sector, and in April ensure a radical transformation.

cantly below its income. The imported inflation—to the point quote the Plan, " has been made country is in a hurry, and where Dr. Isong, the Governor to emphasise those sectors though reserves are being built of the Central Bank, has doubted which affect the welfare of the up (and for the most part (in a speech in March before ordinary citizen—housing, water cautiously invested in a mix of the budget) whether further supplies, health facilities, edu-sterling, dollar and Deutsch-reductions in import duties cation rural electrification and mark holdings) the government would substantially reduce community development."
intends to spend all it can (some imported costs. The failure of The Plan is analysed in detail would say more than that) on food production to keep abreast elsewhere in this survey. The of increased demand has also usual critique (applicable, for

shortages of consumer and supply) were reduced from that the figure of N30bn. is capital goods-throughout the 50 per cent, to a maximum of "nominal" and that the "effec

will have known that, just there are not enough roads to generally reduced to 10 per are huge. The major, and ing) there are still serious diffiabout now, there would be an cope with increased traine, not cent. The ban on imports of potentially crippling, constraint, culties. The first of course is oil boom. Even so, one can only enough cement to keep build such food-stuffs as stockfish will be manpower.

whether the needed foreigners be astounded at the complete ing programmes going, too few (dried cod) and corned beef. There is hardly a sectoral would come; the second is

developing country: finance is seams in its effort to cope with done to curb demand generated level professional manpower are manpower. Nigeria is itself no constraint to development, the new economic situation, the either by Government or scute." Transport: There was training for inevitably crash Government or acute In the middle of the civil war, pressures on other sectors are worker spending, the emphasis a serious lack of executive training programmes Government equally great. The country's has been on increasing supply capacity even for implementing efficiency, and there is concern at the end of the war, when peasant food production, has help the latter, excise duties period." Post and Telegraphs: to quote one senior official, foreign reserves had sunk to less lagged, badly; with the result have been lowered, as has "The scarcest resource in the than £40m.; the Government's that the food import bill have been lowered, as has "The scarcest resource in the than £40m.; the banking risen dramatically. And over-now 40 against 45 per cent.)

Resolved

as the banking risen dramatically. And over-now 40 against 45 per cent.

The scarcest resource in the problem of mannower: A number of measures were and technical levels . The scarcest resource is the banking risen dramatically. An announce of measures were and technical levels . The scarcest resource is structured. there was a backlog of trade in the absence of financial con- also introduced in an attempt number of engineers is grossly ebts of some £100m. straints, the biggest bottleneck to encourage local food as well This year, Federal Govern to the long-term development of as general agricultural produc-

though Nigeria's planners are

this year the armed forces also of the economy during the Plan sot their "Udoji." The effect period, "it is recognised that to was immediately felt in the raise Nigeria's present per inevitably, so much money market place, with consumer capita income of some N200 to

vehicle vestment (particularly in agri culture and heavy industry) is

example, to the last plan) of

ANYONE WHO has followed the economy. But the problem is 20 per cent, while duties on tive" amount to be spent is additional skilled manpower it progress of the Nigerian experienced at every level of basic food items such as salt, N20bn. Even so, that sum, and needs (and there are considereconomy over the past few years the country's infrastructure; rice, tomatoes and meat were the programmes it is to finance, able political problems in so do-

mense. But it is now in an But if the country's infra- Since, as Dr. Isong said, it of indigenous technology and problem which also concerns almost unique position for a structure is bursting at the was decided that little could be the shortage of indigenous high- the planners is what sort of almost unique position for a structure is bursting at the was decided that little could be the shortage of indigenous highor the relatively modest transport lest the educational system. To sector programme of the 1970-74 turns out "half-baked products," the present telecommunications

> tinues to be a major problem.' Clearly, the government it-

There is hardly a sectoral would come; the second is analysis in the Plan which does whether they would be of high not emphasise the manpower enough quality-not just to do constraint. In the key oil sec. the jobs required of them, but tor, for example: "the low level to train Nigerians. A third indigenous technology and problem which also concerns Transport: "There was training for inevitably crash

In these circumstances. It hard indeed to agree with the lem of shortage of high level and intermediate manpower will shortage of doctors con-be largely resolved." With very great care and some luck, could be largely resolved within the two decades set for the

Meanwhile, however, there for the year shead are estifrom 6 to 13 per cent. Estithe government has launched clares that Nigeria will have to prospects for development are
mated at £3.4bn. (N4.9bn.).

mates for the rise in the first its N30bn. Development Plan, import manpower, and recently, the best in Africa, and that the can be no doubt that Nigeria's It is a remarkable change, quarter of this year vary from which envisages expenditures of to the relief of foreign business economy, even now, is among which is almost entirely the 25 to 40 per cent, the major ten times the size of the previ-operating in Nigeria, there has the most dynamic in the whole

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Riches CONTINUED FROM PAGE I

Justified

with some success-and not cabinet, or appointing new just in the sense that he has Governors to the States. These Strikes now been at the head of measures, and others announced

Nigerian affairs longer than last October, are clearly On a different level, one military of military states alike into meeting the new them. Ostensibly, workers re

But the criticisms are justi- been principally an alliance be Clearly, the military expected fied on other levels. One is tween the military and the civil praise, not brickbats, for in-that General Gowon's "con- servants, neither of whom (in creasing workers wages. sensus" and essentially low key any country) is trained to or is style of government often leads particularly adept at interpret one. The failure of the military tion is that they are not elected ernment may fail to channel to

just in its size, ethnic diversity. The failure to deal-or aspect of the gap is illustrated differences between north and rather, to be seen to deal-with by the Government's handling south, nor even in the problems corruption is another. More has of the new Development Plan. following the war. It is difficult in fact been done to discipline the most important Nigeriz has to think of a more exuberant, those found guilty of corruption ever had, which, on the govern-individualistic, political and than is generally known, but as ment's own reckoning, requires vital people than the Nigerians, indicated elsewhere, the lack the total involvement of all But this makes Nigeria neither of publicity surrounding these Nigerians. Yet the key speech easily disciplinable nor governcases is a conscious decision by which the Head of State made
able. Anyone who attempts to General Gowon himself. to launch it was couched in the
govern the country must tread Likewise. General Gowon is language of the civil service
warily, forever conscious of the criticised for delays in political which could have been only need to balance one interest decision making, not just on the minimally understood, if at all against another in the interests return to civilian rule (which is by the average Nicerian (One of all.

This is certainly what General more limited sphere, for ex-Castro might have made of the Gowon has attempted to do ample, of reshuffling the Federal occasion!)

suyone else, although that is no intended to provide the much comes back to the strikes follow mean achievement. But Nigeria needed "new broom" to gal-ing the Udoji wage awards and under his rule is the least vanise the States and centre the Government's reaction to Soldiers are not omnipresent; economic and social challenges sorted to industrial action (des no one looks over his shoulder posed by Nigeria's greatly in pite laws making strikers liable before saying what he thinks creased income. But there are to prison sentences) because of of the government, the Press many Nigerians (intending no the differentials involved in teven if from time to time disparagement to General Usoji But they were also exceedings temporarily cool their Gowon's achievements) who pressing their more deep-seated heels in tail is remarkably product whether military covers received to the pressing their more deep-seated heels in fail) is remarkably wonder whether military govern- resentment at having, hitherto. free and so, in the day to day ment, or at least this style of been left out of the "oil fulfilment of his business, is military government, is the right bonance? and perhaps also their the individual. tool to galvanise the nation into resentment at being left out of the political process. Part of the problem is that General Gowon described their the present government has action at one point as "unfair."

Expectations to inefficiency. There are ing the will of the people An Nigeria are rising fast and numerous examples of vital attempt has been made to in the danger is not simply that decisions delayed while "inter-volve civilians in government, the military Government may ests" are halanced the cities. ests" are balanced: the siting mainly through the appointment be unable to control them, nor of the second oil refinery, of civilian commissioners at even that it will be unable to which could now be preventing Federal and State level. But the fulfil them quickly enough. The the current petrol shortage, is ultimate weakness of their post, which problem is that the Govone. The failure of the military tion is that they are not elected enument may fail to should be appointed. Government to do anything and therefore in the end repre-really productive use the enorabout Lagos, the Federal capital, sont no one—or only the gov. mous energies which those exwhere life becomes daily more erament which appointed them, pectations represent. How to intolerable for its inhabitants. intolerable for its inhabitants. Perhaps, in such a rapidly accomplish this without social may be thought an even more changing society, it is inevitable upheaval will be the major serious result of "drift" in that there is a gap between the challenge of the next decade in government.

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The high level of international business interest in Nigeria continues unabated. Nigerians themselves are thinking big in terms of buying overseas, though the British are finding the going tough. Manufacturing domestically is buoyant and capital can be raised locally at 6 per cent.

Business

BRITISH CALEDONIAN'S Sunin 1974, and Japan increased spirit of capitalism in Nigeria, this year but have since been,
day 707 flight from Gatwick to from 6.3 per cent in 1970 to companies do dot make much his by wage rises and higher.
Kano and Lagos was an 9.2 per cent in 1974. Total use of the Lagos Stork Ex. transport costs. Paradoxically,
excellent introduction to the British exports to Nigeria were change. A number of comother industries, such as the
business mood of Nigeria. Not estimated at £222m. in 1974, panies sold part of their equity since industry, are not subject
only was every seat taken:
compared with £114m in 1970, under the indigenisation decree to price controls at all.
One factor in the fail in through the Stock Exchange, Restrictions on foreign explants businessmen, either British Britain's share of the market but most preferred to sell it change payments have lately
salesmen engrossed in background studies of Nigeria, or caused by the over-expansion of Issues Commission, which vetted of capital been lifted, making the import
ground studies of Nigeria, or caused by the over-expansion of Issues Commission, which vetted of capital equipment much
reducing Complex management The effects of this are still be which they considered too low.
It is effects of this are still be which they considered too low.
It is effects of this are still be which they considered too low.
It is effects of this are still be which they considered too low.
It is a pity because Migeria could
be panies from exporting, which
is a pity because Nigeria could
be panies from exporting which
is a pity because Nigeria could
be panies from exporting which
is a pity because Nigeria could
be panies from exporting which
be seen, and scarcely anyone had British goods—is now beginning
to make them less competitive.

The Signs of a business boom
There are lots of stories of stories of stories of the panies from exporting which which is a panies from exporting which which is a pity because Nigeria could
be a panies from the first

potential contracts in almost achieved.

cultural schemes in which the in the business the Government every one of the articles in this. The mood in the manufacture Government is going into part will in some cases allow this to mership with private enterprise, be provided in the form of every one of the articles in this. The mood in the manufacture Government is going into part will in some cases allow this to Survey. To take just one exing sector in Nigeria is as nership with private enterprise, be provided in the form of ample; the universal primary buoyant as one would expect. Despite the boom in sales and capital equipment, so that the education project means build though flecked with a few the relative ease with which working capital can be raised ing 150,000 new classrooms, anxieties about the future, money can be raised companies cheaply locally. In some cases 180,000 houses for teachers and Large-scale operations are in Nigeria face several major companies may be granted up to 180 teacher training col- usually run and partially owned problems. Costs are rising pioneer status—in other works are though wayses have gone, up to explicate the conditions to the

because it emphasises the fact that English is the official language and the lingua franca of Nigeria. The depressing fact is makes food products, in the intensive methods of production that, despite a massive influx of British businessmen into Nigeria in recent months the British share of the market is in decline. It is sometimes that the total market at Beoin in Mid-West by 50 per man, a situation aggravated by the share of the market at Beoin in Mid-West by 50 per man, a situation aggravated by the share of the market is inevitable, but the company believes Nigeria of skilled men faster than its sometimes to outwish this. The this does not explain why other

The signs of a business boom are visible everywhere in cesses by British businessmen. The Capital Issues Commission and the first traffic in Nigeria, but there are too sion still vets all issues and if industry is the establishment by the States of plants which onwards. Nigerians are think-put off by the heat (which is above what the Stock Exchange in put off by the heat (which is above what the Stock Exchange is considers right the deal does but which are primarily descended in prepared to work on Same state capitals told me he was going to London to buy some vince their masters at home Exchange is very low indeed up textile plants, adding to the books; his budget—N120,000. Elsewhere it tends to be is, to totally discount the view high dividends—sometimes as ing capacity of Nigeria. Formillions, or even billions, and that many British companies high as 100 per cent. But while tunately these do not at the Nigerians have developed a take a complacent view of the the stock exchange is now moment represent very stiff habit of expressing everything opportunities in Nigeria. The farely if ever used as a medium competition because of the low habit of expressing everything opportunities in Nigeria. The rarely if ever used as a medium competition because of the low as a decimal of a million— Trade Secretary, Peter Shore, for raising new capital, the quality of their output, but this

leges. Each school and college by expatriates, although many steeply—wages have gone, up favourable tax conditions if the boards and teaching aids, while or more of their equity to costs, like lorry freight rates, nological field or is ploneering the exercise books and textbooks will have to be provided for the 1972 indigenisation decree. The intrastructure is relatively almost every company has big weak, with telephone calls hard of whom will be taught at least partly in English.

Decline

usually run and partially owned problems. Costs are rising pioneer status—in other words steeply—wages have gone, up favourable tax conditions if the company is operating in a technological field or is ploneering the use of local raw materials.

The intrastructure is relatively almost every company has big weak, with telephone calls hard companies at random, Bata, supply, and water and electricity supplies unreliable in some interest may also be given protection against imports. For expansion plans a big share of the call raw materials.

The rise in wages and the ample, case similar in size to

per cent of the market in 1970, focally, either by borrowing Government policy, including on consolitation by Nigerian the proportion was down to 27 short or medium term from the price control. The shortage of businessment The trend is, if per cent. in 1973 and was clearing banks or simply out brewing capacity is at least anything in the opposite direcaround 25 per cent. in 1974. By of cash flow. There is no need partly due to price controls on allowed to increase the numbers contrast the share of the market for capital from abroad (even beer which have exten into held by EEC countries exclud- if it were available) when prime profit margins and reduced the of expairiates they employ. ing Britain rose from 26.8 per rates in Nigeria are around 6 incentive to expand.

"Last month," a port manager visited Nigeria in February, newly arrived merchant banks aftuation could change, told me, "we unloaded point obviously hoping to underscore will gradually be playing an Nigerian officials are very one million tons."

Nigeria is a massive export gives to Nigeria's trade pros. funds for expansion. They are very to attract more foreign in market and an actual business. market, and an astute business pects, although it is early to also expected to play a part in foreign companies should have man should be able to spot tell what results may have been financing projects such as agri- at least a 40 per cent stake in

This is quite a good example, in addition to its present one growing power of the because it emphasises the fact at Lagos. Next it hopes to ex unions have made some combat English is the official lancountries, notably West Ger- breweries to eliminate the need Skilled men can also be luned.

cent. in 1970 to 35.1 per cent. per cent. Despite the pervading brewers won a price rise cartier

those being produced at the new Peugeot and Volkswagen plents

many and Japan, have suc- for imports and to meet future away to other companies by latticle but the Government is coeded in increasing their share demand.

The main companies like Other problems include the is not likely to be extended at Thus, while Britain had 30 these mance their expansion somewhat uneven application of the moment, the emphasis being thus, while Britain had 30 these mance their expansion somewhat uneven application of the moment, the emphasis being article but the Government is

James Buxton

Despite being the world's seventh largest oil producer, Nigeria has been desperately short of petrol for much of this year. No one foresaw the boom and the increase in motoring that followed the 1973 oil crisis.

Petrol shortages

NIGERIA IS the world's seventh have failed to cope even with towards the end of this plan West with 5,000 b/d each are largest o'll producer; oil is the the anticipated post-war expan- period in 1980. engine of Nigeria's economic sion.

anything else the penalties of ago-has not yet been built. boom conditions in a developing economy, especially where deci-Political

for eseen. It was obvious in obvious site for a second should be fully operational by the refinery but (like many other the end of this month. The civil war, that the size of oil large and prestigious projects Government is making an effort of development and the demand contenders, in other States, who of petrol (some of the worst of ruel was going to increase wanted the refinery. A final motorists queues were in the very rapidly, but none foresaw decision from the top echelons north), while severe genalties which followed the Middle East delayed for a vital 18 months have been introduced.

Of these revenues have been felt re-examined the project—only principally designed to sage the through the economy, whether to come to the same conclusion, shortage—until the new achievements which with a capacity of 100,000 patrols at a large and trucks, or in steep rises in completion in 1978. A third—one at Port Harcourt with an examinating the to come on stream capacity and two in the Mid Bridget Bloom.

been stepped up, with priority from Warri to the Itiadan.

The delay has been partly given to effloading fuel A berth The delay has been partly given to offloading fuel A berth pipeline from Port Harcourt to problem is due to factors which political reasons. Warri, for for paint oil is being converted Enugu and Makurdi, in Benne no Nigerian could really have example, has long been the for petroleum products: it There are much more 1970, immediately after the referent but the country of the referent but the reference of the country of the country of the reference of the country of the

ately short of petrol. Angry The Port Harcourt refinery was motorists in four-hour queues, completed in 1965 with a capatransporters, the railways, city of 38,000 harrels a day. At manufacturers, all have suffered, with a greater or lesser needs, but even with post-war degree of exasperation, as the expansion to 60,000 b/d, it has one product which Nigeria long been grossly inadequate ought, by any rational calculation, to have enough of has remained in short supply.

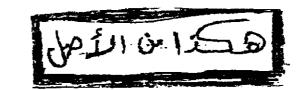
The really bad days were in March and April. Things have marginally improved now, and supply that the court refinery's annual over particularly in Ghana and haul, which normally results in Cameroum, to refine for Nigeria, and a month's clestive, this year and says it will charter two lasted nearly 10 weeks, from additional tankers to serve the January until the end of March ports in the Mid West and South Apparently unexpected tech. East which are less congested in 1970, eavilable refinery with a capacity of about 60,000 b/d, with all Nigeria's ports closged technology to the development according to the development berth in Lagos) the arrival of nlan, by "construction of pipe".

Meanwhile, there were a num- year. Meanwhile, the National engine of Nigeria's economic ston.

Meanwhile, there were a num- year, number of this At the core of the problem is ber of specific reasons for the Oil Corporation is negotiating year, Nigeria has been desper- Nigeria's own refining capacity, petrol shortage. The Port Har with neighbouring refineries, ately short of petrol. Angry The Port Harcourt refinery was court refinery's annual over particularly in Ghana and the completed in 1985 with a capacity in Cameroum to refine for Nigeria.

marginally improved now, and sell some of its products on the berth in Lagos) the arrival of according to the development ought to be a good deal better local market and export the tankers was delayed.

In mid-April, the Government lines, erection of depots, or two. But the fuel shortage and a third which began to be illustrates better than almost discussed two or three years anything else the penalties of ago—has not yet been built. Specific proposals include gramme of short, medium and crude pipeline from Warri to kaduna, a product pipeline with it. Imports have since from Warri to the Ibadan



demand. About N70m. has been

which work, according to the

Plan, will begin " as soon as the

Production is expected to start

Technical partners have still

also to be chosen for the petro-

tentative sum " of N300m. has been earmarked. Following pre-

liminary studies, tentative production targets have been

set at 40,000 tons each of caustic

(PVC) and polyethylene and up

Bridget Bloom

by 1977.

example, to nuclear sources of says, the project is a key one, energy and away from oil and and would "provide the much

marketing-probably only the

be hit not only by inflation

considerably lower when the

plants appeared in the Second

changing energy picture, with

Plan) but also by the world's soun, v.

NIGERIA

ilng he going

Nigeria is in a happy, if embarrassing, state of uncertainty over whether it can spend all its massive oil income, which last year brought the Treasury some £3.2bn. The Government has taken control of the entire industry either directly or through majority shareholdings. Gas and fertiliser potential is being developed.

Oil developments

TO-DAY, NIGERIA'S oil bon- exercise of its option rights in pollution and third oil supplies (£1,140bn.) although it must be in a more parlous state than estimate, unconfirmed by the measures among consumers are probably furthest advanced, any of its poor West African Government, of \$377.5m. in pay—have begun to take effect. The in the sense that outline agreements have already been signed to with halp it is in ments so far to Shell BP was Nigerian posted price. Let ments have already been signed to with Shell-BP and with Agip Production of the industry. Production of the industry. Production of the industry. It can use all the money it has is known nayments have yet to

over 100m, tons last year. The Marketing rise in revenue is even more dramatic. Accounting for less

"five years and looking, for a is by far the largest and earlier moment, beyond the huge in this year the Federal Governcreases in production and in-ment announced that it was to determination to control it. At the new National Oil Marketing the end of the civil war, the Company (NOMCO), a stylised the industry was confined to a familiar shell on petro; stations, shareholding in the Port Har- Discussions for a similar deal court refinery run by BP-Shell, with other marketing companies To-day, the Federal Government are underway, although it is not b/d.

NIGERIAN CRUDE OIL PRODUCTION

SBP/NNOC

Agip/Phillips

Chee

The Government has moved than £20m. a year before the too on the marketing side. civil war, oil last year brought While Shell and BP combine into the State's coffers a stag- for exploration and production gering £3.2bo. (N4.57bn.) or (as well as in the refining exerwell over 80 per cent, of total cise, where BP was the senior partner) they operate separate Looking back over the last marketing organisations. Shell

anza, for so long on the horizon, the other companies, assuming became more plentiful as the doubted whether they will get arate from the LNG plants are is a reality. Were it not for all of them strike commercial Arab states gradually restored off the ground before 1980. oil Nigeria would probably be oil in the next five years. An production and oil conservation Of the three, the LNG plants fertiliser plants which would

it can use all the money it has is known, payments have yet to

Production of crude oil has be made to Golf and Mobil.

Situation in two ways. Most holding and each plant (one at them, could, according to the situation in two ways. of its own oil has in fact been Bonny and the other at Form meet world as well as internal (whether or not it is official by far the biggest single invest-"buy back" oil or "free" oil) ment ever contemplated in allocated to the projects on at less than the posted price. Nigeria. But there are immense For most of 1974 the price was problems, which have already \$13 a harrel, which dropped to caused very considerable delays. around \$12 at the end of last Among the most serious is year, and is now at \$11.60.

production from a peak last year volume involved, yet the of 2.3m. barrels a day (about market there is by no means 120m. tons a year) to 1.8m. b/d certain. The plants could also The cutback has been achieved, (estimated costs were very Texaco operation, which both the company and the NNOC con-Guil's production of some in consuming countries, for to 250,000 tons a year of 150,000 b/d to around 230,000 example, to nuclear sources of says, the project is a be Plan b/d.

A number of questions re
Yet, if the problems can be much meeded basis for industrialisation, the most important of which from the Nigerian Government's point of view is the rently flares over some 2,000 for the start of production in relationship between pricing cu. It of gas a day, er 97 per some 2.000 for the start of production in 1978 can possibly be met. relationship between pricing cu. ft of gas a day, er 97 per and production policies and cent of its gas "production. Government revenue. Budgetand for the Development Plan appears positioned on a rough Government take per barrel of \$11, and while there is some margin (it is for example highly all of its projected N20bn. in vestment in the five years of the

So far, through adjustments price of \$12.06, even though royalty and profits tax have been comes down further, or if, as is tion uppermost in the minds of

either directly or through ment intends eventually to eroment is concerned to mainimagority shareholdings, from establish a monopoly of product tain the current take as nearly as possible. exploration through to produc- marketing. tion, refining and marketing: But if Nigeria now has so far, through adjustments. The policy was spelt out in financial control of the oil in on the companies, it has been the Second Development Plan dustry, not sufprisingly it faces able to do so, although it could be that on the current posted

226,978

158,923

163,704

1,832,243 2,254,068

declared that Government in- BP and subsequently the other decrease, But if the posted price volvement in the oil industry producers have siways had imhad become "mandatory : portant training programmes suggested. N'geria scraps the Government will participate in for indigenous personnel—there there phases of the all line and the three phases of the all line and the three phases of the all line and the straining system in favour of a first

the three phases of the oil in are still not nearly enough dustry viz.; exploration and min. Nigerians qualified even to rate as some other OPEC states ing, refining and distribution supervise let alone run such a have done stready, the calcula-

first Immediately after the war in the Ministry of Mines and make sure that overall revenue non-producing French Safrap those bodies include some ex- Cut-backs (now Elf) became majority ceptionally capable people, they provided for majority Govern-Government representatives dustry? It is clear that the proment participation. But the have a majority in the manage duction cut-backs of the past always been Shell-BP and, fol-vises all major policy decisions at bolstering prices, are also lowing long negotiations, the of the companies, in practice conservationist. "Nigeria is pre-Federal Government took a 35 little has changed. The sently so overwhelmed by her per cent. shareholding in the producing companies, despite crude oil resources and the the only other producers.

Options

which gave the option to acquire can be no doubt that the counthe Federal Government an aback by the sudden price innounced that it was taking creases following the 1973 stammes aimed at discovering a further 20 per cent share Middle East crisis. Though a new reserves. holding in the three companies, member of OPEC, Nigeria did Known reserves are estimated Thus it now has a 55 per cent not follow the Arab states in 50 last for about 30 years, but interest in Shell-BP, Gulf, cutting production, but within the third plan puts direct Mobil, Agip/Phillips and Elf, two months, the Nigerian posted and options of majority partici- price, in line with, though NNOC exploration, with uppation in all the other com- slightly above the Gulf basic wards of N600m, going into the panies, currently only at the ex. price, had jumped in three other companies during the

exploration and production December. (It is, as of April 1 In 1970, the Federal this year, now \$12.06.) Government announced that it . At that time of course the on known or so far undiscovered cessions to private companies. Nigeria would ask for its equity Some 2,500 square miles of con- and royalty oil. In early owned Nigerian National Oil ment would auction its oil to the ambitious plans for the devetion sharing contract with the the price being asked was \$18 and marketing. As the article American independent Ashland: and upwards. At one stage it opposite indicates, Government-though Ashland: b/d within the next few months, advantage.

Third Plan, NOMCO, the State
Ashland, which bears the Nigerian oil, which is of a owned marketing company, will

actablish to tanker subsidiary

controls the whole industry, yet clear whether the Govern- present plan), obviously the Gov-

1973

1,293.766

364,559

222,384

100,515

63,919

8.318

2,053,401

166,594

1.398.500

247:526

155.146

83,666

probably manpower. Though commanding heights of the the oil industry is now nearly economy." Specifically, the plan 20 years old—and though Shallkey industry. There is not a Exploration and mining came single expatriate adviser either Government officials will be to (partly, it was felt at the time, Power (soon to be the Ministry does not alip far behind proin revenge for the French Gov- of Petroleum and Energy) or jected totals. ernment's support of Biafra) the in the NNOC, but though both Nigerian owned, and soon after tend to be overstretched and for agreements with Agip/Philips example, though NNOC and major producer and investor has ment committee which super few months, while partly simed company as from April 1, 1973. Covernment control, still make foreign exchange earnings re Similar terms were then agreed the day-to-day decisions on in-sulting," said the Second 1970 with Gulf and Mobil, at the time vestment. management or Plan with some candour; "that production policies.

ploration stage, when they find dramatic stages, from \$4.28 a Plan period. There are also very oil in commercial quantities. barrel on October 1, to \$8.31 at considerable investment pro-There has been another the end of that month, and then notable development in the rapidly to \$14.69 at the end of

would award no further con- major question was what cessions surrendered in 1968 December 1973, in response to nationalisation of the oil prowere reserved for the state suggestions that the Govern ducing companies, but it has Corporation (NNOC) which sub- highest bidder, oil men jetted lopment of oil associated indussequently entered into a product into Lagos only to discover that tries, and for oil distribution though Ashland lost a rig off- was even rumoured that a buyer owned pipelines are to be built shore, soon after it started, its had been found at \$22. These to link the main producing areas onshore operations along the prices proved totally unrealistic with the major consuming areas border between the East even then and gradually over in the country; two export Central and Mid-West states are the past year conditions began orientated refineries are proexpected to yield some 20,000 to change to Nigeria's dis- lected while according to the

exploration costs, takes in re-lighter specific gravity; less establish "a tanker subsidiary turn 35 per cent. of crude sulphurous and geographically to carry about 20 per cent. of nearer to the main markets, has the production during the Plan Government has not pub always carried a price premium Period." Initially the fleet will lished figures for the total cost over Gulf light crudes. But in be on long term charter, of its acquisitions, although the last year three main factors possibly with an option to buy. according to the Third Develop have eroded Nigeria's special Three associated groups of ment Plan N542m, (£379m.) is position. First, the cost of industries are planned—a petro10 be spent between now and tanker chartering has fallen chemical complex, a nitro-

Secondly, Nigeria has cut back United States could buy the vast come, the most important take 60 per cent of the Shell in the first quarter of this year.

development in the industry has marketing company as from The cutback has been achieved,
been the Nigerian Government's April 1. Already the logo of first by the total stoppage of the Government's financial stake in eagle, has begun to replace the sidered uneconomic, and then,

> 1.208 184 325,415 10,177 unlikely that the Government will actually be able to spend 1,817,154

it is often forgotten that oil is One area where the Govern an expendable resource, and ment has made its influence felt that the more it is exploited the A year later, however, despite however has been pricing and less there is for use in the clauses in the 1973 agreements message is being translated into a controlling interest from 1980, try's oil managers, were taken action, not just by cut-backs but through huge investment pro-

Stammes for other minerals, whether those, such as tin and coal, which are currently being exploited, or into research deposits of other minerals.

It is not yet clear if or when

Nigeria will decide on full Third Plan, NOMCO, the State-

1980 on the acquisitions of dramatically second, the United genous fertiliser plant, and two shares in Shell-BP. Elf, Gulf, States, which still takes more liquefied natural gas plants. Mobil and Agip—and the NNOC than a third of Nigerian pro-Between them they involve a is expected to put up N116m in duction, has relaxed its laws on total investment of N1,630m.

Costain contracts in Nigeria total over £60 million

Costain (West Africa) Limited, the only publicly quoted construction company in Nigeria, has been on-site for more than 25 years. With such experience as this, it is perhaps not surprising that contracts currently being worked on total over £60m.

Among them are the new offices for the British High Commission on Victoria Island, Lagos. Worth £1.2m, it was awarded by the Property Services Agency of the Department of the Environment.

Then there is the construction of Necom House on Lagos Island for Nigerian External Telecommunications. At 37 storeys, this will be thé tallest office block in Lagos.

Not so high, bur nonetheless a contract worth £5m, is the ten storey podium block for the new Secretariat at Port Harcourt.

Looking to the north there is a 528 bed hospital under construction at Maiduguri, a road building programme and an extension to the Sokoto water supply scheme.

And in a totally different vein are the civil engineering works for extensions at Nkalgu Cement Works and Nglo Quarry for the Nigerian Cement Company Ltd.

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With the exception of Egypt and South Africa, Nigeria has the largest armed forces in Africa. Their main function is likely to 🐇 remain within Nigeria, but an external role is not out of the question.

rank and file, which earlier in Nigeria's top brass seem, howhe year had failed to get the large salary increases awarded got their "Udoji." Announcement of the awards, involving a whole year's back pay plus the new increases, were held back so that -according to one senior officer—the men could have a chance to off-load some of their newly acquired wealth stores and market inflated prices even

ackets of the armed forces will this year amount to N324m. The figure is from the Federal lovernment's estimates, pubished early in April and pre-sumably includes the "Udoji" logistical support, in an internal wards. Total recurrent expenditure on the armed forces for this year is N547m, the largest single item in the whole budget 1851 Court and very considerably in excess . Gen. Gowon himself, in a

revenues, the country has the armed forces if all the planning money, these are staggering and the hopes we have for this are they felt necessary? The government, and might be expected, as similar governments

Beyond that, however, are we factors. One is that the

rere an extraordinary number reasons there has been very were called up early in the civil of N281m. N156m is earmarked were an extraordinary number reasons there has been very were called up early in the civil of N281m. Natural as incontrovertible is that they of military vehicles about, little demobilisation while war, and by the inactivity of for weapons and vehicles, with is incontrovertible is that they of military vehicles about, little demobilisation while war, and by the inactivity of for weapons and vehicles, with is incontrovertible is that they of military vehicles about, little demobilisation while war, and by the inactivity of for weapons and vehicles, with is incontrovertible is that they of military vehicles about, little demobilisation while war, and by the inactivity of for weapons and vehicles, with is incontrovertible is that they of military vehicles about, little demobilisation while war, and by the inactivity of for weapons and vehicles, with is incontrovertible is that they of military vehicles about, little demobilisation while war, and by the inactivity of for weapons and vehicles, with is incontrovertible is that they of military vehicles about, little demobilisation while war, and by the inactivity of for weapons and vehicles, with its incontrovertible is that they of military vehicles about a second of the inactivity of for weapons and vehicles, with its incontrovertible is that they of the military vehicles are already—Egypt and South vehicles are Rumour grew-and and re-training are costly.

The second factor is that ever tentatively, to be envisaging a possible external role for the armed forces. While no specific, as the preamble to this year's Ministry of Defence estimates drily puts it. It is necessary to view expenditure upon the Armed Forces not only within the context of maintenance of internal security but within that of their ability to port of OAU if Nigeria should be called upon to do so. The training and re-equipment of the forces is currently being pursued so as to enable each Service to operate, with full

Aggression

or external role."

of the N239m which is budgeted most interesting passage of a education, the second recent speech even suggested largest item. Defence in fact, that Nigeria should be ready takes just under one third of to meet the threat of external the whole recurrent Federal aggression. Nigeria, with its budget this year, although if relative wealth, could not, he apital expenditure on them said, "fail to attract some kind (N615m.) is added, the proport of external attention against tion falls to around one seventh, which it must guard itself ... Even though, with its oil the nation must have credible

country are to be fulfilled in an atmosphere of stability free

mentally unstable men (many pattern over the next three-toof whom however remain on four years. the army payroll or in re-train There has Aircraft ing institutions). apparently been recruitment of other ranks

(though that, one learns, could start soon). There has, however, cularly in technical grades. Recruitment of officers in all three services, although apparently not their subsequent ings or promotions, is still done on a rough tribal quota basis. The main problems since the

war, according to senior officers. have been retraining, and redeployment of the army into gone very smoothly while Ibos Nigerians the officer corps. On the other them. hand, the barrack building pro-

first obvious and vital reason from external pressures and during the war, organised in The Navy's total capital ex- operation against the south? If that Niceria's is a military duress."

The Many's total capital ex- operation against the south? If the Niceria's is a military duress." What sort of forces is Nigeria three reconnaissance, three some backlog from on-going are thinking, they are keeping building up out of the somewhat artillery and three engineer projects) is N192m.; compara- it very quiet. sisewhere have done, to give ragged (if victorious) post-war regiments. Its weaponry and tive figures for the air force are

struction industry.

ON A particular Friday in the to terms with the aftermath of the biggest service, reckoped British (it has Saladin and In addition there are interfirst half of April, Lagos traffic the civil war, when the numbers now at around 210,000-220,000. AML 60 armoured cars, Ferret service projects calculated at jams were even worse than of serving men jumped from The decline since the war is scout cars, Saraten April, while N145m.

It is impossible for an outcline of those stuck motionless around 250,000 three wears Dication of between 5,000-18,000 count cars are on order. clous of those stuck motionless around 250,000 three years illisation of between 5,000-10,000 scout cars are on order). Of sider to indige the present of their cars soon realised, there later. For political and social World War II servicemen who this year's capital expenditure potential efficiency of the

air force is spending, considerably larger sums on weaponry. The force, estimated at about 5,000, has a total it could have a much allocation of N299m. on capital account this year, of which been used in minor and he N254m. is for aircraft and very successful road and he equipment, including transport, building, principally posttrainer and fighter planes and construction, and though plane helicopters. Of very little are for the forces to become significance before the war much more self-sufficient in (when it was trained principally for example, food, the pessibility quarters. While by the Canadians and West that it might become mon numbers of senior officers have Germans) the air force's print than an essentially convenient been abroad (mainly to Britain cipal supplier now is the Soviet force is remote, but also to the U.S. and a few Union, which supplied MiG-liss Could the armed forces in the U.S.S.R.) most training and 17s during the war and is used for external "adventures?" and retraining of those with reequipping and training the Prediction is obviously impos field ranks, has been done by force on a large scale now, sible, although a support role. Nigerians in Nigeria. Precise Training policy has been care for the OAU is clearly on the numbers are not available, but fully planned: main deliveries cards. It should not be forgotte the reabsorption of Ibo officers of aircraft are due within the that, as Chairman of the OAU who formerly served with the next two to three years when three years ago, Gen. Gowg Nigerian army has apparently it is reckoned that sufficient promised help for Guinea-Bisson will have been have also been recruited into trained to fly and maintain from Portugal in three year

The navy's capital allocation gramme has gone badly, and this year is N49m. of which over 50 per cent. of the army N28m. is to go on new warships is still in temporary quarters; and auxiliary craft. Also some one reason for this poor per 5,000 strong it is the only force formance has been the country which has employed white wide overstretching in the con- officers, although the last of the team on contract-from the Royal The army is still, as it was Navy is due to leave this year.

army? The army is, inevitably, equipment is still mainly N856m, and the army N1,879m.

quipped in Africa. Nigeria s 2 large country and (given the relatively small size of the Comparative to its size, the and order and internal security the army is not necess

> Nigeria did in fact supply Guin with some military aid and in out if current negotiations fail force, Nigeria would be well placed to supply most of it. But

> > Bridget Bloom

In recent years most of Nigeria's problems have lain at home, and the Government's foreign policy has remained low key. Over the last few years, however, priorities have become well established.

relations Horeign

country could be said to have quietly given. had an obviously dynamic, quiety given.

approach to the world outside Diminishing
it. The first was shortly after independence, when Parliament In this context, great store forced the Government into has been set on Franco-Nigerian quently led the attack on Dr. Arikpo described publicly France's nuclear bomb explo- as being "based on mutual sions in the Algerian Sahara, suspicion." France, which break of the Nigerian-Biafra undoubtedly that state's most Government, Federal Nigeria bours. This may well be partly made an all-out effort to win because Nigeria has diplomatic over foreign governments, if not ally demonstrated that it has

the war the Government turned it is not (as the Quai d'Orsay inwards. Preoccupied with undoubtedly once believed) an post-war reconstruction and re- Arab or Soviet bridgehead. The conciliation at home, in foreign mending of fences between the policy terms it was intent two countries has also been principally on reaching an helped by the change of govern-understanding with its neigh ment in Paris, as well as by bours (all of whom could be France's aggressive economic said to lie more or less within aid and trade policies towards the orbit of France, which had Nigeria. (France for example recognised Biafra), and with offered facilities for some 60 those other countries in Africa, Nigerians to study oil techlike Ivory Coast, Tanzania and nology while French construc-Zambia, which had also recog- tion and other companies have

embassy or high commission, in success than before. ...

NIGERIA IS indisputably the strict non-interference in the and the EEC. The terms sultant economist elsewhere, giant of Black Africa, yet its internal affairs of other African achieved by the ALE-the although recently a grant of foreign policy is indisputably States ("If we are asked to help abandonment of reverse prefer N500,000 was made to newly low-key. This is partly a reflect or advise we do so, and only ences, the inclusion of expost independent Guine Bissau, and tion of the present admini then Dr. Arikpo says), what stabilisation schemes were in Gen. Gowen at the Kingsun stration's domestic style of happens next door is broadly of no small measure due to the Commonwealth summit progressment, where neither fam more importance than what goes leadership of Nigeria, which, mised a significant Nigerian boyance nor ideology has a on further afield. We see it in with its oil wealth, could have contribution to Mozambique. place. It is also due to the terms of concentric circles" one afforded to stay out of "Lome" Nigeria's policy on southern nperialism.

In Nigeria's 15 years of whether for a road linking Lagos independence, there have only with Cotonou, or help for the

abrogating a defence agree-relations, which, shortly before ment with Britain and subse-President Pompidou's death, sions in the Algerian Sahara. suspicion." France, which The second followed the out-recognised Biafra and was war when, mainly as a reaction prestigious supporter, now has to the skilled use of inter-diminishing interest in and national media by the Biafran no territorial or other designs For two or three years after upon those countries and that

nised the rebel regime.

The vast increase in the counefficient.)

try's oil wealth has so far had Improved relations with little obvious-or at least pub- France were also necessary for licised—effect on foreign policy, the success of the Economic Carefully worked out by the Community of West African Commissioner for External States—a grouping of 14 West Affairs, Dr. Okoi Arikpo, and by African countries which, after his officials, and obviously en- many false starts over ten years dorsed by General Gowon, the have now, partly as a result of policy concentrates on Africa quiet prompting by Nigeria, "Until Africa is stable and signed a treaty designed to lead viable." Dr. Arikpo says, "the to eventual economic union. African bloc cannot cut much That day may be very far away; ice on the world stage." Nigeria but the attempt is being made-is represented, mostly, by an with more apparent chances of

embassy or sign commission, in success man octors.

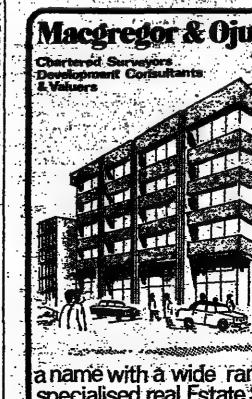
every independent African State Of equal importance has been except South Africa. It will Nigerla's championship of the open an embassy in Mozzophique "Associables and Associates" in this month and thereafter in the long battle which led last Angola.

January to the signature of the While the policy is one of Lome Convention between ACP

accused of a new form of them, some, like Togo or only small amounts, quietly a long way, not only physically imperialism.

Dahomey, several times, and aid given About N3m, has gone but psychologically, from the drought-affected states—two southern and central Africa and the drought-affected states—two southerns are the drought-affected st In Nigeria's 15 years of whether for a road linking Lagos independence, there have only with Cotonou, or help for the west Africa and Ethiopia) outside many Nigerians seem not in been two occasions when the recent drought in Niger, is country could be said to have quietly given. to technical assistance (a senior off white rule as easily as policeman in Botswana. for Nigerians themselves got rid of example, or a judge or a con- the British.

.. CONTINUED ON NEXT PAGE



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NIGERIA VII

A new air of militancy now pervades Nigeria's trade unions. The Udoji Report on pay boosted public employees' pay following a two-year freeze.

The unions

to Chief Udoji's recommenda-tions who warned of the infla-tionary effects of this move.

The awards followed two years of wage freezes in the public sector but they caused

NIGERIA'S trade unions have nurses, engineers, bank workers, rate of between 20 and 30 per than incomes, there were short- (the wage earning labour force

more or less regular intervals were able to meet these dein Nigeria's independent his mands, and many of them to tory. For Government am reached agreements with their ployees there were pay awards of up to 130 per cent, at the arrears provision particularly unions are senerally careful not the mands. The unions are senerally careful not the working man the past the large sums received with subsidised bus fares and from the different outsides with subsidised bus fares and from the different outsides with subsidised bus fares and from the different outsides with subsidised bus fares and from the different outsides with subsidised bus fares and from the different outsides with subsidised bus fares and from the different outsides that the supplies that the sup

Minimum

scared by the paralysing effect held the unions in check. But unions will probably concen- Unions. Two other groups, the

of up to 130 per cent, at the arrears provision particularly unions are generally careful not

nrivate sector: and, second, entials have not been main-tudes of different unions vary, market stalls where it is hard the Apene Declaration and the heralise many people who were tained as they would have liked with the more conservative to get evidence of excessive basis was laid for the Nigerian

drivers, who were soon joined to cut wages costs.

sider that as far as improving trolled. Recently Dr. Clement NLC is that the unions should by the dockworkers. Then, for Udoji had a spectacular effect the lot of the working man was Isong, governor of the Central be rationalised on an industry periods varying between three on prices and it is widely concerned Udoji was, as one Bank, said that the Price Control basis with an eventual target of hours and three weeks, they estimated that Nigeria will this union leader put it to me, Board conflicted with the opera- a total of only 25 or 30 unions.

become a force to be reckoned bus and truck drivers, shop cent; some estimates, however, ages, and for the vast numbers in Nigeria is put at about 3m., with in the past few months, workers, customs officials, rail- go as high as 40 per cent. of people outside the wage of which about 1m. are, or Their new-found militancy and way workers, construction In the long term, however, it economy altogether there were consider themselves to be, mem-growing cohesiveness are caus-workers and electricity and may well be that the most im- no benefits at all—in fact price bors of a union). The UIC is ing anxiety both to the Govern- water engineers. The effect was, portant effect of Udoji was in rises made them worse off than affiliated to the Brussels-based ment and the private sector for at times, devastating upon the giving strength to the trade before From this it follows that International Confederation of the effect which they could have amenities of life in Lagos.

on the economy. There are also fears that the unions could tive Those who were complained of the war, unions were formake use of their position as ing about their grade in the only major organised force public sector usually got inpenalties of up to five years in private sector wage round at is affiliated to the Moscow-based in the country apart from the creases, while the Government, prison. This decree effectively the end of this year the World Federation of Trade arms.

The real breakthrough in of some of the smikes, espec in the Udoji strikes, and since, trate on other targets. First. Nigerian Workers Council and union power came at the turn isly in the banks, was forced decree 53 was ignored by the they will try to get non-wage the Labour Unity Front (LUF) of the year when the Government its own "Udoji" with wage in- by the Government itself, al- of living, such as longer holi.

The groups have members all saints and largely distanced to living, such as longer holi. going to implement Chief J. O. creases of at least 30 per cent., though at one point it arrested days, fringe benefits and perks over Nigeria. but despite some Udoji's report on pay and career a minimum wage more than a few union leaders for a time, which are not taxed. Secondly, tribal and regional differences structures in the public sector. doubled from N312 to N720 per The Government wisely realised they will try to make the different affiliations of the The Udoji report was the latest annum, and arrears to match that an ugly political situation Government tackle inflation unions are thought to be the of the series of pay recomment those paid in the public sector. Would have arisen if it had tried more vigorously, and mitigate main cause of their disunity. In dations which have come out at Not all private sector concerns to enforce it rigorously.

lower end of the scale and all incersed the private sector, to parade openly their figuring Briefly, the Government tries partly because the outside sponwages rises were backdated since unlike the public sector if of decree 53. Instead they distribute to keep prices down by means sors have seen little tangible nine months. This was contrary had not been subject to a two-creetly inform the Labour of the Price Control Board result of their grant of their grant of their grant of their grant of the prices of idea that the unions might into the prices of idea that the unions might into the prices of idea that the unions might into the prices of idea that the unions might into the prices of idea that the unions might into the prices of idea that the unions might into the prices of idea that the unions might into the prices of idea that the unions might into the prices of idea that the unions might into the prices of idea that the unions might into the prices of idea that the unions might into the prices of idea that the unions might into the prices of idea that the unions might into the prices of idea that the unions might into the prices of idea that the unions might into the prices of idea that the unions might into the prices of idea that the unions might into the prices of the prices o Ministry that because of prices which controls the prices of idea that the unions might join or because of the attitude of the many commodities such as beer up ripened at a funeral last employers they are "obliged" (but not food). The prices at October for an official of the to take industrial action. All which these goods are sold in ULC. Since the deceased's The effect of "Udoji" on the Government can do is send the big stores keeps to the brother was an official of the rages is still being worked out. in conciliators.

PCB's guidelines, but there can LUF, officials from the two instant trouble. This was be. Throughout Nigeria there are It seems likely that few real be no effective control over the groups were there. In this cause, first, the White Paper on pockets of workers on strike, holds will be barred in future price at which the goods change unique atmosphere they made a the awards did not cover the either because their differ industrial disputes. The atti-hands in small shops and draft declaration of unity called

whereas a strike means that in the private sector many. The most commonly held by the fact that the price at ing in July, while the ULC is they do not come to work at all), employers, especially small view is the second one of these which the goods are sold on the likely to do so a little later.

The first to strike were the taxi ones, have been laying off men three. Many union leaders commonly held by the fact that the price at ing in July, while the ULC is they do not come to work at all). The first to strike were the taxi ones, have been laying off men three. Many union leaders commonly held by the fact that the price at ing in July, while the ULC is they do not come to work at all). The first to strike were the taxi. sider that as far as improving trolled. Recently Dr. Clement NLC is that the unions should

were joined by the doctors, year have an annual inflation "a farce." Prices rose faster tions of the Supply Company. There is talk of national wage "As they function now, it negotiations fixing nationwide appears that while one is en-wage rates. deavouring to supply more essential goods, the other is busy driving them underground."

movement is calling on the gov

the Price Control Board was At any event, in the past two made by the steering committee of the Commonwealth than five men to form a union

unions in Nigeria. Many of these unions are

United Labour Congress (ULC) Bridget Bloom which claims 400,000 members

wages is still being worked out. in conciliators. herause many people who were tained as they would have liked given "Udoji" pay awards—the or because their wages, though into the Nigerian language—were discontented about their more cases, are still wiferentials under the new salary structure.

The result was a wave of godards. Workers have been slows, lock-outs, strikes and known to strike because they worked to work but do nothing, it in the private sector many.

The many people who were tained as they would have liked with the more conservative to get evidence of excessive basis was laid for the Nigerian believing that Udoji will keep prices.

Labour Congress,

Under the 1973 labour decree, their members happy for two or their members differentials under the government body three years, in the manner of which is supposed to have an which the Government sined their members and others effect on prices is the Government body Under the 1973 labour decree, their members in the members of which is supposed to have an which the Government body three years, in the manner of which is supposed to have an which the Government bear which the government body three years, in the manner of which is supposed to buy an unifying and rational minimum. Some of these strikes are remarkably trivial by any stan-inflation and the need of designed to buy in bulk and unifons have to hold a special three years, in the manner of which is supposed

Relations continued from previous page

the prevalence of the view out- Southern Africa. At April's you know. . . . "); to an extent Control Board on the grounds side Government plus a sus- special session of OAU Foreign they are also a direct result of that it is counter-productive, and picion of Nigeria's size and com- Ministers in Dar es Salaam, the close personal connections to step up a process which has parative wealth, may help to Nigeria threw its weight behind which many Nigerian officers, already begun in a small way by explain why African states more the strategy of Tanzania and trained in the British tradition, which the federal Government concerned with the Zambia for continued contact have with Britain, But they are or State governments establish struggle in southern Africa with South Africa on Rhodesia well established now with Gen. supermarkets to sell goods supsometimes doubt Nigeria's and Nambia. Nigeria fully Gowon in London only last week plied by the Government Supply commitment to it.

backs the "dual strategy" of, on a private visit (he was re. Company at cost prices. Whether On the facts, they have no President Kaunda's words, ceiving an honorary degree this would meet the approval of need to. In the implementstion of sarictions for example struggle if inevitable." It is Queen due to visit Nigeria in certain.

(though it is true that Nigeria doubtful whether relations are Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices. Whether the private visit (he was re. Company at cost prices.) (though it is true that Nigeria doubtful whether relations are October. never had much trade with yet close enough for Nigerla to Rhodesia or South Africa), contribute through Tanzania or or three years, Nigeria has of the Nigerian Labour Con-

Rhodesia or South Africa), contribute through Tanzama or Nigeria is very firm; as it was Zambia to arming and training broadened its range of diplomatic contribution on not allowing the Portuguese Zimbabwe guerillas but an airline (or South African airline contribution increased Nigerian contribution to use its facilities. tion, whether directly to the ago General Gowon visited the China Taking advantage of many contribution of the Nigerian Labour Contribution matic contacts. Soon after his state visit to Britain two years that ago General Gowon visited the Soviet Union and last year head of the Nigerian Labour Contribution matic contacts. Soon after his state visit to Britain two years ago General Gowon visited the Soviet Union and last year head of the Nigerian Labour Contribution contribution in the labour scene. Nigerian Labour contribution is the labour scene. Nigerian Labour to the labour scene labour scene. Nigerian Labour to the labour scene. Nigerian Labour to the labour scene labour scene labour scene labour scene. Nigerian labour scene of pragmatism here: at the Liberation Committee, seems Commonwealth summit, a pro- certain in the next few months. posal was made that African states should forbid landing Cordial rights to any sirline which flew Cordial to South Africa. Gen. Gowon's

template—an "oil for gold" Britain's lack of drive in in Nigeria's foreign policy.

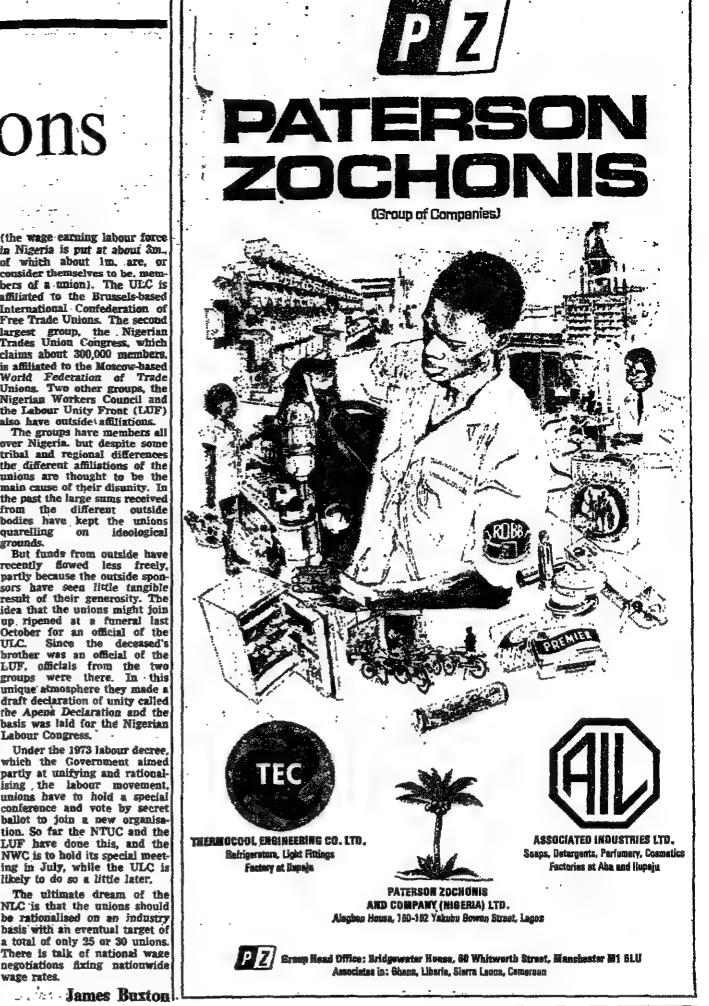
deal.

economic matters is often Nigeria's support has been criticised. These good relations

Though no one in Govern- sought and obtained by those are partly a hangover from ment holds such a simple view, states directly concerned with colonial days (" Better the devil ernment to abolish the Price

> went to China. Taking advant- allowed a group of no more conference, he has just visited there are some 1.870 registered a number of Caribbean states. In all these contacts, as well

reply was to suggest that if that On the non-African front, as in its relations with Africa, microscopic. There are several happened, he might have diffi- Nigeria has been concerned to it is balance which Nigeria unions in each industry. culty getting home from King- establish cordial relations with seems to seek. Quiet, rather un- often several within the same ston, for Pan American, which all major countries, west or obtrusive, certainly low key, plant However, most unions are flew to Johannesburg, had a east. Though there are the Nigeria does not throw its linked to one of four umbrella maintenance and training con-occasional exasperations on weight around in OPEC, nor out-groups, and the splits in the tract with Nigeria Airways.) either side. Anglo-Nigerian side it oil may be transforming Nigerian labour movement have But there is, for example, no relations have remained good. Nigeria internally, but oil hitherto been divisions between truth in the allegation from It is not forgotten that the wealth and the power which the big groups, accentuated by South Africa that Nigeria is British Government backed might be thought to flow from the differences between the nterested-indeed would con- Lagos during the war, although it has little overt role at present personalities at the top.



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NIGERIA VIII

A steadily rising food import bill and a declining contribution by the much-valued cash crop sector have made agricu lture Nigeria's biggest economic problem. The drought in the north. land tenure difficulties and a drift from the land to the cities' bright lights have all contributed to the decline.

Agriculture

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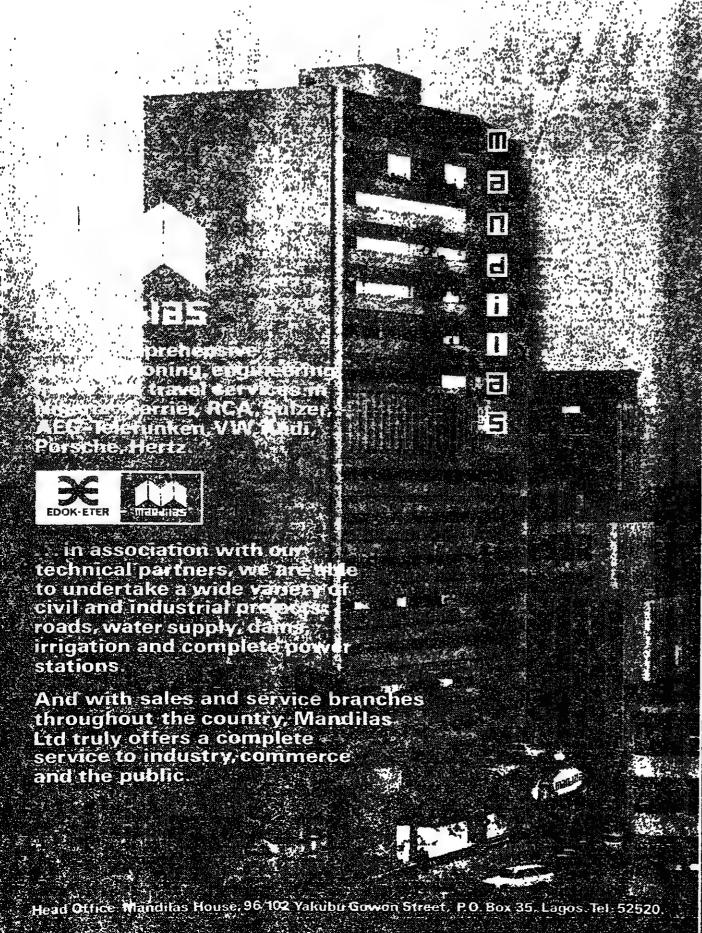
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AGRICULTURE has gradually Nigeria who think that the made at developing them in the wake of the drought become the problem sector for growth in education will East Central, but they still have decided to do so. the Nigerian economy. The accelerate this trend. Instead to overcome many postacles. One such project is the production of cash crops for it assumes that Nigeria is, and One of the obstacles is the Savannah Sugar Company to export has dwindled, hastened will remain, primarily an agri- factor which dogs almost every vetepment at Numan in North in recent years by the drought cultural country, and that the endeavour in Nigeria—shortage Eastern state. The management in the North. Last year agri- majority of the population will of experienced staff. Even if and part of the capital is being cultural exports fell by 20 per continue to earn its living from this difficulty can be overcome provided by the Commonwealth cent in volume and made up the land, as 70 per cent does with faster agricultural train. Development Corporation only 10 per cent of Nigeria's now. Agriculture will continue ing programmes using expatri- partnership with the federal exports in value, compared with to be labour intensive but ate teachers, there are still Government and possibly offer about 80 per cent, of a few capital will be poured in to snags. Often in the past farmers partners, The project which is years ago, before oil became improve the infrastructure and have just begun to see the value expected to cost N150m, it for the labour possible of the labour possible o

1973-74, while food production harely keeping pace with the

increase in population. difficulty of getting credit. His will have priority. money more plentiful: this centrated on making the the ageing farmer Nigerian obliged, if he is to stay in merease his production. As

the second plan period N225m. The major effort will con-

not accept that the drift to the work, there are many people in centrated efforts are being ment to peasant farming but in

the growth of population. The 71m.ha. Above all agricultural shortage. The plan aims at im- he built and production is ex-food import bill has steadily incomes must be made to rise porting up to 1.5m. tonnes of pected to start in 1977 and risen from N62.6m, in 1970-1971 to match those of the urban fertiliser and selving it to the should reach 100,000 tens by to an estimated N131.4m. in areas. increased between 1969-1974 at Priority around 2.5 per cent. a year.

The causes of the decline in food production will keep pace tonnes but the imports may be both sectors of agriculture are with population and that the the victim of continued world familiar in many developing quality of found eaten by shortage. countries. Prices and wages in Nigerians improves-at present the urban areas rise faster than they have an intake of 10 per difficulties the Government is commercial farm incomes: the prices the cent, less than the recomfarmer gets for his crops are mended caloric level for the inadequate to encourage him to climate, and eat too little meat, lovest, and if he tries to expand Cash crops are also to be enhe is hampered by both the couraged for export and for land tenure system and the incal industrial use but food children acquire education and The attack on agriculture is farmers usually remain in pass and that progress on it is drift away to the towns where being made on three fronts, session of their land, and are steady. It should be a safeguary

companies to control production undertaken at Funtua in North Paris of Africa private capital business, to employ wage-earn- part of this policy two national Nigerian agriculture has for and marketing are being set up. long lacked the attention which one for root crops and one for of the World Bank, which is agriculture. the Government has paid to grain crops. These are expected providing expertise. The Funtua other sectors of the economy, to build storage facilities and project is a five year scheme seen how successful the third Neither farming nor rural deve- increase marketed produce by which aims at the intensive development plan is in raise: lopment has been given ade storing produce which would supervision of inputs, like seeds agricultural quate finance, and because of otherwise have decayed. Indi- and fertiliser, marketing facility keeping farmers on the land a a shortage of skilled advisors vidual states, notably East ties and credit and will cost areal deal depends on the other valid projects to absorb what states, have already started money has been allocated. In doing this, the project will affect 100,000 with more roads, electrification the second plan period MODE.

peasant

farmer

was allocated to agriculture, of centrate on extension services which only N97m, was actually —providing farmers with ferrispent. But in the third plan lisers at subsidised prices, nuts:

| Desired period 'Nigeria is aiming to developing high yielding strains. The third feature of the spend N2.5bn., of which N1.4bn. of crops and persuading farmers Government's plan is the will be provided by the Govern- to use them, giving advice and establishment of large capital charge that the Government is ment, the rest by the private trying to make it easier for intensive commercial projects not spending enough money of strategy for agriculture does sion services include veterinary the peasant farming frame-

the leading export commodity. to increase the area under culti- of using fertiliser when it has a sugar plantation which will In food crops it has been the vation, which now stands at less become difficult to supply it— eventually stretch for 15 miles same story. Food production than half the cultivable area of because of distribution prob-from end to end and employ has not risen to keep pace with the country, which is about lems, port congestion or world 30,000 people. A sugar mill will farmers at a 50 per cent. dis- 1982. count. A fertibser factory is being established at Kaduna livestock complexes are planwhich should be in production ned. Its overall aim is to raise the later this year and have an output of food crops so that annual capacity of 100,000

not putting all its eggs into the despite the fact that it could basket of extension services. The afford to buy the expertise and second part of its strategy is to produce the capital itself, who concentrate rural development commercial participation, conprogrammes in particular areas, parties have a stake in the prousually based on a major strings, sect and will therefore in-intion scheme. The person that it is viable before it begint farmers usually remain in poss and that progress on it is life is thought to be easier and First, attention is being con-able to decide what they grow against the problems of sixe but they have the benefit of con- growin and ineffective managecentrated advice from experts. Iment to which towernment pro-

Central state with the assistance has not been easily attracted to N37m. Thousands of miles of paris of the Government's plan families in the area. They will and botter water supplies The be encouraged to step up pro. fact that overall rural develop-

farmers to borrow money. In which will directly employ agriculture in the plan. Mor livestock-producing areas exten-labour rather than operate in independent experts consider Skeleton extension work. The Federal Government amount of money envisaged for towns is inevitable and that services exist in every state in initially had misgrings about they would be surprised if agriculture will have to be Nigeria and are especially effect allowing such projects to go were all spent. mechanised as a result, although tire in the West, while con- akead because of it- commit-

Cattle ranches and other

In projects such as these the federal Government is awar-Because of these and other of the importance of having One such scheme is heing lects are often prone. In other

> Government is one reply to the that given the constraints the

It obviously remains to be

James Buxton

Effort to boost cash crop output

The export figures for such holding back until the new products as cocoa, seed cotton, prices came into effect on April Cocoa has been more stable, ment. It would be subsidised palm oil have come to an end the price went up, they drove is expected this year.

Groundnuts

700,000 tons and a palm

IN THE Budget Speech on red force majeure on uels in April 1974 to N132 per to buy cash crops and sell them April 1, the Head of State, exports and much of the crop ton appears to have stimulated for export or for local process ieneral Gowon, announced big was returned to the farmers production and the crop this ing, offered low prices, operncreases in the producer prices for seed. This season's crop year is expected to be 400,000 ated inefficiently with high overof all the Nigerian cash crops was expected to be much belter, tons compared with 240,000 tons beads and did not plough their as part of a conscious policy to but by the middle of April the last year in April this year the surpluses back into agriculture boost production, which in the Northern States Marketing price was further raised to but financed other ventures past few years has slumped Board had only purchased N150 Nevertheless, the Manistry Recently, however, the system badly, making farmers in some 123,900 tons. It is thought of Agriculture thinks that it will was reformed and the marketing the switch to consider the source of the system. cases switch to growing food however, that the crop is a he several years before the palm boards became merely the crops whose prices have tended good deal better than this and oil output regains the levels that agents for the Nigerian Produce to keep pace with inflation. (It that the middlemen who sell the it reached in the 1960s. was also to give farmers their crop to the Board's licensed buying agents may have been Smuggling

products such as palm oil and back a large proportion of the courage Nigeria's neighbours to textiles. Nevertheless, the crop for seed, or even to cat, smuggle in. figures for produce handled by they may have extracted some Cotton was very badly hit by will prove. Groundnuts can be

The decline in oil palm grow- and the slow growth of others. The most spectacular decline in on pain grow and the slow growth of others, planting over-aged trees. has been in groundnuts. Nigeria because of the nature of the immediate future is stimulating has been closely studied and is normally the world's largest crop it is less easy to stimulate food production, it is realised exporter of groundnuts with an production quickly (groundnuts that the cash crops will remain Nigeria which claim to have the average annual production of are an annual crop). The oil a valuable earner of foreign excrushing capacity of about 1m. heavily in the war and although labour and the foundation of tons in the 19 mills of the they were unaffected by the many agro-based industries. north. In 1969-70 the output drought because they are fur. Their decline in recent years handled by the Marketing ther south their rehabilitation has been attributed to the work-

Boards was 656,000 tons: in has been slow and the low prices ings of the Marketing Board sufficient extension service 1973-74 the drought was so had been slow and the low prices ings of the Marketing Board in sufficient extension service 1973-74 the drought was so bad hitherto offered by the Market- system and to lack of extension workers prepared to trach the that the crop only came to ing Board have been little in services. that the crop only came to ing Board have been little in services. centive to harvest and sell the It is generally considered that

groundnuts, beniseed and soya- 4. This brought the price up although this year's crop is not by the Government if it made a beans have slumped badly in from N165 per ton to N250. expected to exceed by much the loss. Since the new system the past few years, and now Several other things suggest 1974 crop of about 215,000 tons, came into effect farmers have make up only 10 per cent. of that the crop was probably much The producer price is now the received steadily higher prices exports in value. This is in higher than the amount handled highest in West Africa which The April 4 increases took the part due to increased consump- by the Marketing Board would will put an end to smuggling prices of all cash crops up by tion at home of agro-based indicate. Farmers may have held out of the country but may en. from 10 to 50 per cent.

the Marketing Boards (which of the oil themselves and sold the drought in 1973 when the grown on an annual basis, but are supposed to handle all these the remaining cake to the mills crop of 170,000 tons was one prim cannot be put into productions. crops) shows a general decline - which is illegal under the of the lowest on record and texin all items, especially seed marketing board system; they tile mills had to import cotton cotton, groundnuts, beniseed may have sold on the local lint. But last year's rains were and soyabeans, while exports of markets: almost certainly, until good and a crop of 300,000 tons smallholder hasis and have sufpart of their produce across Nigerian authorities are most

the output of many cash crops capital is not set aside for replantations suffered change, a major employer of

As a result the Nigerian crop. However, the doubling of in the past the Marketing Produce Marketing Company the producer price of palm ker- Boards which had the sole right

Marketing Company, which pays producer prices decreed by the Government and hands over any profit it makes to the Govern

It remains to be seen how effective this series of increases tree crops such as cocoa and oil palm cannot be put into produc tion overnight. The tree crops tage in many parts of the world the border to Niger where a concerned about the decline in appears to be too easy and that

> answer to every problem that is likely to emerge in growing them. The difficulty is persuading farmers to use the new methods, which depends on havdices and to give priority in

> longer-term operations James Buxton

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terreit.

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Happy that the constraints of lack of savings and foreign exchange have been removed by the windfall of oil wealth, Nigeria's planners are faced with the reality that money is not everything. The lack of executive capacity remains the largest stumbling block in the way of planned development.

plan for prosperity

THE THIRD Development Plan, facing, (these are discussed Although it should be whether the trade unions use senior level an extra 49,000 which is to run for five years, elsewhere in the Survey) this stressed that these rates are the self-confidence they have people will be needed but that exper oil wealth into taugible being devoted to industry. But believe that they pedefits for its 70m. or so the planners argue that money achieved — provided that the the 6 per cent. inflation rate level there is a shortfall of second conscious of the delight the an example, to get any output at to keep inflation in check. country's economic planners all from an LNG plant means These include freeing import inflationary nature of the Plan ments of 139,510. The gaps are must have felt when they spending an immense amount of bottlenecks, easing credit rerealised they had the money to money, while building a num-strictions, keeping profit marin the early stages will not be professions and the figures do
pay for all and more than they ber of storage siles will instantly gins down with price control
yery productive. One consolation take into account the
rould cope with in five years.

save the half of the maize crop and redistributing wealth
that at present rots from lack towards the prover saver.

launched in April. The project projects but most have scarcely ted sum for public sector capital reached the drawing board spending is N30bn., ten times although a figure has tentatively the expenditure envisaged for been put against every project actually spent during that the cost estimates depend on period. The third plan expects whole range of conditions being that actual public sector spend. satisfied. ing during the period will be The Plan's chapters on only two-thirds of the amount individual sectors each contain ever been spent in Nigeria what bottlenecks have probefore and the Plan goes to vented it being better and how some lengths to explain what such bottlenecks can be reassessing the feasibility of the past has been the cumbersome what it is aiming to do.

Objective

than the 30-odd years at present projected. This means developing sericulture to keep pace are also being raised. population and to expand the that companies tendering in population and to expand the supply of export crops; and developing industries both to meet home demand and, eventually, for export. To achieve this there will have to be massive spending on the physical infrastructure (especially transport) and the social infrastructure (especially education). In the process transport should be speed. process unemployment should Difficulty be reduced, the standard of Difficulty be reduced, the standard Rap But even if these administra-hetween rural and urban tive bottlenecks are removed;

incomes narrowed.

The intention is to raise the GDP from its present N144hn. to N22.8hn. in 1879-80. To achieve this it is projected that capital spending will rise from N2.6hn. in the first year by stages to N9bn. in the fifth year of the plan. An average annual growth rate of 9.5 per cent. is projected. Taking into account the rate of population increase of 2.5 per cent. GDP per head will rise by about 7 per cent. a year. It now stands at about N200 for the average Nigerian, to cause an even greater to cause an even greater N200 for the average Nigerian, and the Plan expects it to have increase in traffic than Nigeria doubled at constant prices in the is suffering now and only new

to N20bn. But the effective ports is mostly still on the capital programme for the drawing board. A new port for private sector is put at N10bn the Lagos area is envisaged for which brings the total effective the plan period but its site has spending back to the off-quoted not even been chosen. Port figure of N30bn. (The combined congestion seems destined to total of projected public and hold up the plan severely, private sector spending is a The difficulty of getting a stupendous N48bn.)

sector investment about a on the Plan. In the past up to quarter will be spent directly two-thirds of the Plan's spendby the 12 States, partly from ing, in practice, has gone on their local revenues but mainly construction, since almost every from the statutory share of the sector of the Plan means buildoil revenues. The States' own ing work of some kind. The plans were drawn up in close plan projects that nearly 19m. co-operation with the federal tons of cement will be needed Government, but in practice the during the Plan period, starting shortage of qualified staff at the at 2m. tons a year and rising federal level will probably mean to 6.4m, by 1980. On the optithat monitoring of the States' mustic assumption (as the Plan progress will not be very puts it) that domestic producstringent.

Government is to make special 3m. tons a year. To make sure grants to the States for specific of getting this from abroad projects, some of which will Nigeria is even thinking of buycover all States, such as sub-ing into foreign cement comsidised fertiliser, and some of panies to ensure that a propor which only cover certain States tion of their output is available

being recognised. appears to contain almost every. Plan period is put at 6 per cent. thing, and the amounts being a year, although rates will vary devoted to each sector are deter- from sector to sector. Thus a mined according to what the rate of 5 per cent. has been planners think the rate of return assumed for agriculture while on each item will be. Thus in building and construction a effective public and private sec- rate of 12.5 per-cent has been ding on agriculture allowed, taking into account the totals N2.5bn. In view of the large volume of imported serious problems agriculture is materials.

the development of the nation," they are indicative of targets alone is.

The sober realisation that rather than predictions. Nigeria N the heart of the Plan, which was have been drawn up for some the Second Development Plan in the full list. Both the which ran from 1970 to 1974, implementation of the items in and nearly 14 times the amount the Plan and the fulfilment of

projected, but even this is far a ruthless assessment of what in excess of anything that has progress has been made so far, the bottlenecks are and how moved. One bottleneck which they will be tackled. But before has affected every sector in the Pian one should consider first ordering procedure under which it is similar to do scrutinised by a single Tenders Board. Five new tenders boards are to be set up to vet The Plan's objective is to lay tenders for the Ministries of the foundations of an economy Realth, Education, Transport, which would make Nigeria a Communications and Defence, prosperous country even if its leaving the Federal Tenders oil reserves lasted no longer Board to handle tenders for the other Ministries. The foundation other Ministries. The financia limits on the size/of tenders

The Government also hopes

next 12 years.

The Government's assumption that only two-thirds of the N30bn. public sector spending they are not expected to be allocation will actually be spent ready before 1979 and the buildbrings the effective figure down ing of new berths for other to N20bn. But the effective ports is mostly still on the

The difficulty of getting suffitupendous N48bn.)

Of the N20bn. effective public coull prove to be another brake tion by 1980 is 3.5m. tons a year, In addition, the Federal there will still be a shorifall of -Lagos being one example As far as meeting the actual whose special problems are costings in the Plan is con-- cerned inflation may turn out It is hardly realistic to talk to be a serious threat. The of priorities in the plan for it overall inflation rate for the

s the means by which Nigeria amount has been compared not the same as the cost of recently acquired moderately Nigerian resources will only be tims to transform the country's notavourably with the N.5.8bn. living index; the planners or destructively.

"Quite often," the Plan states, that at present rots from lack towards the poorer sector.

The conclusion must be that Similarly at the intermediate

"the development of most of storage.

But the inflationary forces tain portion of the Plan being their jobs.

But the inflationary forces tain portion of the Plan being their jobs.

But the inflationary forces tain portion of the Plan being their jobs.

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But the inflationary forces tain portion of the Plan being their jobs.

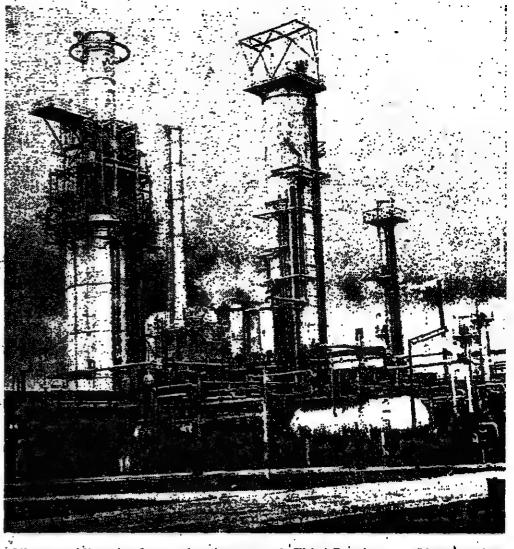
But the inflationary forces tain portion of the Plan being their jobs.

Sack by a trinity of constraints: ing will be concentrated include than fiscal measures. There is fore may not prevent parts of gaps with expatriates and a big fore may not prevent parts of gaps with expatriates and a big fore may not prevent parts of gaps with expatriates and a big fore may not prevent parts of gaps with expatriates and a big fore may not prevent parts of gaps with expatriates and a big fore may not prevent parts of gaps with expatriates and a big fore may not prevent parts of gaps with expatriates and a big fore may not prevent parts of gaps with expatriates and a big fore may not prevent more man a cer
their jobs. savings, foreign exchange and building (N2.7bn. by the already an annual inflation rate the Plan being carried out-it recruiting drive is underway

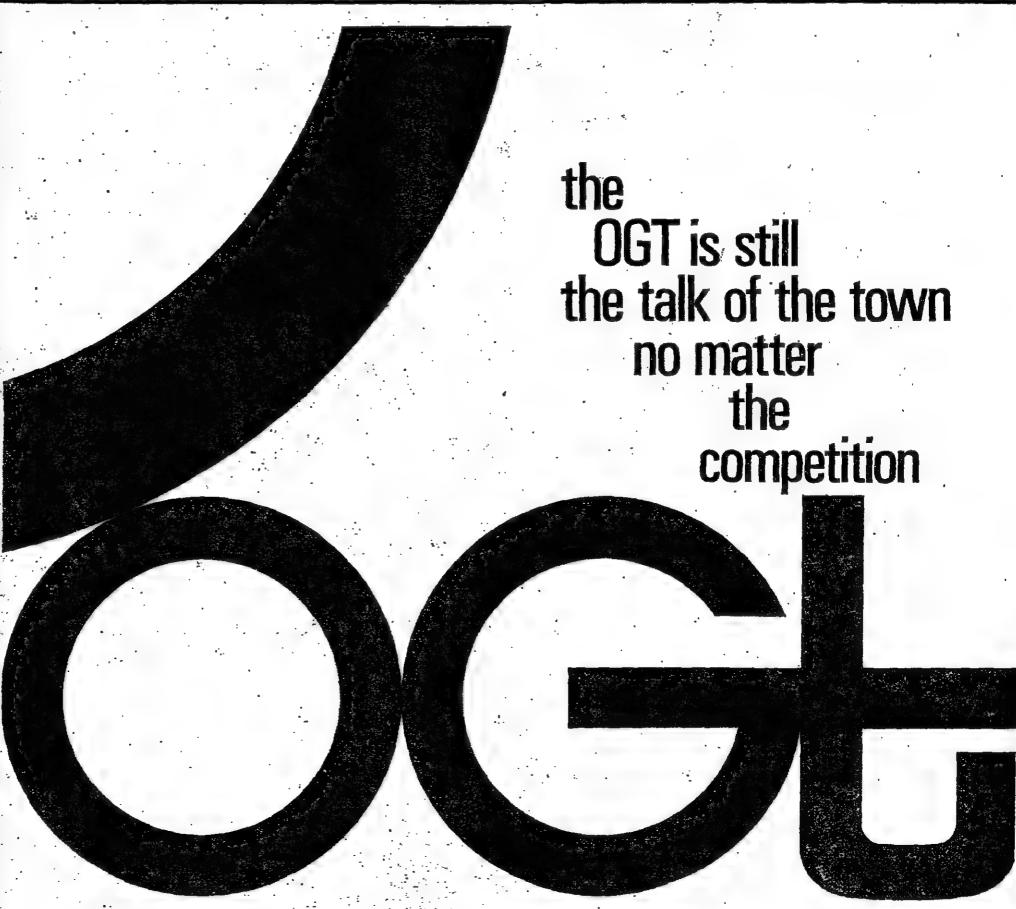
ever, manpower or executive The very roundness of these The port congestion causes one acknowledged from the out- is easing the expatriate quota capacity remains a bottleneck to figures' should suggest that shortages while demurrage set - the shortage of skilled and speeding up the entry proexpected to cost manpower or "executive capa- cedure. The sober realisation that rather than predictions. Nigeria N150m, this year. A city as it is termed in Nigeria money is not everything lies at Detailed plans and estimates great deal now depends on The Plan estimates that at the

optimistic, especially given the 13,220 against total require-

James Buxton



Oil is providing the finance for the country's Third Development Plan, but this is Nigeria's only refinery, at Elele, near Port Harcourt.



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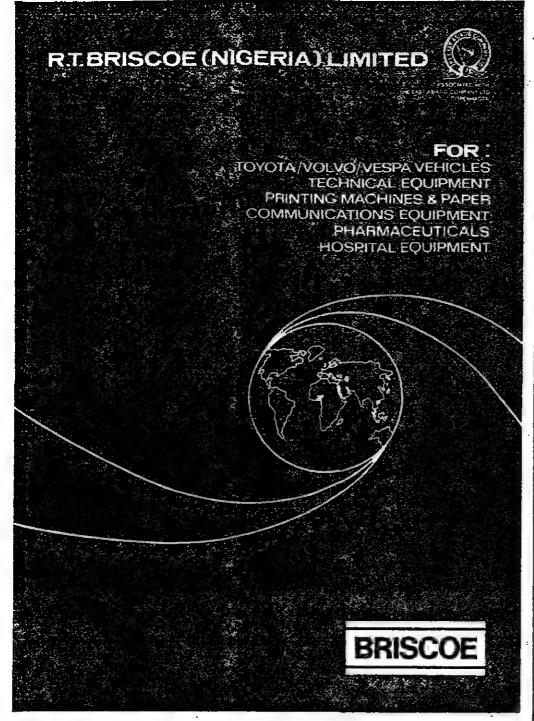
output is being expanded but job experience is lacking.

will have to be trained for technical careers.

Manpower constraint

More foreigners are likely to be recruited.

barrier to fulfilment of the development programme. Graduate



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NIGERIA

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about 4,600 Nigerian university people. graduates trained overseas and graduates trained oversees the Education supply of high level manpower

that during the plan 49,210 extra

will be felt mainly during the staff development centres in the ing, also traditionally dominated people in this category will be last two years of the Plan. A states. Private sector efforts in by foreign companies and by needed. To meet part of this, further consideration is that such institutions as the foreign manpower in the top university enrolment will be most of the new graduates from Nigerian Institute of Manage—level management and technological positions. The promet, as well as company training programmes, are expected to produce about job experience, whereas the to be increased substantially, pharmacists and dentists is also experted in schemes of complete that the foreign management and technological positions. The promotion is that such institutions as the foreign management and technological positions. The promotion is programmes, are expected gramme for training of doctors, are expected to produce about job experience, whereas the to be increased substantially, pharmacists and dentists is also experts where possible will be separated in schemes of complete that the foreign management and technological positions. The promotion is that such institutions as the foreign management and technological positions. The promotion is the promotion of doctors, are expected to produce about job experience, whereas the to be increased substantially, pharmacists and dentists is also experts where possible will be supported in schemes of complete that the foreign management and technological positions. The promotion of doctors, believe that the foreign management and technological positions, as the foreign management and technological positions. The promotion of doctors, believe that the foreign management and technological positions are expected to produce about job experience, whereas the to be increased substantially. The promotion of doctors are expected to produce about job experience, whereas the to be increased substantially pharmacists and dentists is also foreign manage departments in the universities States. are poised for major expansion. The universities will also are needed to complement and of their programmes. However, have to draw on foreign not substitute for the develop the quantitative impact of these scholars if Nigeria's ten univerment of Nigerian skills. Will

xpected. ... although the magnitude of this level manpower. The greatest expansion. The main needs There is reason to believe effort is still to be clearly need for foreign skills will be here will be for teachers of

MANPOWER HAS been the that manpower shortages during specified. The Industrial Train in construction. Traditionally, science and technology subject main constraint on Nigerian the plan will be more serious ing Fund, also established close to two-thirds of public Finally, there will be a grant development in the past five than indicated above on the during the Second Plan to sector capital spending has demand for foreign experts and the major conserve having of the Paris of the Pari development in the past five than indicated above on the during the Second Plan to sector capital spending has demand for foreign experts a years, and the major concern basis of the Plan's projection of stimulate more training in gone into construction: on this consultancy, especially now is how Nigeria can mobilise demand and supply of high level industry, is expected to increase in graduate output the scope of its activities, ponent of public and private sector plans could be close to be worked out. The federal will be felt mainly during the staff development centres in the difference of its least two years of the Plan. A states, Private sector efforts in by foreign companies and private sector plans could be close to be studied in the scope of its activities, ponent of public and private subtancy. Most of the Plan protection industry is expected to increase reckoning the construction companies and economic construction to the subtancy. Most of the Plan protection industry is expected to increase reckoning the construction companies and economic construction to the subtancy. Most of the Plan protection industry is expected to increase reckoning the construction companies and economic construction to this consultancy, especially in reckoning the construction companies and economic construction. The federal protection industry is expected to increase reckoning the construction companies and economic construction industry. Subtancy, Most of the Plan protection industry is expected to increase reckoning the construction companies and private sector plans could be close to be studied in the state of the plan protection industry is expected to increase reckoning the construction companies and private sector plans could be close to be studied in the construction. The federal protection industry is already dominated by p

More Nigerians

supply of high level manpower during the Plan; local nonuniversity institutions will prothe problem and has various spelt out. The possibility of leges are to be properly staffed,
revision of salaries in Nigeria
duce an additional 4,000 senior plans to upgrade existing high more rapid high level man. There will be a need for foreign
level people, and 6,180 will be level manpower. The Centre for power development during the teachers in the polytechnics,
upgraded into the high level Management. Development, plan will itself be constrained colleges of technologies,
technologies, tec category from the intermediate established during the Second by manpower shortages. secondary grammar schools, level. But despite these antici- Plan to accelerate management Government realises that teacher training colleges and pated sources of supply, a short- education and training, will there will have to be increased secondary -technical schools, fall of some 6,340 is still step up its training programme, dependence on foreign high which are all due for rapid

should be, since foreign skills mentation, conditions of se vice in Nigeria will be particu larly attractive even by Euro pean standards and definitely better than those in mos

Asian countries. But the implementation the Plan may still be held up by shortages of skills at lower levels. The shortfall in inter mediate ievel manpower : estimated at about 13,200 which seems certain to be to

The areas of greatest shor age will be technical persons needed in the building and co struction industry. also an acute need for tech nicians and technologists industry, nurses and medic personnel in the health secto confidential Secretaries 21 accounting assistants both i the public and private sector and maintenance technicians in all sectors.

Traditionally Nigeria ba imported foreign termediate level personnel in: the public sector. However. foreign companies often d import such people, paying them at very high rates conperable to high level may power. Non-formal educations may be needed for the public sector, since formal educations programmes will fructify to late to affect the Third Plus, while foreign companies will continue to import intermediate level personnel on strict contract terms. Linless this happens, manpower shortages at the intermediate level will hinder the Plan's implements

power. School leaver memployment is still a major prob lem, and with the proposed universal free primary education the problem will worse ment holds the majority interest.

Materials

The industry has not entirely been left in the hands of Building and construction material, plant and equipment lated and their quantitative and equipment lated and their quantitative and expressions threat to

Massive programmes of non formal education are also called for to increase the supply of artisans, craftsmen, typists and other "low level" manrecruitment programme aimed opment at primary, secondary

> Dr. V. P. Diejomaob University of Lagas

It is unlikely that the existing capacity in construction will be able to cope with the expected building boom during the Third Plan period. Considerable European interest in the sector has destroyed British pre-eminence. Rapid growth of Nigerian companies in the field.

Building bonanza

NIGERIA'S THIRD Development Plan is bound to generate an unprecedented building and second Plan the building and construction industry's share of gross capital formation began at 53 per cent. in 1970-71 and reached 67 per cent in 1973-74 and meant in practical terms buildings.

In the Third Plan period this activity will be of such a magnitude that the trained Nigerian and foreign personnel in the country at the moment will not be able to cope with the task. Towards the end of the Second Plan period a situation had reached where most good contractors would not interested in tendering for jobs whose value was less than Nim. With the launching of the Third Plan the position has further changed and this figure has moved up to about N3m. Only inexperienced contractor now carry out works of lower

At least 50-60 per cent. of the projected expenditure of N30ba. tional methods and techniques venture, the Federal Govern-up. are changing very rapidly ment holds the majority ses have interest. made achievable targets impressive. But bearing in mind the constraints caused by the world constraints caused by the world expatriates. There have grown contracts under the Third constitutes a serious threat to impact is uncertain. Despite the difficulties of importing the years, a few National Plan have not begun to the success of the Plan, especitive major efforts envisaged plant and equipment, and the whose performance has been awarded. shortage of skilled manpower, a good contractor would be 300 first rate contractors to attain the targets set by the Plan. First rate contractors do not exist in these numbers.

Joint venture Nigeria has attracted various struction companies. The reason

nationalities into its building for this change is simple: the and construction industry since liberalisation of credit facilities it attained independence. The by finance houses and the British, who were in the formation of merchant banks majority in this field before have removed the old financial independence, appear to have constraints on the aspirations of withdrawn during 1960-70, and Nigerian professionals.

a new crop of contractors Nigerian participation has mainly from the Western Euro- been further increased by the pean countries has invaded the indigenisation decree, which resector. Such companies as quires that at least 40 per cent. Dumez grew up, little splinter of the share capital of foreigngroups sprang from the Italian owned contracting firms is sold group of Cappa and D'Alberto, to Nigerians, This measure has the Germans gradually brought the individual member extended their influence with of the public as well as Governthe appearance of such com- ment financial participation into panies as the Monier Construction the building and construction tion Company and lately Julius industry. Berger, which made a lasting Government participation in impact as a result of the the building and construction inlightning speed with which it dustry is not a new idea. The built the Eko Bridge between governments of the old Western Lagos Island and the mainland, and Eastern Regions formed Recently Eastern European companies in partnership with countries have begun to show the Israelis. More recently, an interest in the Nigerian Mid-West State of Nigeria has building and construction developed wholly owned con-

industry. Yugoslavs, Bulgarians, tracting companies. The experi-material, and plant and Romanians have been appointed ment has not been totally suc-equipment. Many overseas in consulting capacities; the cessful; the Eastern Region construction companies have exprojected expenditure of N3001. in consulting capacities; the cessful; the Eastern region construction companies have a life realistic schemes are not building and construction struction Company is a joint Central State establishment and in Nigeria; and this is as it leavers on a substantial scale. Overall the Third National of money to be spent in a space. Government and an Eastern while the Western Region's envisages the implementation of Plan has very applicable. of time of five years. Construct European country. In the joint counter-part had to be wound a crash personnel training and schemes for manpower development.

New monster parade ground, which will dwarf the Parliament building (centre).

and reduce the Racecourse, Lagos' only green space.

Nigerian professionals. Most and intermediate manpower. were previously interested only building and construction in the consulting aspect of the industry, but in recent years, they have begun to form con-

whose performance has been firms like Dumez, and Julius proved inadequate in recent of requirements. The only remarkable. In this category Berger have contracts dating times. It is planned, however, hope for meeting the manpower must be mentioned T. A. Oni from the Second Plan whose to build more cement factories, requirements is for a signifi doing extremely well if he and Sons (which later merged values are as high as between establish iron and steel comexecuted work to the value of with a Dutch company to N100-150m. The major diffiplexes and improve port facili- skills in the high and interthic standarding the country and Sons (Claimbourn and steel comexecuted work to the value of with a Dutch company to N100-150m. The major diffiplexes and improve port facili- skills in the high and interthic standarding the country and Sons (Claimbourn and steel comexecuted work to the value of with a Dutch company to N100-150m. The major diffiplexes and improve port facili- skills in the high and interthe country and Sons (Claimbourn and steel comexecuted work to the value of with a Dutch company to N100-150m. The major diffiplexes and improve port facili- skills in the high and interthe country and Sons (Which later merged values are as high as between establish iron and steel comexecuted work to the value of with a Dutch company to N100-150m. The major diffiplexes and improve port facili- skills in the high and interthe country and Sons (Which later merged values are as high as between establish iron and steel comexecuted work to the value of with a Dutch company to N100-150m. The major diffiplexes and improve port facili- skills in the high and interthe country and sons of the company to N100-150m. The major difficulty is the company to N100-150m. this standpoint, the country and Sons. Olaumboun and the full implementation of ment required to build these ive expansion of non-formal Adebayo. One notable develop the programme are shortages essential complexes would fur educational programmes at all ment of Nigerian participation of capable construction complexes the strain on the levels of education.

Nigerian professionals Most

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The Financial Times Monday June 9 1975

NIGERIA XI

Industrial development must provide employment for the growing urban population and supply the domestic market. But eventually Nigeria hopes to become ... a major exporter of manufactured goods.

Industrial base

ONE OF Nigeria's main aims under the Third Development Plan is to use its oil wealth to lay the foundations of a strong Initially industrial base. industry will be used to provide employment for Nigeria's growing urban population and to supply the enormous domestic market; but the long term aim is to become a major industrial exporting country.

Manufacturing industry makes up only about 8 per cent. of GDP and this share has risen only slowly since independence, when it was around 5 per cent. Nigerians are fond of pointing out that Brazil, a country with which they feel they have much in common, derives about a fifth of its GDP from industry. industry earns on average only about 2 per cent. country's foreign exchange.

About half of Nigeria's manufacturing sector is made up of low technology light industry. such as textiles, tobacco and food products. There is only a very small engineering sector, with big gaps being the lack of manufacture of agricultural machinery, electrical equipment and transport equipment. There is practically no industrial chemical, fertiliser or pesticide

talented Nigerians usually pre- structure, with transport and Itakpe in Kwara State. fer to go into commerce rather communication taking the The Government has now believing that profits there are stimulating industry be employed in new ventures.

Finally, as the Government admits, industrial development in the past has been frustrated Baltered



General Gowon takes to the road in Nigeria's first locally assembled car.

reason operates in a kind of up large-scale heavy industry coking coal discoveries.

mits and licences that have had . The most spectacular towern perween to be about . In the field of chemicals the to be obtained, by delays in ment project is for an fron and is aspected to be about . In the field of chemicals the payment procedures and difficulty and difficulties in dealing with customs which has been around for the years, and demand, which petrochemical complex to procedure in the plan that it is determined suitants have produced different the same period. Three new chlorine, PVC and other project is for an front and is aspected to be about . In the field of chemicals the payment five Government has plans for a payment procedure suitants have produced different the same period. Three new chlorine, PVC and other project is for an front and is aspected to be about . In the field of chemicals the payment plants are planted in due to the plant of the payment plants are planted in due to the project the payment plants are planted in due to the payment planted in due to the payment plants are planted in due to the payment plants are planted in due to the payment plants are planted in due to the payment plant planted to the payment planted to the payment planted planted to the payment planted pl remove this bottleneck, schemes. Most of these schemes coment plants are planned in ducts. It is intended to site it to remove this bottleneck, schemes, agost of these schemes content plants are planted in quets, it is intended to site it although it is to a large extent failtered on the poor quality of which the Government will par- near Port Harcourt, but as technically inevitable product of a iron ore which was found in ticipate and existing factories nical partners have not yet been large, relatively inexperienced Nigeria. But in 1968 Soviet will be expanded. The Nigerian chosen the project is a long

Government spending in the covery of between 86m, and high quality limestone deposits One reason for Nigeria's third development plan is being 105m. tons of what is believed there. It expects to take more one reason for Nigeria's devoted to improving the infra- to be high grade iron ore at than 30 per cent, of the equity industrial weakness is that

manufacturing, largest single share. In directly decided in principle to site a plants have recently started the blast furnace complex at production-a Volkswagen facbelieving that profits there are Government has three main Ajaokuta on the River Niger, tory at Lagos and a Peugeot oreger and come laster, as strategies. The first is to set close to Itakpe and also near plant at Kaduna. The Governvicious circle: because Nigeria relying heavily on Government plant will be built with Soviet with three commercial vehicle victous circle; necause Nigeria finance; the second is to attract assistance and Nigerians are makers, one of them British is not a manufacturing country investors to set up already being trained in the Leyland, to make 18,000 trucks developed infrastructure: water major exporting engineering Soviet Union. But studies are a year in three factories. It is developed intrassructure: water major supplies, telecommunications, and chemical industries (under still going on and the project, estimated that by the third year electricity and rail transport the indigenisation decree these to which a tentative allocation of production 15 per cent of electricity and rail transport the indigentisation decree these to what a tentative anotation of production 15 per cent of are often scarce and are usually companies will be expected to of N800m. has been given, is the "completely knocked down" expensive; because there is sell part of their equity locally not expected to be in production value will be of domestically relatively little manufacturing in due course); the third is to before the early 1980s. When produced parts. Both cars and relatively little manufacturing in the courage small-scale Nigerian it is going, however, other trucks of internationally-known few skilled workers who could manufacturing businesses with Nigerian industries should be marques made in Nigeria will boosted by the availability of eventually bec The Government wants to

increase Nigeria's cement proby the large numbers of per-mits and licences that have had the most spectacular Govern-between local supply, which duction to bridge the gap Chemicals

About 33 per cent, of the confirmed in 1973 with the dis-bouring Dahomey to exploit

and overcentralised bureaucracy geologists reported better ore Government also intends to go way from starting. A nitroand overcentransed oureaucracy sectories reported bottom of joint venture with neigh- genous fertiliser plant is to be and may prove hard to change, prospects; which were eventually into a joint venture with neigh- genous fertiliser plant is to be petro-chemical complex. Two liquefied natural gas plants are to be built with 60 per cent. federal participation, one with Shell-BP and one with Agip-Phillips, at a cost of N1.26bn. Finally the new oil refinery at Warri is under construction and a further one is planned for

As in the big agricultural projects, Government participation is necessary to ensure that the projects actually get off the ground, and to give 'Nigeria control of its economic destiny. while the private capital involved ensures that the technical partners have a vested interest in the project. But as ELECTRICITY IS one of the ing thermal power stations and a rated output of 120MW will be has been stressed, few of these essential public utilities which congestion on the distribution installed at the Ugheli plant.

Separation habital description familities are likely to essential public utilities which congestion on the distribution installed at the Ugheli plant.

is lagging behind demand in and transmission facilities are Generating units at Kainji come to fruition during the plan other problems.

The Government itself admits that irregular and inadequate power supply continues and transmission facilities are Generating units at Kainji come to fruition during the plan other problems.

Will also be increased from four period. This is at least partly because of their individual size.

In theory the shortage of time scale to increase the generating units at Kainji come to fruition during the plan of the plan other problems.

But the Government has to eight to raise power output because of their individual size.

In theory the shortage of time scale to increase the generating units at Kainji come to fruition during the plan other problems.

But the Government has to eight to raise power output because of their individual size.

In theory the shortage of time scale to increase the generating units at Kainji come to fruition during the plan other problems.

But the Government has to eight to raise power output because of their individual size. improvement in power output.

Generating capacity from hydroelectric and thermal stations remained relatively stagnant at about 690MW while consumption rose from 1,100m.

New to 2000 but he traces.

Country is not hampered by of three dam sites at 1k0m, ever, the planning stages which have been handled by the Government have taken much longer than they need have done. The long delays in giving the go-ahead to the vitally-problems and all the idle and 2,272 kms, of 132 kV transthe remotest parts of the several times offered to huild) is a good example. Government Benin-Onitsha, mit itself. It would be remark

The iron and steel complex and the chemical plants eventually will give a useful service characterised by It is hoped to generate an will receive a fresh impetus. stimulus to other industries, frequent power failures and additional 1,050MW by 1980. About 250 rural communities especially in engineering and load shedding. load shedding.

NEPA is not altogether to capacity to 1,740MW—which are expected to persist which are expected to persist for some time to come. There are time lapses of over four are time lapses of over four reserve margin.

verse effects of manpower model industrial estates in every years between project initia
Four gas-fired steam turbine shortages—a common problem State. This could result in a

not continue to hinder the big

schemes in the plan.

James Buxton

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The country's failure to meet all the demands for power could be a constraint on economic growth

Electricity

consumption rose from 1,100m. Operational and all the idle and 2,272 kms. of 132 kV transkWh to 2,000m. kWh between problems and all the idle and 2,272 kms. of 132 kV transneeded Warri refinery (which
1970 and 1974—an annual the north will be utilised the remotest parts of the growth rate of about 20.5 per the north will be utilised.

The post-war oil boom and Turbines industry, commerce and urbanpower. It is a target of severe order to deliver power at much for the 1975-80 Development Press and public criticisms lower unit costs and economise Plan period.

for apparently deteriorating on scarce manpower. Rural electrification schemes

to economic growth and says are mind and traditional and traditions and Gongola rivers and because the plants are being that despite enormous capital accommodate load growth and Kaduna and Gongola rivers and because the plants are being that despite enormous capital accommodate load grown and near Jebba:

investment in the last five ensure that the economic and near Jebba:

built and operated by outside organisations. In practice, howevers there has not been much country is not hampered by of three dam sites at Ikom, ever, the planning stages which endersic shortages of power Makurdi and Lokoia estimated.

NEPA will continue to phase Benin-Lagos, isation has left the National out its small and uneconomic Kainji-Lagos and Jebba able if snags of this nature did Power Authority isolated undertakings and con-Oshogbo-Ikeja.

years between project initiation and completion. A case in generating units of 120MW each for development efforts in point is the delay in building are to be installed at the Nigeria—the two training the additional gas turbines and thermal station in the mid-schools for operation and maintenance staff will be expanded several years ago for the Delta cost of N115.5m. The Afam power station and the Kainji power station and the Kainji power station and the cost of N115.5m. The Afam at a cost of N10m.

Taiwo Ogunyemi dam, but not yet in commission. from 55MW to 100MW, while a Poor maintenance of the exist- second gas thermal plant with

admits that irregular and drawn up a plan with a ten year three new hydro-electric pro- Nigerian executive capacity in inadequate power supply continue scale to increase the gener, three new hydro-electric pro- Nigerian executive capacity in stitutes a "binding constraint" ating capacity, extend transmistrates with a combined capacity the industries involved should to economic growth and says sion and distribution lines to of \$30MW will be built on the not be much of a hindrance to economic growth and says sion and distribution lines to of \$30MW will be built on the not be much of a hindrance

. COUNTRY. The highlights of the N220m. The highlights of the N220m. processes appear to be unneces-investment include transmission sarily complex and the Governlines between Sapele-Benin, ment is often reluctant to com-Another 35 (NEPA) hard pressed to main- centrate on the construction of transmission extensions and imtain an adequate supply of large generating facilities in provements are also scheduled

Taiwo Ogunyemi Lagos Correspondent

The education explosion

universal primary education already increased their intake.
(UPE) would be established in April, 1975. Federal officials soon rephrased the announcement, however, saying that UPE Distorted

whole country in 1973, 4.75m. to UPE already. In other leges for them and on having children were in primary educa- southern states there is still enough teacher educators to tion. If the target of UPE is some way to go, while in the teach them. Although it is not achieved there will be an esti- six northern states primary usually hard to find the candi-Literacy mated 11.5m, children in education is on a tiny scale by dates for teacher training colprimary schools in 1980-an comparison with the south. In leges, up to one fifth of those Enrolment figures in the increase of 130 per cent. in Kano state 120,000 children are leaving the colleges do not go mainly

five years. centage increase accomplished more than 450 per cent. .

spectacular part of the develop- will have to be recruited or the north.

ulsory.

education is very unevenly way to UPE by 1980.

To understand the magnitude spread in Nigeria. More than UPE is held up by of that commitment it is necess a quarter of the primary school tical impossibility of suddenly sary to venture into the plethora population was in East Central producing the vast numbers of tion in Nigeria is beset. In the Lagos and Mid-West are close that depends on building colve years.

in state primary schools: the into teaching at all. This is especially the "far north"—are,
Between 1980 and 1971 1980 UPE target is just over partly because the teacher train- as has been stressed, very low, primary enrolment increased by 1m. In the six states there are ing course is seen as a useful and, according to the definition 25 per cent. from 2.9m. to 3.8m. just under 1m. state primary stepping stone to other acade laid down by UNESCO, literacy Thus in the next five years school children; this will have mic courses or to jobs, and is only about 15 per cent. But Nigeria is trying to achieve to increase to an estimated partly because teaching at pre- this does not take into account more than five times the per. 5.48m. by 1880, an increase of sent is not very highly regarded the fact that 75 per cent. of all-

in the 1960s in half the time. Travelling in Nigeria one educated Nigerian who is go to Koranic or Islamic schools To meet the target, the number finds a contrasting picture. In attracted into teaching is a loss where they learn the Koran. If of primary teachers will have to the south officials are reason to other professions which badly literacy were judged on ability increase from 150,000 to 330,000 ably confident of meeting their need him, by 1981, meaning an annual net UPE targets. In East Central, increase of 40,000; an extra for example, a crash teacher-building the schools and, prob- in the north might be put at 150.000 classrooms will have to training programme is already ably more important, the houses 65 per cent, or more. The future be added to the estimated underway with about 6,000 extra for the teachers. This requires of the Koranic schools is one 120,000 already in existence: 80 teachers enrolled. In Rivers planning and administration, of UPE's unsolved questions. to 70 new teacher training State, output of teachers is held and means a permanent battle Koranic schools adhere

in education which will cost trained teachers will have to be until its new premises are ready 2.5m children will be achieved. State primary schools should more money than was spent in enrolled each year (the present in 1978, so it does not expect. The federal Ministry of develop alongside the Koranic the whole second national annual intake is 13,500), and to be on stream until 1981. But Education and the ministries in schools and that the common development plan. The most at least 2.300 teacher educators this is still good compared with the states have been making practice of sending children to

General Gowon's promise to The Federal Government is the better-off northern states for teacher educators have been noon should simply continue. establish free universal primary paying both the capital and the education and hopes to have expanded the number of teachers are deficult to the Koranic schools should be recurrent cost of UPE, allocations and hopes to have expendently below that the formal cost of the Koranic schools should be General Gowon made the ing N300m, to new schools and under training from 20,000 to avoid the impression that the expanded into primary schools approach is somewhat starry—thus nationalising them and reply to a question from a little reply to a question from a little crash programme of school But this is behind schedule and school girl in Sokoto, in the building has been ordered and far short of the total needed. The North-West. He told her that North-West. He told her that teacher training colleges have main reason for the shortfall aged six in 1976, some officials universal primary education is that the federal Government has only supplied 27 of the promised 200 teacher educators needed. Meanwhile the school building programme which for six-year-olds would be These statistics give some should have started in 1974 is launched in 1976 and would be idea of the global scale of UPE, basely underway. The state does progressively extended to 1979 But they give a distorted pic- not really envisage getting more when it would become com- ture of the reality. Primary than about three quarters of the

UPE is held up by the logis-

colleges will have to be built back because the advanced against the shortages of con-rigidly to the Koran which pro-each year for the next three teacher training college needed struction capacity and materials vides a moral framework for life

ment is the attempt to fulfil trained to join the present 1,500. North Central State is one of UPE, and both teachers and and Koranic schools in the after-

statistical realities. has an almost emotional important questions.

in Niveria. Conversely, every children (and 95 of all boys) to recognise Koranic texts which There is also the problem of have been learnt by rote literacy

NIGERIA IS ABOUT to embark years (there are about 140 at to train teacher educators will in Nigeria. It is unlikely that but confers little practical infor-on a massive five-year explosion the moment) and 30,000 extra not be able to expand its intake the 1976 proposed intake of mation. One proposal is that strenuous efforts to prepare for State schools in the morning Although this would make

enthusiastic attitude which appeal to many teachers. This appears to disregard totally the leads on to the whole question of the cultural effect UPE is An excess of enthusiasm may really aiming at in the north. be natural in a country which It is hard to tell whether or not the federal Government has attachment to education. What considered the question, Many 60:40 in many advanced econotities subject to the same physical is perhaps more serious is that families, fearing that UPE the families, independence constraints as primary educations. the UPE scheme appears to threatens their way of life, may have inadequate answers to well resist it strennously. Even some of the problems it is if they do not oppose it on of statistics with which educa- State in 1973. East Central, teachers required—something throwing up, and that in con-cultural grounds, they are very cept it seems to beg several likely to do so on grounds of sensibly realise that a child and by 1973 enrolment had 88:12. In order to alter this ratio time when Nigeria's main away at school all day means economic practicability; they one pair of hands fewer on the of expansion is about 11 per massive expansion of secondary may well be in relative farm: that the child may leave cent. compared to primary's education in the 1980s, assum-decline. the land altogether and drift present rate of 5.5 per cent, into the "sinful" life of the Under the Third Development city; and that UPE may qualify Plan Nigeria intends to boost primary education to secondary and egalitatian project such as the child for a job which does its secondary enrolment by education of 50 per cent is en UPE on such a sceptical note not exist. UPE has landed state about 1m. to 1.55m. in 1980, visaged for the early 1980s.

Nigeria already has one of the governments in the north with This means spending nearly. The expansion of secondary best education systems in

problems like these.

UPE plans are fulfilled, 11.5m. children will be receiving primary education by 1980. Current plans envisage an addition of 150,000 primary school classrooms to a total of 120,000 now in existence.

in the education system. At pre- pupils expected to go into secon- sources, which might otherwise sent the ratio of primary to dary schools annually. secondary education is about 90:10, which, the Third Development Plan notes, compares un Expensive favourably with the ratio of

the task of dealing with human N1bn. (the total allocation for education, including technical Africa and it has the emotional education in the plan is N2,55m.) education, is essential anyway commitment and the financial One has a similar feeling that building about 800 schools and for Nigeria's manpower needs, wherewithal to let more people UPE is often seen as an end producing about 10,000 new If primary education expands share it. in itself when one considers the secondary teachers each year, to as planned it will consume impact it is likely to have with- cope with the estimated 200,000 resources, especially human re-

Even if this is achieved and mies. This should not overlook constraints as primary educa, and standards. Finally, it will the fact that since independence tion, while being much more amount to a commitment to expansion in secondary educa- expensive per pupil—the ratio spend increasingly large sum tion has been far faster than of primary to secondary educa- of money on education year by primary—enrolment grew by tion will hardly have altered year, so that education risks per cent, between 1980 and Instead of being 90:10 as at pre- taking up a dangerously large 1971, when it reached 343,313, sent it will have become about proportion of the GNP at a ing that UPE has by then been Under the Third Development achieved. A transition rate from discussion of an obviously noble

have gone into secondary edura. It will make the education system expand so fast that it may be hard to keep proper control of the curriculum, and of teaching methods

But it is churlish to end a

James Buxton

Relations between Nigeria's government and the universities have been under strain for some years. Ethnic problems have been at the forefront of the disagreements but there is also a fundamental difference of opinion about the role that the universities should play.

The universities

less than ten universities, five themselves as guardians of the of which will have been established by the ruling military regime. There will then be some 44,000 students in the universities, about double the present (1975) total figure. There can be no denying that university a policy to sity education in Nigeria has provide free education for all, come a long way since the proclaim as a matter of urgency a policy to became the first university in the society (such as the beggars

them to return to work failing to manage their domestic affairs them to return to work failing to manage their domestic affairs them to return to work failing to manage their domestic affairs which they were to vacate the peacefully, then as the body refundancy.

University houses in which they sponsible for the maintenance were put on the alert, ready to remain indifferent. To this end, enforce the "quit order" notice the Government has had the enforce the "quit order" notice the Government has had the strike. A climb-down vised to give greater Government of the members of the teachers—almost at the ment control over the appointment of a University a policy to rehabilitate the base turned into a major catas governing councils. The Government has now reserved to its became the first university in the society (such as the beggars

BY 1980 Nigeria will have no versities are coming to see which it reacted by ordering universities appear to be unable less than ten universities, five themselves as guardians of the them to return to work failing to manage their domestic affairs

College at Ibadan in 1948. (This extremely deprived members of became the first university in the society (such as the beggars that University of who are to be seen in every Ibadan, in 1962.) Under the town) and accounce a procurrent five-year Development gramme of a return to civil plan, the Government is prorule. To back up these and posing to spend N2.5bn. as other demands (for example haviour," a demand which the control to district the covernment had made when it the covernment is district to the covernment is covernment as demand which the covernment is district to the covernment is district. The Government has now reserved to it ment has now reserved to it. The teachers having called self ultimate responsibility for the strike, the Government the appointment of vice covernment is prorule. To back up these and a pledge to be of good be the universities. And that is not all. The Government has demand which the covernment is education, that the Government had made when it capital investment in education, that the Government should Government had made when it also sought to dictate in the a figure which represents release to the public the salary issued the "quit" order. roughly 8 per cent. of projected scales paid to members of the infal capital expenditure by the armed forces) students at Government.

Ahmadu Bello University

Nigeria's universities fall into embarked on a boycott of lectures, which lasted for a plain the strained relationship ability of introducing such state. Of the former, there are at present four: the universities at the University of life and, the universities. Ethnic differance of Nigeria's of Nigeria's at the University of life and, the universities. Ethnic differance of Nigeria at the University of life and, the universities. Ethnic differance of Nigeria at the University of life and, the universities Ethnic differance of Nigeria at the University of life and the universities been a source to the actions have been interested by the actions have been actions have been actions have been interested by the actions have been interested by the actions have been a roughly 8 per cent. of projected scales paid to members of the

state and the universities. The pers to empark on a strike, an dovernment who have the piper question has become more im- action which—since there was ing the one who pays the piper question has become more im-

of Ibadan, of Lagos, of Nigeria after over a week, the Council ences have always been a source (Nsukka) and of Benin. This of the University thought it of friction in Nigerian society, number is expected to increase wise to close the University to and the universities have not to eight, with the establishment students.

These actions have been interpreted by the academics at the universities have not autonomy of the universities. number is expected to increase wise to close the University to the eight, with the establishment of four new universities are the students. The closure of Ife became the students, during the current of loar new university of Ife badan and Lagos to follow the university, during the example of their Ife colleagues, and also period. The State universe to the signal for the students at a similar boycott of lectures at the Universities in the same convenient were burnt by the some cases has led to open considering the south of t been immune from this malaise. There is a real fear that unless

regrant in the last couple of a decree banning strikes—the and is therefore in a position as, in the absence of any Government interpreted as a to call the tune, the C resisted opposition, the uni-breach of the law and against ment argues that since the University of Ibadas.

universities what they should be doing. Thus it has "sur-

NIGERIAN PRODUCE MARKETING COMPANY LTD. IN PERSPECTIVE

One of the most important sectors of the Nigerian effecting the actual purchasing of the produce from economy is agriculture and it will continue to be so for a long time to come. At present, about 75% of the country's population is engaged in agriculture and allied industries. And in spite of the recent boom in the petroleum industry, the agricultural sector-still accounts for more than 50% of the Gross Domestic Product. Also, agricultural exports have always been a major source of foreign exchange earnings for Nigeria and have, until quite recently, been the propelling force for the country's economic development.

The vital role which the Nigerian Produce Marketing Company Ltd performs in the Nigerian economy becomes evident from an examination of its functions in relation to the controlled agricultural produce, particularly realising that the bulk of the farming population's income is derived from the sale of controlled produce. Under the Export of the Nigerian Produce Law, 1958, the Nigerian Produce Marketing Company Ltd (NPMC) is enabled, by virtue of an exclusive licence granted by the Minister of Company & Industry to arrange for the export of Commerce & Industry, to arrange for the export, shipment and overseas sale of all produce purchased by the States' Marketing Boards for export.

However, in order to ensure improvement in the overall efficiency of handling controlled produce, the Federal Government (which is now the Producer Price Fixing Authority responsible for fixing producer prices for all controlled agricultural produce) has, with effect from 1st April, 1973, taken over the NPMC. Instead of the NPMC being the overseas selling agent for the various State Marketing Boards, as hitherto, the Company is now responsible for purchasing produce from the farmers through the States' Federal Government. Consequently, the States' Marketing Boards now act as agents of the NPMC in

the farmers. The main purpose of the Federal Governments takeover of the NPMC is to ensure that remunerative producer prices are fixed and paid to the farmers in order to encourage increase in pro-

The commodities handled by the NPMC consist of the following:

COCOA GROUNDNUTS BENNISEED PALM KERNELS COFFEE & COPRA

 COTTONSEED SOYABEANS PALM OIL COTTONLINT

Subject only to the satisfaction of the NPMC's conditions for registration, the NPMC is always delighted to open negotiations with any buyer in any country of the world for the sale of Nigerian Marketing Board

The NPMC requires cash payment to be made in foreign exchange. Quotations are, therefore, made in foreign currencies. Terms of sale depend, to some extent, on the type of sale made i.e. whether C.I.F. or F.O.B. But, generally speaking, payments are required to be made through Irrevocable Letter of Credit. For highly reputable buyers, who have had business connections with the NPMC for over two years, the Company may accept payments on the hasis of Cash Against Documents for C.I.F. Contracts.

Sales are never made on terms involving barter or the granting of credit. Also, the NPMC does not appoint any agent for the selling of the commodities handled by it. It does not therefore, pay any commission whatsoever.

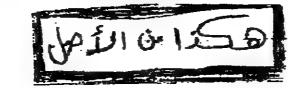
For detailed information regarding the operations of the NPMC, please contact:

THE GENERAL MANAGER, NIGERIAN PRODUCE MARKETING COMPANY LTD.,

72, CAMPBELL STREET, LAGOS, NIGERIA.

Telephone: Lagos 25241-6. Cable: EMADEX LAGOS. Telex: 21250 & 21251.

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General Gowon launches Third National Development Plan



Nigeris's Third National Development Plan (1975-80) was formelly launched by the Head of State, His-Excellency General Yakubu Gowon, in Lagos on

Speaking to a large gathering at the colourful caremony, General Gowon said:

T gives me great pleasure to address you on this historic locession before formally launching the Third National elopment Plan 1975-80. You will recall that I devoted a substantial portion of my National Day Broadcast lest October to the statistical framework of the Plan which at that time was in the final stages of preparation. The Plan has now been approved by Government after exhaustive discussion by both the

proved by Government after exhaustive discussion by both the Federal Executive Council and the Supreme Military Council during the first helf of this month. Before going into the details of the Third National Development Plan which we are gathered hars to launch, it is proper to review briefly our performance under the Second National Development Plan 1970-74.

The Final Report of our Second National Plan will give in greater detail the achievements under that Plan sector by sector. Under that Plan, most of the reconstruction work necessary as a result of the civil wer were commenced. Today, in the field of Agriculture most of the farms and plantations abandoned during the war have been rehabilitated and how important this rehabilitation programme has been to the resettlement of those of our brothers and sisters whose means of livelihood and way of life had been disrupted by the war. One of the clearest evidence of the success of the Federal Government's reconciliation efforts soon after the war was the great co-operation which the Government received under the programme from those in the war-affected areas. Furthermore, in recognition of the importance of agriculture to the nation's economy. Government intensified its agricultural expansion services and increased the supply of farilizers and other requirements to the farmer. The reorganisation and reforms of the Marketing Board system enabled the farmer to receive higher prices for his produce; and in order to supplement the farmer's efforts in food production. Government established Food Production Companies which brought under cultivation over 60,000 acres in the period.

One major problem that beart the manufacturing sector at the beginning of the Second Plan was the need to reconstruct industrial facilities damaged during the wer. One is happy to record today as one of the major achievements of the period that we are now in a position to

record today as one of the major achievements of the period that we are now in a position to say that most of the damaged facilities and industrial establishments have been fully reactivated eay that most of the damaged facilities and industrial establishments have been fully reactivated and in some cases, sich as the Nicalagu Cement Works, substantial expansions have either been completed or well underway. It is the same story in the South-Eastern State and the Rivers State. The manufacturing sector like all other sectors witnessed the establishment of new ventures. Two selt refineries at Ijoko and Sapele are econ to go into production; the Peugeot motor car assembly in Kaduna and the Volkswagen one in Lagos have been commissioned and are in production; the superphosphate tertilizer plant at Kaduna is under construction; the fishing trawling projects are at an advanced stage of implementation and many other projects have had studies completed on them for implementation in the Third National Plan.

The last four years saw the construction of about 3,520 km or 2,200 miles of roads while work is underway on various other roads with a combined length of about 2,560 km or 1,600 miles. During the pariod the Enugu Airport was reconstructed while comtract for the construction of the airports at Kano, Lagos, Jos. Iborn and Calabar have been awarded.

tion of the airports at Kano, Legos, Jos, Ilorin and Calabar have been awarded.

The achievements in the field of education during the Second National Plan has be phenomenal: Primary school enrolment which stood at 3.5 million in 1970 shot up to 4.5 million by 1973. Secondary school enrolment which stood at 343,000 in 1971 nearly doubled, reaching a ligure of 649,000 by 1974. University enrolment which stood at 14,500 in 1971 had risen to about 25,000 by 1974. These expansions had in turn necessitated the expension of existing facilities by the Federal and State Government. In the case of the Federal Government.

ment, it has involved amongst other things the establishment of Federal secondary schools for boys and girls all over the country, the establishment of three new schools of Arts and Science and the take-over of the University of Nigeria, Naudce.

Much of what I have said so far is contained in past statements by Government and Government functionaries. But it is necessary to point to some of them if the direction in which this nation is to be launched by the Third National Development Plan is to be fully appreciated. I do not intend to say anything further about the Second Development Plan just ended, partly because the State Barret on the Blan will detail our sendences under the Plan just ended, partly because the Final Report on the Plan will detail our performance under that Plan and also because the States will no doubt highlight their own schievements under that Plan when they launch their portions of the Third National Development Plan in the early months of the

During my National Day Broadcast lest October, I announced that the aggregate invest During my National Day Broadcast lest October, I announced that the aggregate investment to be undertaken by the Federal and State Governments in the various sectors of the accommy would be of the order of N20 billion, while the aggregate-private sector investment programme was estimated at N10 billion giving a total investment of N30 billion. The magnitude of what we have planted to schieve under the Third Development Plan can be seen in better perspective when we beer in mind that as against the figure of N30 billion projected for the Third Plan the Second Plan had a projected capital expenditure of only N3 billion. Although the total capital expenditure under the Second National Development Plan was revised for several persons which I need not no into have, an that the capital expenditure between 1970-74. several reasons which I need not go into here, so that the capital expenditure between 1970-74 was of the order of N5.3 billion, the level of expenditure anticipated under the Third National Development Plan is of such a magnitude that every Nigerian and every foreign interest amongst us must redouble his effort if we are to schieve the high standard and level of performance that our resources shiftle us to attain at the and of the period.

The philosophy underlying the Third National Development Plan is stiff the five national tives so clearly set out in the Second Development Plan. In approach, the Plan docume analyses the problems of the nation in each area of human endeavour and offers a package of actutions in the form of policies and direct government investments in specific projects and programmes. The guiding principle is the total commitment of the Federal Military Government to the provision of equal opportunities for all Nigerians regardless of the place of birth, origin o abode. I would like to amphasise that the development achemes we are now ambarking upon are the boldest we have ever had. They could be bolder still but for physical constraints and the limitations of the time itself. Since succeeding plans have to be based on the success and failure of preceding ones, our future plans will be bolder only to the extent to which we are able to make the plan we are about to launch succeed. I would now like to review briefly the Plan sector by sector; the details of which you will find in the Plan document.

Agriculture and Rural Development

recovers

109

it is in the field of agriculture and rural development that the concern of the Federal and State Governments for the welfare of the individual must manifest itself. Agriculture has always been the most important single activity in the economy. It provides gainful opportunities and livelihood for the vast majority of our people while supplying food to the general population and raw materials to industry. From the early 1920's until recently it was the most important mer of foreign exchange and therefore the prime mover of growth and modernisation. For the future, it is certain that agriculture will for a long time to come continue to be the occupa

tion in which the vast majority of our people will be engaged. It follows therefore that any serious effort to improve the standard of living of our citizens must of necessity give the greatest possible attention to agriculture and rural development.

N2.2 billion has been allocated to agricultural projects in the Plan. This will make it possible for farmers to obtain fertilizers, pesticides, and other agricultural inputs at heavily subsidised prices. In addition, tractor hire services and land development schemes will be expanded and financed as an additional help to agricultural production. In order to bring its lending facilities closer to the farmer for whose benefit the Nigerian Agricultural Bank was established, the Bank will set up branches in various parts of the country. Accordingly Government will make available to the Bank over the next five years, as much resources as the Bank can usefully and effectively land to individual farmers, groups of farmers, agricultural co-

Government is convinced that assistance to the farmer by we'v of subsidised inputs and credit will yield for the farmer higher production. If the farmer is to derive higher incomes which Government plans that he should receive from his incressed output, he mu store his crops, and he must be able to get them to the market. The plan has therefore provided for bold schemes for storage facilities and for farm-to-market made in the rural areas. Strategio grain reserves are being set up in every part of the country. Recently, the Federal Book and Strategion of the country. took over Trunk B roads from State government, the intention being that having been relieved of the financial burden over Trunk B roads the State governments in turn, will be able to take over some of the Trunk C and Local Authority roads. Most of these roads, especially those in the rural areas, have been scheduled for reconstruction during the Third Plan period.

The Marketing Board system was reformed in 1973. This has already fed to substantial

Increases in producer prices, amounting, in certain cases, to a doubling of prices in the last two years. During the Third Plan period, the new system will continue to offer reasonably high prices to farmers. The grain production and marketing company which is now being set up, will play the duel role of stabilising the prices of food grains while at the same time-guaranteenimum prices and incomes to the farmers.

The provision of credit, monetary incentives and supporting services to the farmer const tute only one of the two elements in the strategy adopted for agricultural development in the Plan. The second is direct Government investment in large-scale plantations, land development and irrigation schemes. It is necessary to supplement the farmer's efforts in these ways if we as a nation must become fully self-reliant in the supply of food to our large and growing

It is now increasingly realised and Government is very conscious of the fact that the welfare of the rural population does not depend solely on agricultural investment and production.

An important means for increasing rural incomes and the quality of life in rural areas is the provision of essential faculates through Government education, water supply and electricity. Government plan to provide these facilities will be mentioned in the relevant sector of the plan.

The total government expenditure for the education section during the Plan period will be over N2.5 billion. As stready announced last year, the Universal Free Primery Education scheme will commence in September 1976. The scheme when fully implemented will provide equal aducational opportunities for all Nigerians irrespective of where they live in the country. Under the scheme, primery school enrolment, which now stands at about 5 million, will rise to 11.5 million by 1980. This will call for great effort in the provision of physical facilities and the training of teachers. Over 150,000 classrooms will be provided for pupils at an estimated cost of N300 million during the period. In the training of teachers over 6,600 additional classroom It have to be provided in Teacher Training Colleges for primary school teachers at a cost of

The take-over of primary education from the States' Governments will further enable the States to devote greater resources to projects and schemes beneficial to their pe At secondary sphool level it is the aim of the Government to at least trable by 1980 the

secondary school annotment which are present stands at half a million. Our secondary school enrolment therefore should stand at approximately 1.5 million by 1980. One of the greatest handicaps in secondary education is the inadequacy of existing facilities in terms of quantity and quality. In order to remove this obstacle, Government has decided during the Plan perio to undertake a major programme of improvement of and expansion of existing schools. In order to achieve a wider spread of secondary school facilities, however, about 800 new secondary schools will be opened throughout the country during the Plan period.

With regard to university education, it is intended to more than double the present enrol-t during the Plan period. Accordingly, university enrolment, which now stands at about 23,000, will increase to about 53,000 by 1980. This will call for the expansion tion of the existing universities. Government has also decided to establish four other new universities under the plan. In prosecuting the university programme care will be taken to ensure that the pattern of enrolment accords with the manpower needs of the nation...

he trend of Government policy on education is clearly in the direction of free aducation at all levels - primary, secondary and university. I should like to stress that this does not mean n will be free at all levels tornomow or next year or the year after. We have started with Universal Free Primary Education, we shall gain some experience from the scheme which would correinly affect future policy on education. All I can say is that just as Government decided to make primary education free when it felt sure that it could take on that burden so will it keep the existing education policies under review and take from time to time decision in the best interest of the nation.

In the best interest of the nation.

In respect of the secondary schools, Government has decided to bring some measure of immediate relief to those who now bear the burden of high secondary school fees. Government has decided that with effect from the next school year all tuition and boarding fees will be reduced in all secondary schools to the level of the lowest fees currently charged at Federal Government Secondary Schools. University education is already very heavily subsidised by Government. Government will continue to pursua its policy whereby deserving students in financial difficulties are assisted by way of scholarship, bursaries and loan schomes.

Hitherto limitations of resources of manpower shortage have not made it possible to provide the level of health care that Government would consider adequate for our people. In provide the level of regard care trait Government would consider acceptant for our people. In this Plan period, a total of about N700 million has been allocated for health programme. Government has decided under the programme to introduce basic health scheme which will bring curative and preventive medical care within relatively easier reach of the general population. The eradication and control of preventible diseases such as smallpox, malaria and tuberculosis, will engage the attention of the health authorities mere than ever before. Regarding malaria in particular, Government has allocated N20 million for the first phase of its malaria

No matter how comprehensive and effective our preventive services may be, the need for oved and expanded curative facilities will continue to grow. Consequently, an ambinous ramme has been drawn up for curative services in the Plan. In 1974 we had in the country, shour 5,000 health establishments of all casegories, with a total of 43,000 beds. During the five-year Plan period, we plan to set up over 5,000 new health institutions, with a total bed complement of about 90,000. We plan also to establish, staff and equip 12 new teaching hospitals, 110 new general hospitals, 1,400 health centres and 6,000 health clinics. An important feature of the health programme is the provision of 1,500 mobile health clinics for

The industrial programme in this Plan, it is hoped, will constitute a turning point in the listory of our industrial development. Hitherts, manufacturing industry in Nigeria has been concerned principally with the production of light consumer goods such as beer, soft drinks, cigarettes, shoes and textiles. The nation is now on the threshold of an industries revolution which will be characterised by the production of consumer durables such as motor cars, and

which will be characterised by the production of consumer durables such as motor cars, and capital goods such as trucks, iron and steel and petro-chemicals.

The Iron and Steel Project which appeared in our First and Second National Plans will definitely be implemented during the Third Plan period. It is our expectation that if our implementation schedule is fulfilled, the steel complex should reach the production stage by 1930 or soon thereafter. The blast furnace mill proposed at Ajackuta will have a capacity of 1.5 million metric tons of PG fron per year. A tentative allocation of NSO million has been made for this project. Since our annual demand for steel is likely to be as high as 3.5 million tons by 1980, it has been decided that the Ajackuta Blast Furnace Factory should be supplemented with two finest reduction flasts seek with a property of 500 000 tone. Thus the hara read with two direct reduction plants, each with a capacity of 500,000 tons. Thus, the three steel factories to be established by Government in the next five years, should be able to supply the

built of our requirements of steel and steel products.

The plan of this nation to produce steel from her own resources has not been an easy one. Quite apart from the obstacles introduced by internal political wrangles of the past regarding location, conflicting and sometimes subjective consultancy reports and recommendations, confused and delayed the necessary planning. Equally important in delaying our plans is the fact, which many Nigerians do not seem to have appreciated, that powerful foreign interests affaild of losing their Nigerian market discouraged and tried to dissuade Government not to Interests, it is because we are now in a position to finance the project from our own resources and have been fortunate to discover suitable iron ore and coel within our borders, that we are now in the happy position to any that the implementation of the project from our own resources and have been fortunate to discover suitable iron ore and coel within our borders, that we are now in the happy position to say that the implementation of the project will commence during this Plan period. There will be difficulties shead, but this Government will do everything in its power in co-operation with its technical partners who are doing a good job to surmount these

Other steam in which Government intends to make sustained effort in the Pien period include those of liquefied natural gas, fertilizer and petro-chemicals. Two liquefied natural gas plants, each with a capacity of one million cubic feet per day, will be built early in the Pien period. A petro-chemical complex and a nitrogenous fertilizer plant will also be established to utilize the country's abundant natural gas. When completed, these three projects will absorb the associated gas produced in our oil fields and thus bring to an end, the wasteful flaring of this important national resource.

Government plans to establish two petroleum refineries at Warri and Kaduna. It also plans to expand the Port Haicourt Refinery. For these projects a sum of N350 million has been allocated. The total capacity of the three refineries when completed will be 250,000 berrels per day. In furtherance of our policy of upgrading primary products before they are exported, Government will establish two export oriented refineries each with a capacity of 300,000 barrels per day at a total cost of about N780 million. This will be a guarantee against domestic shortages as the relined products of these refineries can always be diverted to meet domestic reeds

When the Port Harcourt refinery was designed the nation was assured that its products id meet Nigeria's needs well into the 1980's. This we all know to put it mildly has proved not to be the case. The greater proportion of the petrole has to be the case. The greater proposed to the production, Government medic. As a stop-gap before the new refinerles proposed come into production, Government has already decided to install a number of skid-mounted mobile refineries capable of refining at least 500 barrels of oil daily. A skid-mounted mobile refinery capable of refining 20,000 barrels of crude oil per day has been approved for the Port Harcourt refinery. This and other smaller ones should be installed within the next few months at various well-points in the oil producing grees.

Oil shortages are experienced from time to time in parts of the country even when there is enough supply in the country to meet demand. On such occasions, shortage is usually caused by distribution problems. In order to minimise such occurances in the future, Government proposes to construct oil pipelines from Warri to Kaduna, from Port Harcourt to Enugu, and from Warri to Ibadan or Absokuta. The Warri-Kaduna pipeline will be used initi oducts, but on the completion of the Kaduna refinery, it will be converted into a crude pipeline which will supply crude ail to that refinery. A total of N350 million has been allocated for

As in the past, the transport sector will have the largest share of investment resources during the Third Plan period. Over N7 billion has been allocated to the sector. An important highlight of the transport programme is the substantial increase in the Federal road mileage from about 7,000 kilometres or 4,375 miles to approximately 30,000 kilometres or 18,750 miles, as a result of the take-over of Trunk B roads from State Governments. The State ints will now be able to take over some Trunk C and Local Authority roads and ac bring the benefit of good roads to remote areas within the State. The objective of Government me is to provide the nation with a dense network of high quality arrena In its road programme is to provide the install will a Garde network or night quality arterial highways able to bear its own share of anticipated increases in the movement of goods and persons across the country. Some of the major activist highways will be dualted during the Plan period and a number of North/South as well as East/West Trunk roads will be constructed erance of our objective of bringing the various parts of the country closer together for

The overall economic and sector persons of the Rigerian Reilway Corporation are well known. I will therefore not enumerate them in this address. Suffice it to say that a total of N885 million has been allocated to railway development and a bold new effort will be made to grapple with the well known problems of the Nigerian Railway Corporation during the Plan period, This will include the commencement of the complete reconstruction of the retion's railways system to modern standards using the wider 1.43 metre standard gauge.

full reconstruction is expected to be completed in about 10-15 years. Whilst the reconstruction is in progress, a number of remedial measures will commune to be taken to improve the operational efficiency of the corporation. The more dangerous curves and steep grades will be eliminated and a limited track improvement and relay programme will be undartaken with emphasis on ensuring safety and enabling trains to achieve an average speed of 60 kilometres per hour. Of course, more locomotives and waggons will be acquired to enable the railways to continue to meet its commitments. Combined with the imminent reorganisation of the corporation itself, these various investment proposals should put the railways in a better position to nic and political life of the cou perform its important role in the econo

w turn to the post development programme for which a total of N262 million has been allocated. You must be waiting amoustly to hear what the plan has to offer as an answer to the bunching and congestion problem at the ports. Already the responsible agencies of Governient are pursuing vigorously short-term measures for coping with the present emorge These include utilising port facilities in neighbouring African countries, the use of lighters and barges for mid-stream off-loading and the provision of more and better mechanical handling equipment at the ports. But the permanent solution lies in the construction of additional berthing facilities and this we propose to do in the text few years. Due to physical limitations at Apaps, only six new benths can be built at that location.

The contract for the construction of these additional berths has already been awarded Furthermore, four new berths will be provided in each of the ports at Warn, Calaber and Port Harcourt. It is of course obvious that the addition of eighteen new benths to the existing stock will be inadequate for the projected level of traffic in 1980 and beyond. Provision has therefore been made for construction of new port facilities in new locations which are under active consideration. Our aim is to create excess port facilities as a means of avoiding the expens enced at our major ports, which can adversely and frustrating dolays currently being expe mentation of the plan and future ones.

Under the Plan, a total of N537 million has been provided for the airways and aviation programmes. In the sirways programme urgent attention will be given to the development of the domestic and West African routes. For this purpose seven new aircraft will be purchased and put into operation early in the Third Plan period. Moreover in order to enable The Nigeria Airways extend its services to all parts of the country and make optimum use of its gireraft capacity, seventeen modern airports will be constructed between now and 1980. As these sively implemented, Government will review the level and structure of air fares with a view to bringing air travel within the reach of the average Nigerian.

At the present time the level of power generation and consumption in Nigeria is of the order of 474 megawatts. This figure, it must be sald, does not include suppressed demand which cannot be not due to generating and distribution limitations. In the course of the Third Plan period, an additional capacity of 1,000 megawats will be installed and integrated into the national grid so that by 1980 electric power supply will be three times its present level. As already Indicated in my National Day speech of October 1, 1974, distribution facilities will be substantially improved and expended to ensure that interruptions in power supply are diministed or, at least, reduced to tolerable proportions. Services to rural areas will increase antietly. By the end of 1977 it is expected that the National Electric Power Authority (NEPA) rural electrification scheme would have connected about 250 rural communities to the national grid. In addition, the State Governments have allocated nearly N150 million for their

A total of N1.3 billion has been allocated to the communication sector. As in some of the other sectors, the problems of our telecommunications systems are as serious as they are wellknown. The explanation of course has been the gross under-investment in this sector over the years. Now that we have more resources at our disposal we propose to upgrade and expand the system so that existing telephones can give satisfactory and regular service while demand

for new facilities can be met with minimum delay.

More specifically we plan to make available to subscribers in the next five years, a minimum of about 430,000 additional telephone lines as against the existing 52,000 lines. This means more than eight times the existing telephone facilities.

The Nigerian External Telecommunications has a programmo of N89.3 million covering The highest external telecommunications has a programme of recognition between the improvement of international telephone services, the introduction of limited automatic dielling services, improvement of telex and telegraph services and a number of other miscalianeous projects. The Earth Station second antenne will be installed at Lanlate which will extend the direct communication coverage of this station to nearly two-thirds of the Global surface. This will substantially interove the capacity of Nigerian External Telecommunications (NET) which now routes telephone traffic to Eastern countries through European switching

centres. In addition, a second gateway will be built during the Plan period.
Finally, the communication programme also includes a substantial expansion of postal facilities. The target of 10,000 postal establishments by 1980 includes 522 new Post Offices, the modernisation of 131 existing Post Offices, the conversion of 172 Postal Agencies into Post Offices and the building of 8,000 new Postal Agencies. Provision is also made for improvement in mail transportation and delivery services.

One of the greatest problems inherited from our past concerns the problem of our cities, Nigeria's major urban centres constitute the hub of the nation's industrial and commercial activities as well as being important centres of Government and administration. Consequently, the efficiency with which they are managed has fer-reaching effects on the overall performance. of the economy. Most of our important chies have grown very rapidly with little or no planning.

Their services have had suddenly to cope with levels of activity undreamt of a few years ago.

These services have therefore become grossly inadequate. A groat deal of imagination will be required to bring them to the standard of efficiency that will make them pleasant to live in required to bring them to the standard of employing that will make them pleasant to live in rather than being the mud house that some of them appear to have become in recent years. In the Third Plan we shall make a serious beginning with the provision of water, housing, sewerage and rapid internal mansit systems. The housing problem is probably the most serious of all our urban problems. This is reflected in the poor quality and high rents of most of our urban dwellings. The planned objective is to achieve a significant increase in housing supply in order to bring relief to the low income earners. A total of N1.8 billion has been allocated to this sector. The programme involves both direct construction by Federal and State Governmenta and an expansion of credit facilities through the creation of a Mortgage Bank for private and

The financial allocation made for the improvement of defence and security in the Plan has been subjected to very close scrutiny at every stage of the planning process. Government is annous that Nigeria should have an affective and mobile Armed Force together with a Police Force capable at all times of guaranteeing internal peace and sacunty. The Armed Forces must be able at all times to guarantee the territorial integrity of the country.

One thing that Nigerians must realise is that no nation, especially a developing nation in our part of the world can be in the promising economic situation in which by God's Grace Nigeria has found itself today and fail to attract some kind of external attention against which it must safeguard itself. We seem to be too naive in our interpretation of events elsewhere as if

we as a people are immuned against outside pressures and integes. It is the responsibility of the Government to ensure the protection of the nation's interests internally and externally. This is a responsibility about which Government cannot gamble just to comply with the theones of arm-chair military analysis, foreign or indigenous. The nation must have credible Armed Forces and the headers and the headers and the headers of the country are to be difficilled in an amountment of If all the planning and the hopes we have for this country are to be fulfilled in an atmosphere of ability, free from internal and external pressures and duress.

I should like to say at this point that the goal of all good and well-meaning Nigerians and what they wish for this country, whether they be soldiers or civilines, cannot but be the same, that is the greatest good of this nation and its people. Every soldier must therefore conduct himself in a decent manner and do nothing to harm the people he has been enlisted to protect. The civilian should also ensure that he does nothing to provoke the soldier. As fellow Nigerians we must all learn to live together happily when we observe the little courtesias that the African is well known for irrespective of our occupation, rank or status.

The main objective of the programmas under general administration is the provision of adequate modern office accommodation for public functionaries, in the interest of efficient performance of their duties. The creation of states in 1867 and the rapid expansion in public sector employment in the last few years have combined to create acute shortages in the areas of office space and residential accommodation. Efforts will therefore be made to improve the situation. The highlight of the general administration programme is the proposed establishment of Federal secretariets in all the State capitals.

The Third National Development Plan offers to our indigenous entreprensurs and to private foreign investors, a tremendous opportunity to play an important part in the development of the Nigerian economy. The expected level of private invastment over the next five years is N10 billion. Private investment activity is welcome in most sectors of the economy, especially in agriculture, manufacturing and building and construction. To play this role, the private sector will have to shift its emphasis from commerce and distribution to direct production in industry and active participation in the land development and irrigation schemes in

With regard to indigenisation, the Plan period should be regarded as a period of consolidation so that the changes in the equity structure brought about by the Nigerian Enterprises Promotion Decree can be reflected, not only in the board room but also in the top man ment and policy positions in industry. Government has done a great deal stready in recent years to free the Nigerian businessman from many of the difficulties which were put in his way by better organised foreign rivels. If the Nigerian businessman is to fully justify the measures taken by Government to encourage him, he must be prepared to go into directly productive s in industry, agriculture and related fields. It is Government's hope that the new Nigerian businessman will seek to make his mark in the organisation of corporate businesses ned at the creation of new productive assets. I hardly need to add that the foreign businessmen in our midst are as welcome as ever before in the fields which have been clearly defined by law. It is the hope of Government that in the promotion of their business activity seek to involve competent and reputable Nigarians rather than front men who claim to have influence with Governments and Government functionaries. Implementation

The successful and orderly implementation of the bold schemes which I have been cribing to you this morning requires total commitment on the part of both Government and

Contained in the new Plan document are administrative and institutional reforms. It has become clear for sometime now that with the growing complexity of Government functions and activities some of our Ministries are becoming unwieldly and difficult to manage. Government has hed to take on and will continue to find it necessary to take on new function in future which were never thought of when the existing Ministries were created. Therefore some of the functions already taken on do not fit logically into any of the existing Ministries. Government has therefore decided to create six new Ministries to which some of the functions of the existing Ministries will be assigned in the interest of greater efficiency. A new Ministry of Co-operatives and Supply will be established. It will be responsible, amongst other things for the co-ordination of inter-Governmental and inter-State co-operatives, disbursement of Federal assistance to Co-operative Movements, bulk purchasing, the Nigerian National Supply Company and Farmers Co-operatives. A Ministry of Civil Aviation will be created to be

responsible for airport development, aviation policy, air safety, moteorological services and relations with the Nigerian Airways and the Nigerian Civil Aviation Training Centre, Zaria. A third Ministry to be created is the Ministry of Social Development, Youth and Sports, it will be assigned responsibilities which will include the National Youth Service Corps, sports, voluntary organisations and inter-Governmental Co-operation in social welfars. A Min Petroloum and Energy will be created with responsibility for petroleum, natural gas, nuclear energy, relations with the Nigerian Refinery Company and the Nigerian National Oil Corporations. The fifth new Ministry will be called the Ministry of Water and Resources with responsibility for imigation and dams development and the planning and control of water supplies. New Commissioners will be appointed to take charge of these new Ministries.

In order to remove some of the bottle-necks which became obvious during the Second Plan period the process for the award and supervision-of contracts will be decentralised. Special arrangements will be made to ensure that steady and adequate supplies of all the aquired inputs are available in the country. Furthermore, in recognition of our own manpower inadequacies, all relevant Government agencies have been instructed to relax, as appropri the regulations governing the granting of expatriate quotas in areas where Nigerians with site training and experience are not available. It is, however, important for foreign business ure that they recruit and train Nigerians for responsible positions in their organisations. Where capable and willing Nigerians are available to do a job there can be no

inisations, writing capable and winning (tigginals and assume adequate responsibilities, while we intensify our training efforts within the country, we propose to negotiate with tly foreign countries which are willing to play a role in our development and agreed number of places in specified faculties in their universities and colleges of technology. Theresiter, qualified Nigenans will be offered scholarships by the Federal and State Governments to enable them to pursue courses of study in areas of acute manpower shortages. cies, Ladies and Gantlemen, knowing the great interest which Nigeria has in African affairs, u may ask where does Africa fit in the scheme of things. I would simply like to state that it is the intention of the Federal Military Government that wherever possible, the benefits derived n projects under the Plan should be shared with other African countries in the spint of good

neighbouriness and Atrican unity.

Your Excellencies, my Lords, Ladies and Gentlemen, it is clear that a programme of development of this magnitude has been made possible not only by the considerably increased resources now available to us but also by the determination of the Federal Military Government and your desire to translate the country's vast potential into a permanent improvement in the ng standard of all Nigerians. I appeal to you all my fellow countrymen and women first to reflect and be gretzful to God for the enviable position this country finds itself today, five years after the end of the civil war. Secondly, let us resolve that we would not fail to fulfil the great ntial and promise expected of this nation. We must recognise that much as we may require the goodwill of other nations it is only through our own effort and dedication that we can achieve the objectives of this Plan.

A great deal of work has gone into the preparation of this Plan. It is a Plan conceived and produced by Nigerians for Nigeria. I should like to acknowledge publicly the nation's gratitude to all those who worked so hard in the Federal and State Public Services as well as in the private sector to make the preparation of this Plan possible. I have personal knowledge of the

long hours of work, meetings and discussions that went into the preparation of this Plan.

Every great nation has had to be built into greatness by the sweat and unremitting application of its people towards its interests. We must all in this Plan period work honestly to merit the wages we earn in whatever station we may find ourselves. We must prevent or cure the deadly disease for any country of expecting to get something for nothing and everything for free at the expense of others. Let us keep peace in our land, Let us learn that no good ever comes of violent dissension be it in private or public life, or at work or at play. Let us ensure political, indistrial and social peace for the good of this nation. Let us not in our moments of inconsideration fail to appreciate the good fortune that is ours in this country until we lose it. We must never forget that it is only in an atmosphere of peace and stability, hard work, discipline and sacrifice that we can achieve the socially desirable goal of equal opportunities for all our citizens and fulfil that destiny of national greatness so important to the status of the

It is in this spirit that I now inaugurate the Third National Development Plan 1975 to 1980. I do so in the hope that all Nigerians, their triands and associates will work hard for the impletistion of this Plan so as to leave behind a historic monument to succeeding generations, mentation of this frest so as to leave bening a national monument to succeeding generations. Let us re-dedicate ourselves to the war on want in the midst of plenty, it will be the unswerving determination of the Federal Military Government to provide the weapons for this war in the form of peace, stability and just Government. Your Excellencies, my Lords, Ladies and Gentlemen, I have great pleasure in formelly declaring Nigera's Third National Developm

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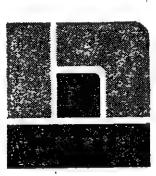
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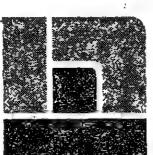
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NIGERIA XIV

When eight years ago tribal and other tensions were threatening to destroy the young Nigeria, a bold decision to change the Federal structure averted disaster. The system has endured well, leading to orderly political and economic progress.

wer drifts to Lagos

1/ KADUNA

KANO

ENUGU

JOS Bauchi

Berne Plateau

EIGHT YEARS ago, almost to the day. Gen Gowon abolished Nigeria's four regions and created in their place 12 states. it was an overtly political act, made in direct response to the imminent secession of one of those regions as Biatra. The states decree, and what it stood for, was a vital factor in determining the Federal Government's ultimate victory in the war that began only a month later. And eight years later it still stands as one of the Gowon Government's most significant achievements.

The creation of states made perfect sense in relation to the crisis of the time. The tension between the four regions, and particularly between the north which was larger than the three southern regions together, had contributed in very large measure to the downfall of the civilian regime, which in turn was leading to Biafran secession. The immediate political aim of the states decree was both to remove the south's fear of domnation by the north and-just 29 important at that time-to attempt to provide a political rasis for removing the fear of he minority peoples within the regions of domination by the majority-specifically, in 1967 he fear of liaws and other minority tribes in the East of

he Ibo majority,
Given the abrupt nature of heir birth, the progress of the tates, and of their relationship vith the Federal Government, las been remarkably smooth. they could probably not have neen created by other than a military regime; certainly the fact that all states (with the pecial exception of East Central) have been run since nelped enormously.

Suspicion

wealth of the new states—the to impose the death sentence.

started their practical existence Divisions on April 1, 1968, aithough the process of dividing assets and

inevitable—if only because the military's own power structure selves vied with one another. In being retained by the Federal is essentially unitary and this the mid-1950's, when most of Government).

The second vitally important the country has been reflected in the way Nigeria's revenue came from the The second vitally important

The 1967 Creation of States began to show signs of overtak. To recap: the net effect of decree did not alter the con- ing cocoa and groundnuts as the the changes has been to virtustitutional division of power major revenue earner. Then it ally abolish the once allbetween the Centre and the was the turn of the North and important derivation principle

For there were very many changes have been made to the revenue example, widespread suspicion has widened its area of responsi- are still profound. Seen against does return to civilian rule, affairs, up of the north into six parts bility very considerably. In the historical background, the Even now it is of great significant to be supported by the six of great significant to be s up or the north into six parts billy very considerably. In the historical background, the Even now it is of great signifi-had in reality changed little (the 1968, for example, it took over effects have been to almost encounter of the content of of states in north and south, significance in the North, where The most important changes partly to allay northern suspit the local authorities, with the cions). Then there were the very Emirs or traditional rulers at April 1 this year. As before, the great disparities in size and the important the death sections.

LAGOS

Gulf of Guinea

NIGER

SOKOTO

Korth West

MI Kainji Dam

ILORIN

as before, yet Kwara, for ex-sense that it is financing the some other taxes are also example, or north west, with size recurrent and capital costs of clusively Federal.

able populations yet few universal primary education— There are were resources, were unknown quan- much of the rest of education, of revenue which are the exclutities. Added to this was the fact that the three Eastern some 10,000 miles of previously states, for the time being within "state" roads, and has decided to take a direct hand in agriculture to take a direct hand in agriculture two sources. 1—Revenue which the states to levy to take a direct hand in agriculture two sources. 1—Revenue which the states to levy to take a direct hand in agriculture two sources. 1—Revenue which the states to levy to take a direct hand in agriculture two sources. In the north, the main con- ture (and not just agricultural the Federal Government colcern at first was the deployment research as before). And, par- lects but which it has a statuof staff from Kaduna, the former ticularly in the last four years tory duty to pass directly on to

joint industrial ventures, a TV revenue and radio service to the public works department, is still not complete.

In the east, the state administrations faced even greater difficulties for they began to be established as soon as Port Harcourt, Calabar and then Emuguatell to Federal troops, offices and housing, where they existed, were often war damaged; the state governments were inevitably under the close supervision if not control of the army, and enormous political and psychological problems to contend with, both in the early stages and after Biafra's fall.

To-day, interest in the states has whited away from the practicalities of their establishment (so hroadly successful has that been) to the way in which the mew system is working as a whole, In particular, the states of their establishment (so hroadly successful has that been) to the way in which the new system adopted on April I.)

The new states structure interest and royaltes for the procession of the all-oil revenues allocation whole, in particular, the states of their establishment (so hroadly successful has that been) to the way in which the the recombes system adopted on April I.)

The new states structure interest and royaltes for the procession of the historical confidence of th

relationship with the Federal venue allocation which had posed of 80 per cent of on-Government is of great importance: civilian rule may now be a long way off but what has happened to the Federal Structure from and "need." The under the military is bound to Federal Government broadly cent. Structure for the structure formulation the sort of structure formulation which had short out of on-shore oil rents and royalties (20 per cent. now goes to the state of origin compared to the previous 45 per cent. the condition the sort of government Nigeria eventually has.

The lest fur rose The last five years has seen ponsibilities, and beyond that to shore oil rents and royalties

ernment and had bolstered its turned in the mid-1960's when divided equally among the power.

oil from the East and Mid West states.

PORT HARCOURT

wealth of the new states—the to impose the death sentence.

West, though Lagos was exclsed. Lagos has also moved to take by far the most 'mportant of remained much the same, the exclusive control of higher which is the Petroleum Profits mid-West was exactly the same education and—at least in the Tax, although company and as before, yet Kwara for an sense that it is financing the

There are very few sources regional capital, to the new state when revenues had increased the states and, 2—revenue capitals, most of which had only but little had been done to which it collects and has a the most rudimentary office change the revenue allocation statutory duty to put into what and housing accommodation, system, Lagos has grant aided is called the Distributable Pool The process of redeployment the states for projects ranging Account (DPA). This account took almost a year: the states from hospitals to sewage works. Is then divided among the

Until the advent of oil, the The system of allocating Regions had almost as much process of dividing assets and The system of allocating revenue from 1 as from 2. The joint industrial ventures, a TV the centre, which in any federative or two has been to make the works department, is still not factors determining and reflect. DPA by far the most important

The last five years has seen possibilities, and beyond that to all the said to all the said of the said of the said of ensure that development in the of economic and by implication federation as a whole should be by the Federal Government); constitutional power towards the balanced as between the recent. In a sense, the shift was gions.

the country has been governed, cocoa and groundnuts produced change is the way the DPA is Also, the 12 states were inevit- in the West and the North, those divided. Under the old system ably weaker and poorer than two regions insisted on the deri- it was divided purely on the four large regions and—perhaps vation principle. The East ob- basis of population. Since 1971 most important of all— jected for its own export crops 50 per cent is divided in this Nigeria's oil wealth has accrued gave it a comparatively small way (the basis is still the 1963 principally to the Federal Gov- income. Tables were, however, census); and 50 per cent, is

periphery: the 12 new states in- West to insist that "need" (all that remains now is the 20 more rational division of reresponsible to Gen. Gowon has herited precisely the same should govern revenue distributer cent. of on-shore oil sources than before, and it gives royalties and it would not be the states a secure and "indeformer regions.

In the past five years there surprising if that too goes pendent source of revenue. Except in the key area of have been very considerable to point up the principle of development in Nigeria still changes have been made to the allocation, which need and balanced develop depends on the states, despite

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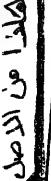
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NIGERIA XV

Kano has now overcome most of the teething troubles that have occurred since it was set up as a new State six years ago.

Kano State

THE SHARPLY increased for which they were qualified. revenue allocation formula are doctors and teachers, Kano coming at a good time for the could only have as many as it State of Kano. In the first six could afford to train, to lure years of its existence it has over- from other parts of Nigeria or troubles which inevitably follow ories of the massacre of the the setting up of a new State. This in 1966 have setting up of a new State, This in 1966 have willing to reamount in the fold of a fair number of Thos willing to re-

n in the second

* MAIDUGU

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ancient city, covering a vast tract as in some other states, area and teeming with life like a Middle Eastern bezar. Within Shortage itself a big village with its own walls in which the Emir is The shortage of skilled manindustrial estates.

the State is a land of tiny vil- materials. lages within stockades, a countryside more densely populated than it at first appears. The more technical skills and more 1973 census put the population detailed planning, such as agri-

revenues from the Fede al For other trained personnel, Government's newly adoted such as agricultural experts, come most of the teething to recruit overseas. The memamount in the field of develop turn to Kano, although major ment. It now has the self-efforts at reconciliation have confidence that stems from the been made by the Governor, feeling that it is justifying its Police Commissioner. Audo Bako, and to its credit Kano bako, and to its credit Kano The city of Kano epitomises has an open door policy to has an open door policy to high contrasts of the State. Be who may live there as long as hind long low mind walls is the they want, rather than on conancient city covering a wast

treated with the deference due power means that although the to a temporal ruler in the annual rate of capital expendi-Islamic world. Outside the old ture has risen 50 times in the city is the new Kano, the area past six years, the size and where the non-Hausas live, the strength of the economic planbig houses of the rich Nigerians, ning division of the Govern-the glossy office blocks being ment is much the same as it was put up for the State Govern in 1968 or 1970. This severely ment, the lorry parks for the hampered the balanced implepresent-day "caravans," which mentation of the Second Develcross the Sahara, and the new opment Plan. Those areas on which it was relatively easy to To the north of Kano the new government offices, roads, plain becomes gradually drier, town planning and building new the vegetation sparser, as the schools went ahead fairly Sahara comes nearer, to the smoothly although projects besouth the number of trees came more expensive with infla-gradually increases, but most of tion and shortages of men and

Those aspects which needed of the State at 10.9m., although culture and industrial developestimates based on the 1963 ment, took place more slowly. census reckoned it at 7.3m. At After the first three years of the industry. The State Government crops a year under the barsh

PROPERTY

CONSULTANCY

THROUGHOUT

WEST

AFRICA



Police Commissioner Audu Bako, Military Governor

any fate money for a population plan, white also per administers administered the building, on sun, there have also been successed in fishery and livestock, now, but the shortage of skilled tion had been spent, and 103 per the Kano river, a federal production and the probably cent for roads and 61 per cent. Ject which will eventually make in Kano city has been developed

any rate money for a population plan, while 266 per cent of the administered the building, on sun. There have also been suc-

been the most serious de for education, only 37 per cent possible the irrigation of 180,000 and about 30,000 people are emof the allocation for agriculture acres of land and power a hydro-ployed in various kinds of in- in favour of more Western When the State was set up had been consumed and only electric scheme. Although only dustry, ranging from textiles and education in Kano, despite When the State was set up in 1968 Kano could only take its share of the former northern region civil servants from the old northern capital of Kaduna, and often civil servants had to This, not to, belittle the maize are being grown and it is prometed above the level achievements in agriculture and at last possible to grow two with the large market, and a ally be undermined. His powers, and of the other tradi-

> example, the number of doctors whole population is only 64 and the number of hospital beds tion and religion. which has also doubled, is only

unique either to Kano or anyelse in the developing But the success or failure of the State to solve the manpower problem will detercome of the Third Development Plan. Kano intends to spend N532m., on top of which the Government will be spending another N300m. in the State. A third of the State's spending will go on agriculture extension services, irrigation livestock development, and so on. Kano is spending more on agriculture than any other

or 11 per cent. of the money they were squatting. They were available. This does not include back in Kano state in no time. the universal primary education project, which the Federal

Government is dealing with. The practicalities of this scheme are discussed in a separate article, but it is of special concern in the north, Kano now has 120,000 children in primary chools, compared to less than half that number when the State was established. But in 1976, the first year of UPE, 250,000 six-year-olds, will, on the Government's calculation he eligible for primary educa-

not so much that UPE will not be achieved, although to achieve it would mean educating about lm. primary school children by 1980, which seems most unlikely, the real concern is about the effect any massive boost in education will have on the economic and social structure of the State. There are strong fears that if more children go to school there will be a shortage of labour on the land; many children, it is thought, may not return to farming but will drift to the cities. Although most Hausas are as anxious for edueation as anyone else, an appreciation of the economic realities and an assessment of the chances of getting the kind of job a child is qualified for may overrule educational seal

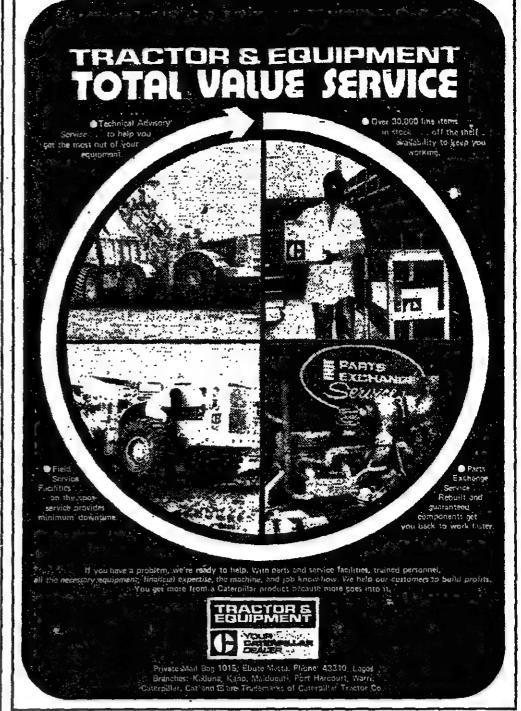
Fear

Another fear is that modern education will break up the Islamic cohesiveness of the north, as the Koranic schools, to which 75 per cent. of the children now go (often in tandem with primary education), give way to Western lea ning. In this sense the UPE project may be interpreted by some northerners as a drive by the south to undermine the north.

In this context it is interesting that the Emir of Kano Alhaji Ado Bayero, is strongly e of the other tradi tional rulers in Nigeria, have steadily curtailed: the way to go. In health, for police force he once controlled has been taken over by the has been doubled (if one in Federal Government and be cludes some doctors from the has recently lost the courts in National Youth Service scheme), which he once had the power but the total number for the of life and death. His power such as it is, is based on tradipower in Kano is the power of the Military Government backed by the First Infantry problems are not Division, which maintains fairly unobtrusive presence.

Nevertheless, the Emir could play a big part in making UPE acceptable in the state. When mine to a large extent the out. the Financial Times visited him the building of a school in an outlying village in the state had caused the entire popula-tion, led by its religious leaders. the Imams, to pick up their property and cross into neigh bouring North East state. The Emir's remedy was a simple demonstration of how effective the traditional rulers still are he persuaded the Emir who ruled the area to which the Education will be the second villagers had fled to build a largest item, taking up N70m., school in the village in which

James Buxton



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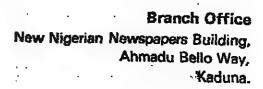
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Rivers State, the smallest in Nigeria, has faced

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But the main problem the State had to face was building up an administrative and economic unit on foundations which would have been slender

ended in January 1970.

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THE RIVERS State Govern even without the war. The ment had one of the toughest idea of a Rivers State was often tasks of any of the new states mooted in the 1950s and 1960s, when it started operating in largely because the people of September 1968. The Nigeria the Rivers area are tribally Biafra war was still raging different from the Ibos of the within its borders, and for the former Eastern Region and first year and a half of its resented their dominance. The existence the State's energies moment the new State had to were devoted to aiding the fend for itself it could not Federal Government in fight depend on Ibos as administraing the war and in rehabilitat- tors or to provide an economic ing the devastated areas-a task backbone. Indeed, the experiwhich went on after the war ence of the war made the new State determined that Ibos should be excluded from the administration and, at least to start with, from business life.

Fortunately Rivers was able to attract back to the State many of its indigenes who had gone to work either for the ederal Government or in other states. A new civil service has been created in the capital, Port Harcourt, and while experienced members of it complain of serious inefficiency among their juniors, and even a reluctance to learn new skills, gaps have been filled with expatriates. There are still glaring shortages of skilled manpower, however, and one administrator complained to me that he had been advertising for 48 senior staff for about two years without filling a single post



Alfred Diette-Spiff, Military Governor of Rivers State.

Compensation

royalties originating in the the money might have been are being built. Community—a trip which takes about an of its capacity. The port is State. This share was recently better spent in the northern development has also been hour and a half in each directiourishing again now, partly reduced under the new revenue part of the State. was last year, the first year in present year and it is said that rubber, cocoa and raffia pro-East Central. One of the mos which the benefit of the new oil prices was felt. Since less than half this amount was actually spent in 1974/5 the loss should not be too painful.

" mainland."

Rivers derives enthusiasm from being the smallest state in Nigeria both in area and popu lation (its population was put at 1.54m. in the 1963 census. 2.23m. in the 1973 census and on the 1963 census). It has a certain brashness deriving from its inexperience and the personality of its Governor, Commander Alfred Diette-Spiff.

One of the Governor's first priorities has been to make the State more cohesive by improving communications. This is not easy since the whole State. straddles the delta of the Niger and Bonny Rivers and is intersected by creeks and rivers and divided into thousands of islands. But it has spent heavily on roads, with a massive scheme

right across the northern part able to 80 per cent of those of them stay there during the development in Rivers has been of the State, which is expected eligible for it. But schools week, returning to Aba, just to be complete in 1977. Other development suffered a serious over the border in East Central to the north have been ignored. Rivers is one of the two main roads are being built from north hiccough, when the Governor State, at weekends. One esti- The road from Port Harcourt to oil producing states in Nigeria to south to link the towns in decided to take over the mission mate which may be too high Aba (a Federal responsibility, spart from the economic the fingers of the delta with the schools, most of whose, staff puts the number doing this at but which could be subject to Roads in this left. There are now 52 100,000. But large numbers pressure from the State) is in a production activities, it gets a watery area are exceptionally secondary schools, compared drive daily along the atrocious deplorable condition, while the share of the rents, revenues and expensive and it is claimed that with 21 in 1970, and 19 more road from Aba to Port Harcourt railway is running at a fraction

quite successful. allocation formula, with the There has been energetic in the development of agri- While this is a promising sign ager and partly because of the result that the State's revenue, Government activity in other culture, commerce and industry that reconciliation, so long congestion at Lagos, but little taking into account the new uni- areas. Recurrent spending on the State's record has not been delayed, is now taking place, has been done to expand it and form income tax, is around education has risen from N2.6m, so good. Rivers has good poten, there are still major points at a major development project N110m,—about the same as it in 1970/71 to N27.5m, for the tial for expanding palm oil, issue between Rivers State and has not yet gone out to tender.

subsidies. But as so often in secession of Biafra which some Nigeria the human and estimates say made up about administrative problems of per- 90 per cent, of the real estate suading farmers to take advice in the town at the time. Rivers has proved hard. The Govern-State was very tardy in paying ment has started a rice growing compensation for this property scheme with the belp of after the war, in contrast to the Chinese experts but so far only northern states. 50 acres of a projected 3,000 In the past two or three years, bave been planted. Fishing has however, the Rivers State been developed with some Abandoned Property Authority success. The third development has made an effort to seek out plan, in which Rivers intends the owners of property which to spend N472m., will step up has been taken over by Rivers spending in this sector. ...

Difficult

centrated on the oil industry, acrimony between the two sides It has proved difficult to attract about it, the Ibos claiming that new industry to the State, the compensation they have probably because of the short been paid has not been nearly age of skilled manpower, while adequate. On the other hand, commerce has been hampered the property is in many cases in by the absence of skilled entrepreneurs and capital. Both these things are a direct result of the departure of the Ibos.

In the last two years the very bitter anti-lbo feeling has dim- is in the role of the port of Porinished and Ibos are again Harcourt itself. Until the war it prominent on the wharves, in transport and in petty com- half of Nigeria, and especially for an east-west road running primary education is now avail- merce in Port Harcourt. Some

duction, and the Government serious is the question of the has tried to get farmers to re-property which the Ibos owned habilitate their plantations with in Port Harcourt before the

State people and pay compensation. The Rivers State, it is said, now feels a strong sense of guilt about the property issue Industry is effectively con- But for all this there is still

> The other obvious sign that full reconciliation between the two states is far from complete served the whole of the eastern what is now East Central, Yet through the efforts of its man-

Dissensions

If this can come under the heading of the "external affairs" of Rivers State, it needs to be stressed that there are big internal dissensions too. The state is far from homogeneous: aithough the lisw group from the southern part of the State makes up the majority there are sevother distinct peoples, and the Ijaws and the people—infuding the Ikwerri-who live in the upland part of the State. called for a new State to be created based on Port Harcourt. and have accosed the Governor. who is an Ijaw, of benefiting his own area disproportionately.

The demand for a separate state stung the Government into replying in the form of an eight-page advertisement in the Daily Times, pointing out the ratio of non-Ljaws to ljaws in Government and listing the Government's many achievements. Apart from rebuilding Port Harcourt after the war the Government probably has concentrated on the southern part of the State, and it might be going ahead for Port Harcourt centre, a sea school like Gordonstoun, and a conference centre) may benefit the construction industry more than the people, although a specialist hospital and a new market are also being

General Gowon has promised to form more states but it is unlikely that he would want to "IT IS taking longer to regence. Many Thos now view the first on direct or indirect sub-very high level of unemploy see Rivers State become even ate industry in this state be actions of the Federal Govern-sidies from Federal sources ment in the State, and that in smaller. The more reflective cause we insist that it should ment without a great deal of since there was at first little dustrial policy has been mis-non-liaws consider that their be a bootstrap operation. We interest and prefer to taxable capacity in the State guided. succeed, will stimulate the tor's first steps was to try to achievements, some of which are

James Buxton

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In East Central State too, the scars of the war have not entirely disappeared. But the Government's promise of "full reconciliation" for the Ibos has been carried out and the State's industry has made a good recovery.

nd East Central

was the heart of the former

mal-perhaps the most notice prolonged crisis. able being the large number of bailey bridges on the roads. Remarkable most all the industries which are taken into account.

war. Most Ibos I spoke to homeland, putting Most of the Ibos who were in at 8.06m. inent in other States of the had financing difficulties of its that there has been no confederation.

Output

Output

Description

Outp

don't want recovery to be too concentrate their attention on itself. easy." Those were the words their own State, where there is It is a tribute to its fiscal high priority in Iboland, and it Government into attending more which the Administrator of a widely held feeling that skills and to the fast growth of was not surprising that after to the minomities. It has already was not surprising that after to the minomities it. East Central State, Mr. Ukpabi although recovery since the war the economy that the proporthe war one of the Administra. stimulated it to publicise its Asika, used to explain a key has been impressive it could tion of Federal revenue in the element in the policy he has have been yet more impressive. State budget gradually declined used to rebuild the state which Both these attitudes pain the until 1974 (when it rose again Federal Government during the deficit had almost disappeared.

It is now more than five years war and who, as a political The Government concentrated since the Nigeria-Biafra war scientist, has pronounced views some of its attention on getting ended, and there are few ob- on the role of the State within the industries of the State back vious scars left. Physically, the the Federation, and on how the in production. By 1974 Niger signs of war damage are mini- State should be rebuilt after the Cement had reached its prewar

There are few buildings which seems especially remarkable weeks ago. have not been restored and al- when its initial disadvantages ment's astonishingly generous area with poor soil. The 1973 usually rot. promise of full reconciliation estimates put the population at. But the Government is critiafter the war had been fulfilled. 9.23m., the provisional census cised in the State on two main

the federal civil service before After the war there was a trating heavily on education the war were taken back, while grave dearth of capital which other vital areas of develop-Ibo businessmen, teachers and the Ibos miraculously overcame, ment-in particular the roads administrators are again prom- while the Federal Government have been neglected; and (b)

Women working on a community self-help project in Rivers State.

Administrator, who was one of with the oil revenues) and that the few Ibos to remain loyal to by 1973-74 the recurrent budget output, and the State's brew eries are not far off. Niger Steel is expected to be back in production this year and Niger Gas structures destroyed in the war. . The recovery of the State was recommissioned a few

. Agriculture has been harder Its to improve but the Government were in operation before the population, though perhaps has developed an extension serwar are now back in production. depleted in the war, had previ-vice to help the peasant farmer Emotionally, too, there are least im people as Ibos from all itself. it has also set up the ously undergone an influx of at and is initiating several schemes not many obvious signs of the over Nigeria returned to their Agricultural Development Authextra ority to buy from the peasant agreed that the Federal Govern- pressure on an already crowded farmers and store crops which

grounds: (a) that by concen-



Education has long had a

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The Financial Times Monday June 9 1975

NIGERIA XVII

Dirty, hot, congested . . . the derogatory adjectives slip off the tongue when describing Lagos city. It is a victim of the country's rapid growth and of its own geography. Housing, sewerage and transport are deplorable. The money for improvements is available, but the task is daunting.

THE BUSINESSMEN who flood bright lights, the decision next month for something else cross parts of Victoria and Ikoy into Lagos to try to get contracts makers, the shops, the offices, under someone cise's say-so. islands too, in the booming Nigerian the port, the industry: every- When Lagos became a The Lago to do with its inhabitants, who are usually charming, or with the method of doing business, which is usually quite satisfac-tory: it is simply that Lagos is, as many Nigeriaus agree, one of the smelliest, dirtiest, hottest, most congested and polluted

rities in the world. There are no sewers, so the the fastest growing cities in the to avoid being accused of pen drains tell their own story, world. open drains tell their own story, world. The two most obvious effects of funds and anyway suffered, the buses spend so long improvements are are usually of this have been the explosive like almost all the other States, work on installing a sewer-language of the buses spend so long improvements. The growth of sharty towns and sub-from a shortage of skilled man-standard housing to almost all bower at tall or done to tall along nose to tail, or does not standard housing in almost all power. go along at all. The city has some of the worst slums in the ponding pressure on social ser, now rather better. The Federal world: many of them just a world; many of them just a massive growth in traffic, its presence in the city is a fin.—now the first stage alone office buildings; even in these which some spectacular road major cause of its troubles. It reckned to cost at least life is not very cushy, as power developments have not pet Apart from taking over more of fillium. Badly needed storm-cuts frequently cripple the lifts caught up with. cuts frequently cripple the lifts caught up with. and the air-conditioning, which is essential in the steamy Accidents

of the population lives, includes Tokyo's. the port and commercial centre

administrative and even social land. But hitherts, a tondar To alleviate the traffic congestration of 70m, mental printers, making solving tion of the mainland a massive within site elsewhere. This, people. The real development the housing and traine problems road scheme is now fairly well however, is unlikely to solve of Lagos began in 1914 when it difficult has been the administra, advanced and should cut the administrative centre, with management. After independ trip from Lagos to Ikela air colonial style buildings exce Lagos was a Federal port, for which it is prudent to grouped around a small race. Lagos was a Federal allow three hours. A scheme course on Lagos Island (The ministree had a hand in different species of it for building roads round the racecourse, the last open space ferent aspects of it for that edge of Lagos island (partly on guarantee that the desperately species of the respective to the respective in Lagos Island, is now being streets were dug up for one stilts) is just getting under way, filled in with a military parade reason in one month by one Eventually a motorway will go smooth and the desperately amount with concrete stands. ground with concrete stands—a authority and dug up again the all round Lagos island and stark reminder that the business of Nigeria is business). The port was developed and with it the railways to the north. Shanty-towns grew up but the colonial administrators turned a blind eye to them and only acted if there was an epidemic hy digging a few ditches and

Independence in 1980 meant a further boost to the administrative facilities of the city, and at the same time the establishment of industrial estates on the outskirts. With the coming of the oil boom Lagos became the headquarters of most of the oil companies operating in Nigeria. Lagos has everything—the

immigration figure lower, but it large numbers of very poor

vices, health and education, and Government has accepted that

The problems of Lagos are The actual number of cars in more the result of circumstances Nigeria is fairly, amali not than of any individual's lack of much over 100,000—but a good Lagos itself is an proportion of them seem to be to a total of more than N160m, moment, at least on Lagos lagoon, joined by in Lagos. Here they have to The State expects to spend island where a minimum of island in a lagoon, joined by in Lagos. Here they have to bridges to two more islands, contend with the lorries using basically residential but with a aggravated by bad traffic disci- tion to the Federal Government appropriately named Isale-Eko creeping growth of office deve-pline and the large number of that if it manages to spend its —the "bottom of Lagos". This lopment. Traffic for all three accidents—it is quife usual to budget it hopes it will come to is an ancient Yoruba settlement, islands crosses from the large from the large settlement. islands crosses from the main- see fatal accidents in Lagos. The land to Lagos island on two result is traffic congestion and bridges, one of them narrow, atmospheric pollution which ment corporation for housing sist seeing destroyed. A plan for The mainland, where the bulk some have judged worse than development (renting a house

Rousing development has five years rent payable in adinto the rain forest in the being applied, and partly be to co-ordinate activity between hinterland. cause of the very complex land the development corporation,
On to this complex of Islands tenure system; which warfous State ministries, and the
and mainland has been concent that in many cases no one has utility boards.

trated the commercial, a registered title to a piece of This is of course only a start. was a traditional British tive complexity of the city's fourney time on the 17 mile

economy are almost certain to one-has to come to Lagos," as separate state in 1968 the situal will be able to breathe a little return home with one thing; a one town planner put it.

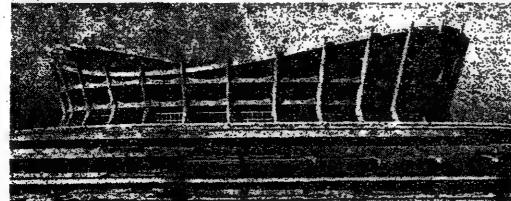
tion was little better because more easily once this has been dislike of Lagos, the deep dislike of Lagos, the administrative and business Lagos. In 1963 the population pended on population and tax generate their own traffic and rapital. This, it should be was put at 1.8m. The city's able capacity: Lagos was never that more advanced solutions. stressed, has absolutely nothing health planners allow for a 10 able to prove that it had the will eventually be neededper cent: growth rate, made up former in the quantity it did, underground railways have been of a birth rate of 3 per cent, a since newly arrived Lagosians mooted and consultants are now year and an immigration rate of tend to go back to their home looking into other possibilities. There cent some experts but the villages at census time, and the Meanwhile something will have to be done about the public is anyway thought that Lagos has people reduced its tax revenue, transport system; there are less a population of more than 3m. The Federal Government was than 300 public buses, a result which is expected to grow to afraid to allow Lagos more than of under-investment stemming time by 1985; making it one of its fair share of revenue in order. From the fact that the buse is the state of the sta system is supposed to make a profit. It does not do so because

toria island and eventually spread to Lagos island. Had sewerage been installed in the of the country, it is giving the mainland.

water supply, sewerage, street Postponed lighting, compensation for pro-

perty needed for road building. Solving the slum problem is and car parks, all of which come being postponed, for the N400m., which is near'y twice its 100,000 people live in unbelievbudget surplus and is an indica- ably concested conditions in the The State has its own develop- inhabitants would strongly relikely to come until land has can cost N20.000 per year, with been reclaimed from the lagoon of Apapa, and several suburbs been slow, partly because of vance). A Joint Metropolitan as part of the road building stretching along the lagon and spine misconceived: projects Planning Board is being set up slim dwellers while their form er homes are rebuilt, hopefully incorporating the shrines too.

The most commonly heard suggestion for solving the probvery much, because Lagos, will



special grants to Lagos for

The new theatre built for the African and Black Arts Festival to be held in Lagos in November.

East Central CONTINUED FROM PREVIOUS PAGE

built, so that the highly impres- built.

the Federal Government (which apart from concentrating on is beginning to take over the B labour-intensive construction other ways if he retires later roads too) but the State Government work in repairing war damage, this year along with the other ment is in a good position to press for action. Officials in policy to make the provision limited financial resources of the Enugu, the State capital, how of jobs a priority. Industrial state widely, insisting on left the State to accept higher paid posts elsewhere, a drift which accelerated when the Government took over the mission schools after the war in the interests of uniformlty in educa.

Mr. Asika defends his policy Mr. Asi

tion can be: in 1974-75 the State travelling, they make journeys warmly welcomed in East been established with South committed itself to spend longer, which is inefficient and Central.

East, while with Rivers N43.4m. on education out of increase the wear and tear on My. Asika has deggedly relations are still strained by

obvious sufferer: once the best in the past of so many Ibos into trial base without much outside this issue it is widely thought in Nigeria they are now prob other parts of the country. The help—the "bootstrap operation" that, within the constraints of ably the worst. There was in extent to which the reduced he referred to the now considers the Ibo desire to keep a low during the war, during which State has worsened the unem- and that the development of new own view of the problem as they suffered badly. After the ployment problem is hard to industries can begin. The essentially a legal one, he has war there should have been a measure, but there is anyway Government has sponsored the done as much as he can to major scheme to repair the a widespread feeling that East Products Development Agency achieve satisfaction.

cent. of the children of pri- creased to N23.5m. in 1974.75. The State's policies in agricult Central will produce the first mary school age.

not much of which has actually ture and industry will produce Nigerian-machined car by the In secondary education there been spent. The A roads are more jobs in due course, but end of the decade.

are now 100,000 children enter the financial responsibility of there is little evidence that. The Administrator will have rolled and intake runs at 34,000 is beginning to take over the B laboration concentrating on left his mark on the State in

The roads have been an which accounts for the exodus State should rebuild their indus-dissatisfied with the outcome of evitably little spending on them scale of emigration from the this stage to be complete at last profile, and the Administrator's war damage and improve them Central has done little either (Prodz) to devise ways of to cope with the growth in to assess the size of the problem using local materials in

make sure that the children traffic; very little has been done or to deal with it. The figure high-technology made up the three years of edu- however. The roads have usually for those without a permanent Some small schemes have cation they had lost during the been patched up but only in a job is variously put between already been put into effect war. Schools were built or re few places have they been so 500,000 and 1.5m., and the and there are hopes of

This naturally increased the tion has a more immediate tries or import substitution, role. cost of education, and its impact effect on rebuilding a society even though both tend to be big . In the delicate matter of is a frightening reminder to the than readbuilding. But the fact employers, and there are wide relations with the two other rest of Nigeria of just how ex- remains that while had roads spread reports that investors States carved out of the former pensive a commitment to educa. rarely discourage people, from abroad have not been eastern region good terms have

social problem which this repre- setting up a TV assembly plant built, so that the highly impressibility size figure of 1.3m, children Between 1970 and 1973 only sents is growing, although the with an increasing degree of use now have primary education. N2.6m, was spent on roads, extended family system softens of locally made components. Mr.

This amounts to about 80 per although the allocation was in the blow.

A social problem which this representation and increasing degree of use now have primary education. N2.6m, was spent on roads, extended family system softens of locally made components. Mr.

A social problem which this representation are increased as a social problem which this representation and increasing degree of use now have primary education. N2.6m, was spent on roads, extended family system softens of locally made components. Mr.

A social problem which this representation is a social problem which this representation is a social problem which this problem which the with an increasing degree of use now have primary education. N2.6m, was spent on roads, extended family system softens of locally made components. Mr.

A social problem which the blow.

interests of uniformity in educa. Mr. Asika defends his policy Mr. Asika says he is not very councils, elected on the tion.

On roads by saying that educa- interested in consumer indus- principle of one family—one

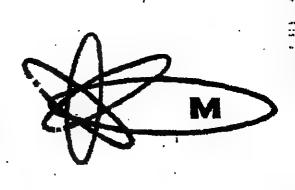
N43.4m. on education out of increase the wear and two My. Aska has awagenry reservoirs are only superising that other recurrent budget of N98.4m. It is not surprising that other sectors have suffered.

East Central has always been years as Administrator. One of cribed in the article on the sectors have suffered.

East Central has always been years as Administrator. One of cribed in the article on the sectors have suffered.

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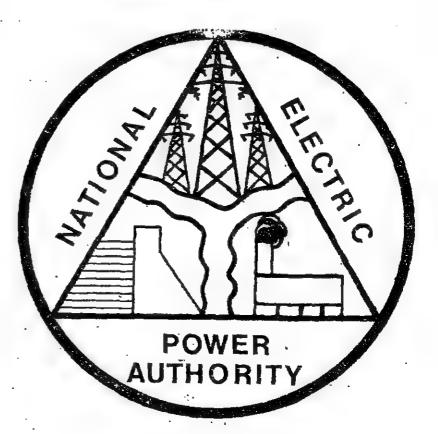
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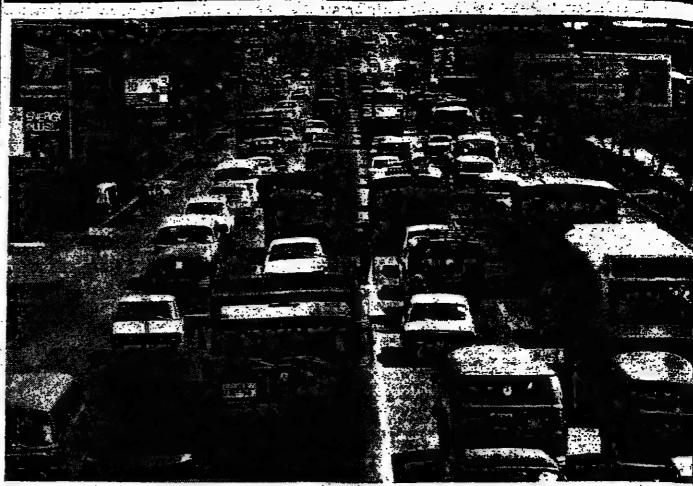
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The 12-mile journey from Lagos to the airport can take up to five hours along this congested road. Now a new road is under construction.

Nigeria's infrastructure is heavily overloaded although considerable investment is now being channelled to overcome the problem. The next six articles look in detail at the various aspects of transport and communications and outline what needs to be done.

Infrastructure

spend hours rather than minutes it pays to be patient) and that field to take over. The short term rosus and airports but in reconstruction on the 17-mile journey in from very few of the problems are answer might lie in importing communications, power supply the airport. Once in the city he will find travel severely restricted by bloodymindedness, more expatriates to manage and port expansion there is the weakness of the main causes essential services—as is being much more need for feasibility restricted by traffic jams, and he weakness of the infra-done in particular areas, not studies, and much will depend will not be able to avoid them most obviously, business has This policy is full of risks: mess. Development of the infra-

ably experience the odd power aften moved on from a job in knows how it would like to

THE SERIOUS strain under cut and sweat without ab con-which they have only just begun deal with them. How successful which the Nigerian infrastruc-ditioning. But he will probably to prove themselves to another these projects are depend on ture is labouring is probably find that it is quite possible to job which may be beyond their differing factors. Some, like the first thing that strikes the put up with privations of all capabilities. A man in line for road building and the development to Nigeria. If he files are rarely complacent about try to expedite the expatriate may ment of air services, depend straight to Lagos he is likely to them (although they know that removal before he is fully qualispend to the pays to be patient) and that fied to take over. The short term roads and airports. But in telegraph of the availability of the pays to be patient) and that fied to take over. The short term roads and airports. But in telegraph of the availability of the pays to be patient, and that fied to take over. The short term roads and airports. But in telegraph of the available of the available of the available of the available of the pays to be patient.

by using the telephone because boomed vastly in the years the expatriates may not be as it can take up to an hour to since the war, especially since good as they are expected to be, make a successful local call, the rise in the price of oil. No they may not be sufficiently country's infrastructure sould anxious to train Nigerians, and He will no doubt become be expected to cope with such

rather efficient, and if he goes sive growth of the economy the have time to be effective. by road he will at least come Nigerian infrastructure would across some very good stretches probably have been developing too. Even where skilled tech period of switchover goods may of fast, safe, well-surfaced road too slowly. Most parts of the nicians and contractors are the diverted to road and never But he will be appalled by the intrastructure, such as the rail-available it can take a long time relies of hundreds of accidents ways, telecommunications and to get the go shead for a project along the roadside, though he power supplies, require wast from the central bureaucracy abandon the railways altogether will probably find his own driver sums of capital and at least a Interest groups have to be in favour of road transport remarkably safe and capable of cadre of skilled and experienced satisfied and it would be idle However having decided that

remarkably safe and capable of cause or skined and experiences. Spusing and it would be making good time in bad conment. Both elements are usually to deny that more money can ditions.

He will visit towns from countries only recently has out of conjustion than put of which it is possible to make an there been no shortage of capia fast flow of traffic and goods instant telephone call to Lagos.

But as articles on the detailed to the configuration of the capital contributions.

aware of the port congestion and the occasional petrol shortages, and will be told that it can take up to six weeks to send

be expected to cope with such en masse they may present perject is that of almost totally an upsurge, a fact of which political problems. But an infinite rebuilding the narrow gauge many self-critical Nigerians are of expatriates, such as Iran a reckoned will take at least allowing is probably essential a reckoned will take at least

and others where bank branch. Nigeria's shortage of execu-elements of the infrastructure to N7bn. actually to be spent managers can rarely refer to tive capacity is aggravated by show, the Government is on transport and other elements head office before making deci- the fact that qualifications are usually aware of the problems of the physical infrastructure sions because of the lack of often regarded as a substitute and the extra burden which communications. He will prob- for experience and that men are they place on the economy, and

the railways must stay the

Railways and air services

neither makes any appreciable Rising investment in the rail-bridges, steep grades and ob-contribution to the growth of ways over the years has not been solete signaling systems.

was built between 1898 and 1965, 1.9m. in 1972-74 and passengers and it comprises 3,505 km. of from 5.4m. to 4.6m. during the single narrow sauge track with same period. more than 1,600 curves of he Apart from the fact that the tween four and ten degrees. It railways lack capacity for inserves a number of strategic creased freight and goods traftowns, including the productive fic-it has only 6,000 goods and well-populated parts of the wagons—it cannot effectively country, as well as the two ports compete with road transport beof Lagos and Port Harcourt cause of long turn-round times
There are rail heads at Kaura of rolling stock, insufficient Namoda, Nguru. Jos and Maidu-motive power and incredibly guri and a few other lines of slow running speeds. Empty gauge railway track, parallel to At present only three of the

rarely seem to thrive in Nigeria 273 main-line and shunting loco- and bad scheduling. The large between now and the 1980s and one of the most sickly is the motives in 1955 to 353 last year. Imbelance in goods flow between The first phase alone will cost railways, which has been chalk. The dieselisation programme has the south and the north is also more than N700m. Actual conng up enormous deficits over boosted the stock of diesels from blamed for the present poor struction will not start for three te last 15 years.

39 in 1965 to 177 last year, while utilisation rate of goods wagons, years, which after that about
The chronic disease of the the number of steam locomotives.

Other operational deficiencies 320 km of track should be confined to the chronic disease of the fall from 273 to 178 during the Nigerian Railway Corporation fell from 273 to 176 during the include allow running and instructed annually. (NRC), according to the latest same period. Yet in 1974 poor tolerable delays, at railway experts, is misper cent. of steam locomotives and a variety of physical hands. 1990s, and the test management and inscharge and 54 per cent. of diesels were

the national economy nor per-justified by annual returns forms satisfacturily the social Operating results have steadily services for which it was estab-worsened from a N6.9m. deficit lished, the Federal Commis- in 1965-66 to N23.1m. for 1973sioner for Transport, Captain 1974. Agricultural freight lift.
Olufami Olumide, told the man-lngs have steadily deckned from agement staff at their annual 850,000 tons in 1958-59 to 350,000 tons in 1970-71; goods traffic The existing railway network from 2.8m. tons in 1954-55 to

esser importance. wagons often fall to arrive in In terms of motive power, the time where they are needed be-

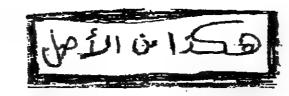
The 1970-74

An entirely new standard Plan period on civil aviation of

British railway experts, is mis. per cent. of seeam recommenders and a variety of payers. In the intervening period are management and inadequate and 54 per cent. of diesels were caps, such as extensive track in the intervening period are capital structure. The railway on average available for use. curvature, lightweight tail, weak frightening. As the Plan says, curvature, lightweight tail, weak frightening. and critical needs of the rail- transition period will involve ways, including the acquisition certain amounts of trans

> railways moving at small speed the railways, developing air over," a senior railway official tively, simple task, relying remarked. "You need fast mov- mainly on massive airport coning trains to meet the challenges struction programmes and a of our rapidly growing economy long purse for buying new air and to provide efficient teams craft. The Government sims to port services at reasonable cost" spend N477m; during the Third

> > CONTINUED ON NEXT PAGE



Port congestion

THE PORT congestion at Lagos akeleton service. Unfortunately, containerisation is a medium ever, that want is really needed to Negeria had been building up is probably the most spectacular road transport takes up far term solution to the problems is a new "greenfield site" port steadily over the past 18 months symptom of the effect that the more space and means much of Lagos, but it can only be for Lagos. Two sites have been building up symptom of the effect that the more space and means much of Lagos, but it can only be for Lagos. Two sites have been building up symptom of the effect that the more space and means much of Lagos, but it can only be for Lagos. Two sites have been building up is probably the most special and transport takes up far term solved to the post special content of the most special half on Nigeria's infrastructure, the added problem that there is tainer terminals are built inland Dahomey border, and Leiki, to reached 115 last December there From the top of any Lagos sky a national shortage of lotties in to which containers would the east of Lagos. To build at was an explosion in traffic scraper it is usually possible to Nigeria.

past—notably after the civil quayside would only worsen the war, when it was cleared after situation. But eventually it will vigorous military action by have to be improved. Only Benjamin Adekunle, the "Black about 300 tons of cargo is un-Scorpion" of the war.

elled.

123

detail as

the eastern ports and con-average is around 1,000 tons. Becentrated almost all traffic on cause of a shortage of operators Lagos/Apapa. Shipping was at and poor maintenance only a first slow to go back to Port small proportion of the cargo Harcourt, which has nine ocean handling equipment at the port berths, since it was badly run is available for use. On a day down in the war. Even now it last December only 4 out of 22 suffers from lack of storage freight lifting cranes were workspace and, critically, from the ing, only 31 out of 54 mobile poor railway service and cranes, and only 56 out of 112 atrocious roads to its natural diesel fork lift trucks. hinterland, the eastern half of In this respect the port has Nigeria, Nevertheless, it is al- hitherto been held up by slow most certainly better run than ordering procedures. However Lagos, its cranes are almost all after General Gowon visited the in working order and it has port in April orders were recently been handling record issued for N21m, of cargo quantities of cargo.

Unloaded

But Lagos is the port which the shippers usually prefer, visit the hard-pressed port staff sing it has a good sea visit the hard-pressed port stan ap f sch, and is the hub of the have made extra efforts to speed Ni i ian economy, with road up the operation of the port, and rail links fanning out to putting pressure on importers to all parts of the country. It now clear their goods and building handles about 75 per cent of lighter berths to enable more Nigeria's trade and unlanded the port of the product of the pr Nigeria's trade and unloaded use to be made of lighters for more than 200,000 tons in unloading ships in midstream March 1975. Last year Lagos But many of these efforts are hold a 3.05m, tons, out of a held up by the physical contotal 4.1m. handled by all giraints of transport and ware-Nigerian ports. Lagos is now housing, while the Nigerian thought to be handling up to Ports' Authority admits that twice as much carre as the productivity is low and that twice as much cargo as it was productivity is low and that designed for, but there are still there is little sense of urgency bottlenecks, some the result of among port workers. inefficiency and some the Certainly on a visit to the result of extreme pressure on port one is struck most of all the entire Nigerian infrastruc- by a distinct lack of activity.

ficulty at Lagos is the problem and a high degree of breakages of clearing cargo away. The and spoiled goods. The NPA is port is a transit port and the trying to instil a greater sense warehouses are transit sheds, of urgency into its employees, yet in the past few years they and to organise more training have gradually come to be used programmes. It has been helped as warehouses. This is partly by the unions, one of which because of the shortage of ware- recently called a truce on indushousing eisewhere which has trial action for the next few made companies tend to leave months. There was however a goods at the port for as long dock strike during the udoji as possible: but it is also due period. to the crippling shortage of The NPA, wants greate

way port, but the rundown of tion. Ironically containerisation Nigerian railways has converted has so far, slightly aggravated it perforce into a lorry port, conditions at Lagos by taking up In 1973-74 only 11 per cent, of valuable storage space, since corgo left Lagos port by rail they were not cleared quickly (compared with 67 per cent, enough. Together with having ten years ago). The railways better facilities for bulk loading are so short of locomotives and of cement, which is likely to be rolling stock that they are un- Nigeria's biggest import by able to provide more than a volume in the next few years;

loaded from each, ship daily. The war saw the closure of while in better run ports the

> handling equipment to be obtained at once. But Nigeria may still be subject to delays in the countries which will be supplying the equipment.

Following General Gowon's

One also notices inefficient Probably the most serious dif. stacking of goods, lax security

use of palletisation and Lagos was designed as a rail- ultimately, more containerisa

Railways

CONTINUED FROM PREVIOUS PAGE

15 Government-owned airports more airports, the authorities in the country can take heavy anticipate a big jump in air medium-haul jet aircraft, while traffic, and a contingency plan only Lagos and Kano are suit- has been made for the State able for intercontinental jets, owned Nigeria Airways "te But under the new development purchase seven medium-short programme 16 modern airports haul jet aircraft for the expanwill be developed to accom- sion of its domestic and-African modate big jets.

for passengers. They will be dependence on foreign maintenable to accommodate the largest ance facilities, intercontinental aircraft that An intensive training proare now in use or are soon to gramme both at home and be in commercial service abroad will be launched to Lesser airports of international alleviate the shortage of profes standards are proposed for Port sional and technical skills in Harcourt, Ilorin and Maiduguri, the Nigeria, Airways, which The other airports for medium operates Boeing 707s and 737s and short-haul jet aircraft will and Fokker F-27s and F-28s. be sited at Calabar, Jos, Enugu. By the time all the organisa

ing N24m, is to be installed to guaranteed flights, and lastsupplement the navigational minute cancellations and sids and communication equip-irregular schedules may become ment for the 16 airports in the exception rather than the order to ensure navigational rule. safety in Nigeria's air space.

the development of

nodate big jets. regional services.

Lagos and Kano airports are New hangars will be installed to be developed to full inter- at Lagos and Kano to facilitate national standards, with all increased local maintenance of modern facilities and amenities aircraft and reduce Nigeria's

Benin, Ibadan, Kaduna, Sokoto, tional and managerial problems Warri, Zaria, Gusau and Yola, of the Airways are solved, con-A national radar cover cost firmed bookings will mean

Taiwo Ogunyemi

waiting times at Port Harcourt, ing. inp. the passing of cargo.

Nigeria's second port, and at through the transit sheets is the
smaller ports of Wairi and time taken to complete docuCalabar. An attempt to imble mentation. Ships now tend to
use of the port of Cotonen, in sail straight for. Lagos the lagos congestion, the port of Cotonen, in sail straight for.

Long the Lagos congestion there, loo, way, and differ they arrive before

The effects of the congestion there are also, differ now as the proper of the congestion they are properties. The congestion they are properties in the case of a ship baving a reserved

short, desired, they arrive before

though the port queue has been

the properties of the congestion that the properties of the congestion that the properties of the properties

immediately be taken on arrival Lekki would .. mean cutting Apart from the IATA freight on see upwards of 80 ships riding at anchor in the Atlantic and port is hampered by the appailwaiting to enter harbour. Some ing traffic in Apapa and by the appailing for as long as six months. the port area—one is now being

Port congestion is worse at built, hen years after it was

Lagos, but there are also long alarmed. Another problem sine. Dort problems can only be the lagos traffic.

In the long term the Nigeria.

In the long term the Nigeria which would mean cutting Apart from the sand bar to the scheduler lagoon, but the new port would perienced have good access to the hinter- are now land and be an ideal site for a charter fit was

In the long term the Nigeria.

In the long term the Nigeria which would not conflict with thing the lagos traffic. through the sand bar to the scheduled flights which has exhave good access to the hinter- are now at least four cargo land and be an ideal site for a charter flights a day, each bringnew railway and road network ing in 35 tons of freight. Any-

Lagos, but there are also long planned. Another problem slow. Port problems can only be the Lagos traffic. materials to small waiting times at Port Harcourt, log up the passage of cargo solved by expansion. The con- A provision of N40m has been arriving by air. Nigeria's second port, and at through the transit sheds is the struction of six new berths at made for the first stage of this

the oil boom Nigeria's port of customs procedures.

that the expansion might be wait have in the last six months covered in cartons and packing facilities were becoming badly. Because of the congestion in which has deeper water and will reight, needless to say causing if the freight arrives prepaid had built up at times in the eration of handling cargo on the last six months covered in cartons and packing soods. The whole operation is Security is much tighter than Lyon all the parts constrained by the snags which at the docks, and is enforced ment for their new high arrives prepaid principally storing of the constrained by the snags which at the docks, and is enforced ment for their new high tarrives prepaid principally storing of the constrained by the snags which at the docks, and is enforced ment for their new hole operation is Security is much tighter than Lyon all the parts constrained by the snags which at the docks, and is enforced ment for their new had built up at times in the eration of handling cargo on the last six months covered in cartons and packing some of them decaying.

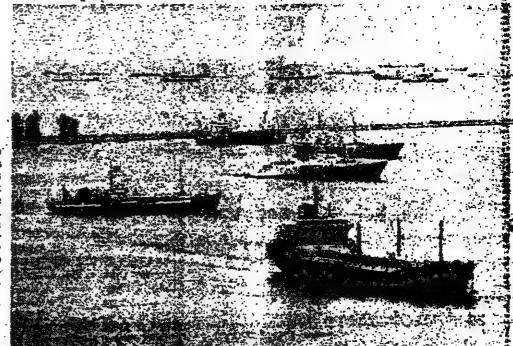
The whole operation is Security is much tighter than Lyon all the parts constrained by the snags which at the docks, and is enforced ment for their new had built up at times in the eration of handling cargo on the last six months covered in cartons and packing of the snags which at the docks, and is enforced ment for their new had been constrained by the snags which at the docks, and is enforced ment for their new for their new of the docks.

The same of the constrained by the snags which at the docks, and is enforced ment for their new for the docks. massive congestion at Ikeja air- with the documentation in order shortage of diesel fuel and Some of the clearing agents are It is generally accepted, how port at Lagos. Airfreight traffic it should be possible to get traffic jams.

lagoon, but the new port would perienced a big increase, there

affect the rest of the economy- by troops; no loading or un- Kaduna. Next year there will

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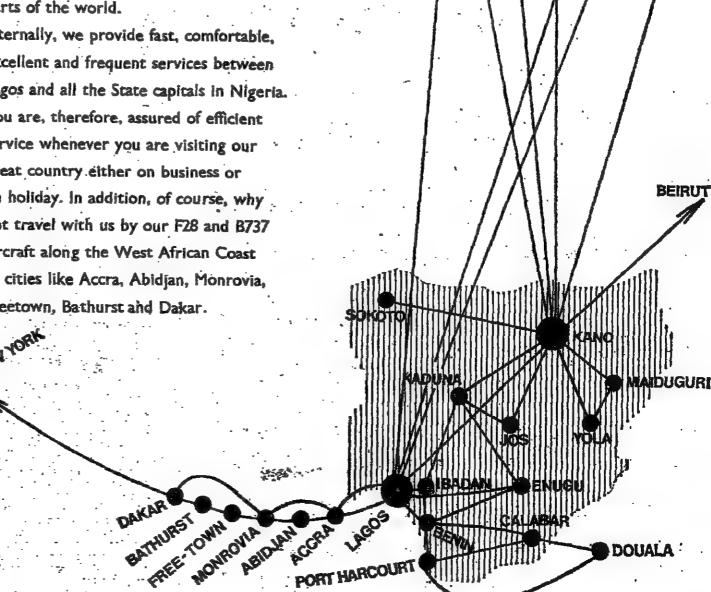
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NIGERIA'S THE MARKET JOHN HOLT IS THE KEY

Road construction

proud heritage, at least in the built between the major field of road construction. for administrative centres primarily Nigeria's transport bottlenecks for the transport of produce to are far from being resolved; the ports in the south. Subsebut the Government has made quent progress was slow largely an encouraging start in provid- because responsibility for road road network that will open up was sharply divided between the the vast hinterland to commerce Regions. and industry.

What used to be narrow and winding roads—some of them ministries just a shade better than footpaths—are gradually giving way to modern highways. Old and and concrete structures.

ture, commerce and industry grapple with enormous lengths and that everything possible of Trunk B or subsidiary roads. movement of goods and people until 1968 when Nigeria was throughout the country.

Nigeria's military rulers are Nigeria began in 1925 when a likely to bequeath the country a skeleton trunk road system was ing the country with a dense construction and maintenance

dilapidated bridges, are being A roads—essentially north-south replaced with multi-lane steel routes linking the main seaports The Federal Government believes that a good transport system is the essential base for the growth of agricultures.

West routes connecting major urban centres — the impoverished regional ministries of works had to the connection of the connection

broughout the country. split into 12 States and road Little wonder then that the administration was partially Government has given road decentralised. Before long, a development top priority under significant increase was the 1975-80 Third National recorded in both the quality and Development Plan, with 70 per total length of the national road and the construction of new two-lane bituminous roads and expected.

transport development, more carriageways at a cost of Plan were completed and Federal highway length from More than 30,000 km of roads be set up to maint than Nöbn, is being devoted to N183.2m. Work is nearing com-officials say a minimal spill-over 11,000 to 27,000 km. This will will be built under the 1975-80 national road network. the improvement of old roads pletion on another 4,000km, of into the new plan period is not only remove substantial Development

cent. of all available capital network. Nearly 4,000km of mated to cost N696.1m. ment in Nigeria. With increas-roads but will also enable the tutes are to be established to development funds for the roads which were previously. With a capital expenditure of ing oil revenue, the Govern-government to provide the train junior and middle-level transport sector going on earth-gravel or single-lane almost N1bn., most of the road ment was emboldeded to take country with a fairly dense manpower for the construction roads. Out of an estimated pro-bituminous were reconstructed projects under the 1970-74 over from the States 16,000 km mesh of arterial roads of first industry while a high-powered jected expenditure of N7bn, for into two-lane bituminous Second National Development of selected roads, raising the class quality. financial burdens from the State emphasis on making the north-

modern bridges throughout the The future is even more administrations and leave them, south and east-west roads which Nigeria's development efforts. Serious road construction in country. The projects are esti- promising for road develop- free to concentrate on feeder form the basic grid of the but the Government is deternational network dual carriage, mined to ensure that the new way. One of the star projects is plan is not jeopardised by lack the Lagos-Ibadan expressway, of skilled manpower, The State now under construction. The four-lane motorway will be com- nership with big foreign con-N90m. The perennial traffic jam of boosting the technical skill. in Lagos should be substantially competence and equipment of reduced by the construction of local contractors. ring roads in the city centre and a third bridge to link the island with the mainland of Lagos. Some railway level crossings and busy road intersections, is why General Gowon recently especially at State capitals, will ordered police and other lawbe replaced with flyovers.

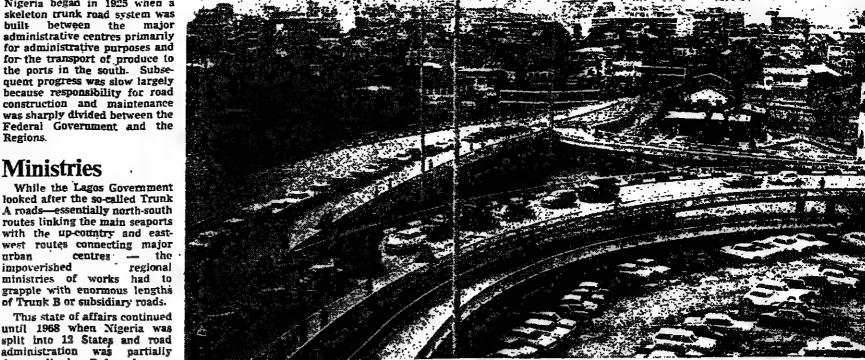
> . In order to try to cushion itself against imported inflation, wanton loss of lives of our fel-Telecommunication other construction schemes.

More than 30,000 km of roads be set up to maintain the

Executive capacity has always Government will go into part-

One sad fact is that the numher of road accidents, which last year claimed more than 5.000 lives, is on the increase. This enforcement agencies to be more strict with traffic offen-We cannot allow this low citizens to continue," he

Taiwo Ogunyemi



The approaches to the Eko Bridge in Lagos.

Telecommunications: external delays IN 1948 there was only one summoned, by messenger if fading, the "wow-wow" effect of interest. This is also being place in Nigeria from which it necessary, and the quality of his associated with high frequency furthered by PANAFTEL the

was possible to make an over- call was personally monitored radio in those days. This one Pan African telecommunications Nigeria will encourage the use seas telephone call. This was a by the Cable & Wireless on telephone was an improvement, network sponsored by the Inter- of local materials for road and booth in Lagos. The service was gineer to make sure that it did Before 1948 the only means of national indeed personal. The caller was not suffer undue distortion and overseas communication was by Union. The aim of this is to Two construction training insti-

early candidate for a satellite two long sides of a triangle. ground station. Installed at Lanof Lagos, this has a present capaconjunction with the Atlantic going ahead in Nigeria. The Ocean satellite, it provides links first is a 980-circuit microwave city of 60 circuits. Working in mainly to Britain (and thence to link from Lagos to Cotonou in receive TV signals. Equipment extended to Togo. The other recently added makes it possible to use the station with countries that do not have a block makes in Niger. hat do not have a high traffic. To handle the increasing density and to which a per-volume of telephone traffic manent link is not economically Nigerian External Telecom-justified. munications, which already

Later this year a second operates its own Telex ex-ground station at Lanlate will be change, has ordered an intergoing into service with the national switching centre.
Indian Ocean satellite. Principal Scheduled to be installed by territories to be served will be 1978, this will enable NET Britain (still the main traffic operators to dial directly sub-centre), Lebanon, Hong Kong, scribers in certain other parts Japan, India and East Africa, by its own offers a light At present traffic to these by its own efforts NET—a eastern territories is routed wholly Nigerian entity since through Europe. When this Cable and Wireless ceased to second station is installed the be a 49 per cent. partner in receiving capacity of the Atlan. 1972—is offering limited operatic Ocean station will also be tor dialling to overseas sub-

Satellite

of the country. This is aimed centres for international Telex at meeting the anticipated de and message switching. being refurbished and extended. to:s and subscribers will be It will be fully equipped like able to dial directly their the other two stations for hand-ling telephone, telegraph and lies the weakness of the present Telex traffic as well as inter-national TV programmes. national TV programmes.

undersea cable, which offers the quently bookings are suspended prospect of further good quality because of the number of calried out on the possibility of queue has grown longer and using an extension of the French the delays more annoying. Some cable planned down the West dealing regularly with Nigeria idea being examined covers quicker to make a call from drop-off points in Nigeria, with there to London than vice versa Douala in Cameroun. There is usual West African wonders. nothing new in this concept. which was first mooted in the mid-1960s. If it comes to fruition

Such a cable would improve such a caste would improve ment in international telecom-communications with other munications. African states, with whom there is a growing community

telegraph, through an undersea improve the links between African countries, which tradi-Since then the situation has tionally have their focus of approved considerably. Not part communications in Europe. The the concept of the round-the- situation still exists in which a vorid undersea telephone cable call to one's neighbour in was to link members of the Africa may be routed through Commonwealth, Nigeria was an a European capital round the

other Commonwealth countries). Ink from Lagos to Cotonou in other Commonwealth countries). Dahomey. Efforts are being made to establish a TV link in time for the Black Festival later this year, and the link will be extended to Togo. The other

scribers. This is through equipment being locally built, but progress is hampered by the delays in the supply of com-During the plan period a new ponents from Europe. Other satellite earth station is to be items in NET's N72.7m. (£50m.) established in the northern half plan budget are computerised

mand for international service. With the improvement in the particularly from centres in the operation and efficiency of the interior. The site is not yet internal network, it is also decided but it will be close to hoped that by the end of the a key point on the network now plan period international opera-

It can now take as much as Complementary to satellite two or three days to get through communications is the use of an to Lagos from London. Frecircuits to Europe. At present lers in the queue. With the technical studies are being car-recent boom in business the African "bulge" as far as point out that, as in certain Abidjan in the Ivory Coast. The other developing countries, it is the cable perhaps going on to "Dash" is supposed to work its

It is the simple situation of a chain being as strong as its will be a major political weakest that we good as the weakest link. An international achievement in France. A domestic system behind it. It counter-proposal from Britain is is within Nigeria that we must look for the major improve-



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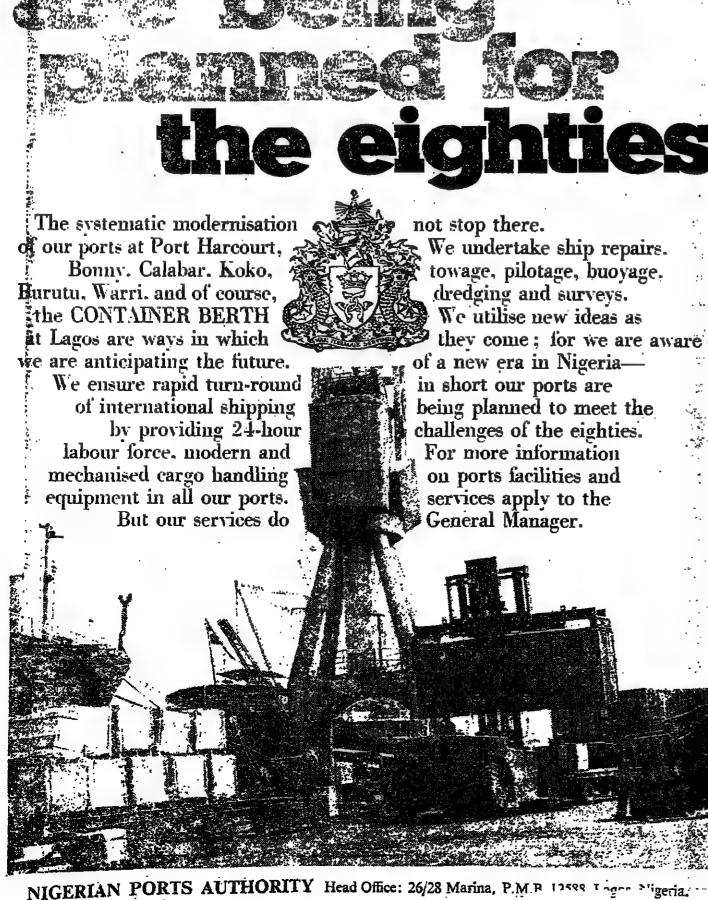
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Telecommunications:

local congestion

A DISTRIBUTOR in Apapa, rest of the developing world in quarter of the total, and the fulfilment. Previous plans have the port and industrial suburb telecommunications. As the crash programme of installation been a sad saga of limited object for Lagos, tries to dial a Third National Plan admits, is scheduled to be complete by tives, delays in equipment customer in the city. It may "existing facilities are grossly the end of 1976. take him five minutes to get inadequate." Much of this is All the new exchanges will be adequate maintenance and the a dial tone. Like the port blamed on "cumulative under- automatic sp that the percent intolerably poor service. often make a call to his meal, characterised by changes this is claimed to be available Telaprincipals in London more of supplier.

Water Jaken

often it is quicker and less telephones. According to the time telephone service will be are the manpower and the first start in a sorry situation; but the control of the communities of the communities. There is a shortage of trained not automatic, going through is slightly better off than the operator may take days. A Burundi and Chad and worse the operator may take days. A Burundi and Chad and worse the capacity.

At the same time Telex services will be are the manpower and the management there?

There is a shortage of trained the total substance capacity.

At the same time Telex services will be are the manpower and the management there?

There is a shortage of trained to the total substance capacity.

At the same time Telex services will be are the management there?

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There is a shortage of trained to the total substance capacity.

At the same time Telex services, hither to confined to the ing programme has been carried communities. more against a four-hour drive-or a 30-minute flight. A telegram to Benin can be slower Installation than a letter and a cross-country cable from the University of Ife to Nsukka, some be multiplied.

One way that medium and organisations overcome the difficulty is by installing their own private radio links, work on allocated mission during the day to avoid garbled messages.

The method is not perfect long-term supply agreements but it is a reliable interim with international companies, size and importance Nigeria phone exchanges this amounts reliable in its operation.

has one of the poorest national to a formidable total of 600. These are ambitious plans and continent is well behind the the first phase, making about a sceptical about their chances for

Moreover, the rate of telephone installation is very slow. Potential subscribers may have be returbished and new ones 325 km., recently took 12 days to wait several years to be conby which time the message was useless. Examples could main a major part of the inframajor part of the infrasection. main a major part of the infra- 625km structure that have still to be Kaduna. built properly.

In the Third National Plan rently being installed by the (1975-80) a budget of N1.1bn. Japanese. The link will not (£764m.) has been allocated for only increase the link capacity frequencies. Headquarters are investment in internal telecom- between the two cities and linked to major branches for munications. This will be used adjoining towns but will also their own telephone and tele- to expand and modernise the serve as a back-up to the existprinter traffic. This is subject system. Outdated and substan-ing microwave system, to atmospherics, so organisa dard equipment—like some of tions have to establish their the telephone exchanges in awarded for new microwave best pattern of traffic trans. Lagos—will be phased out routes in several parts of the mission during the day to There will be much more am- country. These will improve phasis on standardisation and communications between the long-term . supply . agreements coast and hinterland. They will

networks in Africa, which as a Contracts have been signed for observers are entitled to be

itself the telephone system is investment." Earlier policies age of subscriber link dialling The policies are now defined congested. The distributor can have been short-sighted, piece- can be increased. At present with the aid of the International on 60 per cent, of the network, sultants; the money is available; ouickly than he can get through The result is that Nigeria a figure to be increased to 90 there is a mood for a fresh locally.

now has a total of some 120,000 per cent, by 1980. For the first start in a sorry situation; but

> portant centres. A further 3 000 Telegraphs Training School cur-Telex lines will be added to the rently has an output of 300 national system.

To link these exchanges, existing transmission links will between Lagos and The first coaxial cable system in the country, it is cur-

Contracts are currently being also help create much more of a arrangement until the country's The aim is to add a further mesh configuration for the internal communications system 500.000 subscribers to the net- transmission of calls, making improves markedly. For its work by 1980; In terms of tele- the network more flexible and

supply, poor performance, in-

include students from neigh bouring African States.

I echnical

The facilities are being extended to increase the number to 800 per year. This will not be sufficient to meet the manpower requirements of the plan, and there will be a considerable effort to recruit and retain com petent expatriate management and technical staff to help out and maintain the network.

Certainly resources will be stretched, and at present there is no sign that the development of a local telecommunications manufacturing industry is being encouraged. In the meantime the aim of cutting down the waiting period for a telephone to a week and getting through to another subscriber any where in Nigeria within 30 seconds remains very much long

P. L. Young

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Had there been no oil exports the traditional commodity crops would not have provided enough foreign exchange to cover imports. As it is, surpluses seem likely for the foreseeable future.

Trade surpluses

IN THE five years since the end Last year's export per-get could well lead to a oil exports fell from 33.4 per of the civil war, Nigeria has formance for the sector as a sustained import boom. N130m, in 1970 to N4.3bn, in modity exports. Nigerian ence, which has reduced the Imports have traditional 1974. Exports thereased from officials are certainly aware of market there of traditional come from Western Europe -

RITY

infarinit Author

Strike

In the 1950s and early 1960s, traditional commodities, mainly 1965. Oil's importance is com-paratively recent: in 1989 oil total exports. But by 1971 oil cent of total imports in 1964 to accounted for 74 per cent of exports were only one third of the total, rising uninterruptedly to 92 per cent. last year.

Oil's share of the export market, of course, has not been earned Nigeria its

Higher

The non-oil sector no longer plays an important role in Nigeria's foreign trade. Accounting in 1971 for N340.4m. the non-oil sector declined to N258m. in 1972, though it rose 49 per cent. to N384.9m. in 1973. Last year, exports reached N508m.. for the first time in ten years registering a higher total than 1965's N400m.

Although the share of agricultural exports has fallen from. 90 to 10 per cent. of total exports, overall volumes exported have remained more or less constant. The war undoubtedly affected farm production, while natural factors, such as the Sahelian drought in 1973-74 also reduced yields and thus exports. Exports have also been affected by increased local consumption of some items. For example, only 1,000 tons of raw cotton were exported in 1972 compared with 22,300 tons in the previous year. largely because more cotton was locally ginned. The overall picture is also influenced by the drop, compared with the boom years of the early 1960s, in world commodity prices.

commodity exports.

capital goods and industrial Germany and the U.S. equipment rising from 61 per

Developing

been running yearly trade whole may signal a reversal of Nigeria has diversified its in 1973, with a widening trade surpluses — increasing from the years of uncertainty for com- trading partners since independ- gap against Nigeria.

NS96m. in 1970 to N6bn. last the dangers of over-dependence partners. Britain had about 40 about 67 per cent. of the totalyear, while imports rose from, on oil and the agricultural sec- per cent. of the import market with Britain taking up to 28 per N752m, to N1.7bn, within the tors of the new development in the early 1960s but to-day has cent. of the total. Again, plan include projects to boost only 28 per cent. It has conceded although imports from Eastern to Japan, the U.S. and other Europe and Japan are likely to Not sup-isingly, under the EEC countries, in particular, increase, Western Europe seems cocoa, groundaut, cotton, paim impact of oil, imports have risen which have often proved more certain to remain Nigeria's oil and kernel formed 90 ner oil and kernel, formed 90 per markedly. Between 1971 and competitive in terms of price, largest supplier for the time cent of exports. Had there been no oil Nigeria would now 1974, imports of consumer goods, quality and credit terms. In the being, with trade perhaps furbeen no oil Nigeria would now be experiencing heavy deficits, as it did between 1960 and 1965. Oil's importance is com-

With the rise in the level of and 15 per cent, to Italy. This the added hope that the various the result of increased volume personal incomes, especially as pattern is unlikely to change proposed international price

there was only a rise of 9.8 per to rise very rapidly this year, notable trend has been an in- tries, the largest of which-like cent. But revenue increased The recent reduction in import crease in trade with Eastern the LNG or fertiliser plants from N274m, in 1970 to N4.7bn, duties and the lifting of the ban Europe, which rose from 3 to are in fact oil-based. in 1974. Obviously the price on the importation of some com- over 12 per cent. between 1970 rise of the last two years has modifies announced in the bud- and 1974. Britain's share of non-

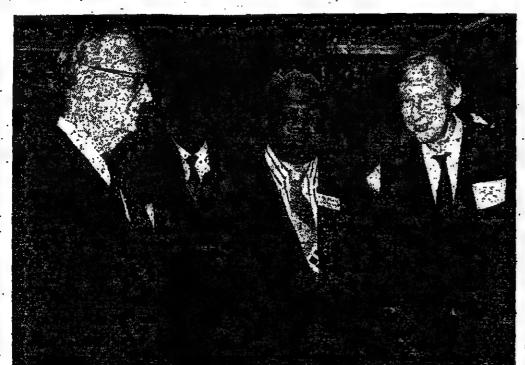
cent. in 1972 to 28.2 per cent.

Imports have traditionally

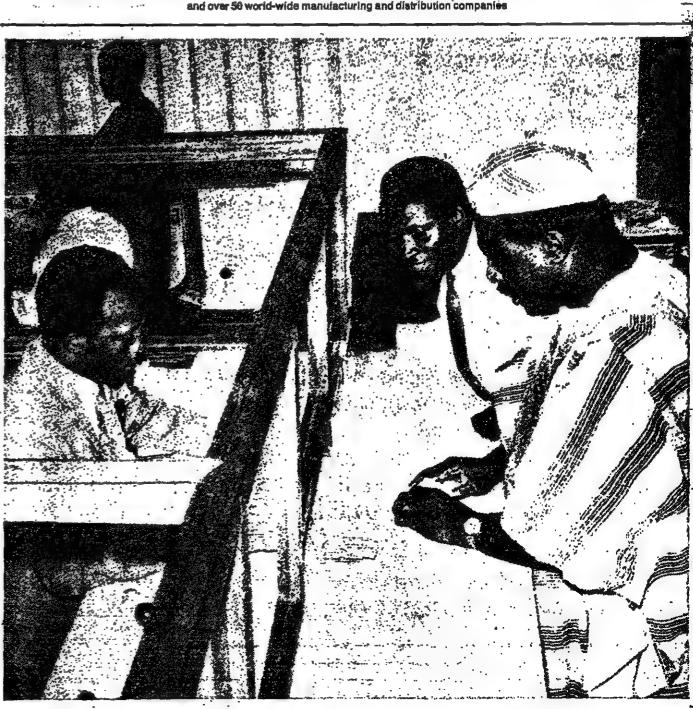
Nigeria seems certain to con-Nigeria's oil exports go to the tinue to enjoy a trade surplus U.S. and Western Europe—the although its size will obviously two blocs take about 95 per cent. depend on world oil prices. of total oil exports. The U.S. There remains, however, the alone takes about 26 per cent, urgent need to diversify exports compared with 18 per cent to by intensifying production of the U.K., 19 per cent. to France, agricultural commodities, with the result of increased volume personal incomes, especially as pattern is unlikely to change proposed international price alone; between 1970 and 1974, a result, of recent wage although some additional oil extra volume exports increased at an increases, imports of consumer ports are now going to develope crease earnings. Non-oil exports annual rate of 50 per cent, goods (including food, which ing countries, particularly in could also benefit from proform 378m, to 785m, barrels), now forms about 25 per cent. Africa.

Dut between 1973 and 1974 of consumer imports) are likely In the non-oil sector one Plan for export-oriented industrial price and the proformation of the proformati

Efiong Essien



Minister of Trade Mr. Peter Shore (right) greets Mr. Henry Fajemirokun along with Sir Patrick Reilly, President of the London Chamber of Commerce (left) during a visit by a 50-man mission from Nigeria last week. Mr. Shore announced that Anglo-Nigerian trade had doubled in the first four months of 1975 over the same period last year, and said that a number of British trade missions would visit Nigeria this year.



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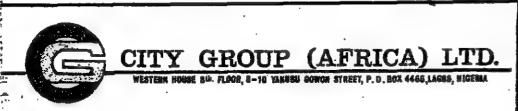
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NIGERIA XXII

Like many other areas of the country's economy, the banking sector has been transformed by the oil revenues that now pass through its hands. Merchant banks have been encouraged to set up with the aim of mobilising medium- and long-term funds.

Banking

THE NIGERIAN banking scene has been totally transformed by transformation which took both the Federal Government and the Central Bank of Nigeria somewhat by surprise. The established commercial banks now find themselves operating in a quite different situation to what they were accustomed to, and they have been joined by a number phenomenon previously almost unknowu in Nigeria.

There are 15 commercial banks with about 400 branches in Nigeria. The two leaders are Barclays and Standard, who have many years' experience in the country, and now have big local shareholdings and are locally incorporated. They are probably to a large extent responsible for the development of the banking habit in Nigeria, but a number of Nigerian-owned banks are now cashing in on this, although their scope is limited by having smaller capital and deposit bases, and lacking the experience and efficiency of the "Big

Principal

In 1974 the banks found that they were the principal medium by which the vastly increased funds in Nigeria could be transformed into working finance, apart from direct Government spending and public sector lending institutions. They had to operate under rules which had been drawn up when foreign exchange and local liquidity were short and as deposits began to build up strain started

One problem was the absence of outlets for short-term funds. The Central Bank stopped paying , interest on - commercial bank balances, and recently interest on Treasury Bills was

need to raise short-term

External reserves ...

Total bank deposits...

Money supply (M3)...

cut from 4 to 21 per cent, while facturing. In practice there has banks was limited to encourage Government decided to en. merchant banks in managing longer term Treasury certificates so far been difficulty in finding overseas suppliers and parent courage merchant banks to new share issues since turnover are to be phased out altogether, enough outlets for long-term in-companies to extend credit, establish themselves in Nigeria on the Lagos Stock Exchange us. Local development stocks of less vestment, given the time it takes With Nigeria's interest rates with the specific task of mobil. very small, for reasons than one year maturity now for projects to be planned, and held well below those of the ising medium and long-term discussed elsewhere. count as a liquid asset, how there is excess liquidity, wors exporting countries this became funds for capital projects. So . The growth of lending in ever. The banks were not per- ened by the Udoji pay awards, increasingly unsatisfactory as far five new banks have been biggeria is closely linked to the mitted to hold funds abroad. Banks have large funds on the import boom got underway, authorised: Icon (owned by success or failure of the Third The Government clearly has which they are earning no in- But since April payment can be Barings, Morgan Guaranty, Development Plan in which the made at the time of shipment NICON and the Nigerian in- private sector is expected to

BANKING FIGURES end-1973 N241.0m. N3,112.5m. N1.013.6m. N1.693.9m

Raising their standards above older Lagos buildings come the banks: African

Continental Bank and the United Bank of Africa.

maximum lending rate now at ing Corporation). These joined Techniques are advancing 9 per cent, and the deposit rate Nigerian Acceptances, in which Standard Bank Nigeria, for brought up to 4 per cent. Grindlays has a large stake. example, has linked its Lagos though how for this cent. though how far this will encourThe immediate role of the branches to a computer system
age local businessmen to bormerchant banks is to earn fees run wholly by Nigerians. All Percentage row more and thus reduce by puffing together packages banks are trying to extend the increase excess liquidity in the banking for financing long-term projects, banking habit, and the growth system remains to be seen. The Some of the large agricultural in the volume and level of monetary authorities expect the and industrial projects salaries in urban employment lowering of interest rates to cut described in other articles in gives good scope for extending costs and reduce the inflation this survey are likely to be savings facilities.

continually rising, but the has alleviated some of the abroad to facilitate prompt pay. UDT; First National City Bank years. The banking industry lending suidelines for the Company of th and banks can hold balances dustrial Development Bank); invest Niebo, in the next five mercial banks, specifying per trade was that developed when centages for lending to sectors foreign exchange was in short. At the same time interest hattan, Standard and Chartered banks are constantly opening such as agriculture and manus supply: import financing by the tates have narrowed, with the same time interest hattan, Standard and Chartered banks are constantly opening and Mitsubishi Trust and Banks new branches.

> financed by a mixture of Last year the Nigerian Government money and private

believes that its commitment apitalism will be reinforced merchant banks wh interests are purely commercia So far, however, misunderstand ings about the merchant banks modus operandi have mean that little has been plished in this field.

With the vast funds available in Nigeria it is unlikely that the merchant banks will want to employ offshore funds, and exchange control does not allow them to use Nigerian funds in projects outside the country. So far the merchant banks' long term lending is restricted by the Banking Decree, which forbids all banks to lend more than 30 per cent, of their capital, but a new decree to apply merchant banks is thought be in preparation, and it i widely believed that this rule will be changed at least in repect of merchant banks, since the merchant banks have large iong - term · deposits from institutions.

Leasing

So far the merchant banks have achieved relatively little in Nigeria, and the Govenment's long-term aim that they should play a part in leasing and factoring operations remainlong term: the banks need to establish "bread and butter" business before going into more specialised services. merchant banks have, however, put the commercial banks on their mettle - the latter are tending to lend a little longer and could compete for corporate surplus funds with higher deposit rates. The commercial banks have the advantage of a much deeper knowledge of Nigeria than the merchant banks-but the Government may have its own plans for the

There is little scope for the

James Buxton

The Government's moves towards indigenisation are intended to give Nigerians greater control of the economy without deterring foreign investment. These measures have some success but trained manpower still has to be imported.

Indigenisation

the decree, 22 enterprises were reserved exclusively for Control Nigerians. Most of these enterprises are in areas in which Nigerians were already operations. Migerians were already operation of the people have very considerable bought under Schedule 1. Schedule was to restrict foreign control over the nation's competition and give greater conomic resources. The known that 24 public companies of the development of measures demonstrate the nation's transferred at least 40 per cent. Of share wages bill, would be entitled and Nigerian in the hands amount paid, provided it could not private Nigerian citizens or be proved that amounts being competition and give greater economic resources. The known that 24 public companies of organisations and/or govern-claimed have been spent of transferred at least 40 per cent. Of the shares or technical training of man Schedule 2, 33 enterprises, Government of Nigeria to ensure mostly light industries, operated genuine political independence isolely by Toreign owners were based on a self-sustaining and ordinary shares were bought by required to sell at least 40 per a well balanced economy, and Nigerians All the shares issued

required to sell at least 40 per a well balanced economy, and Nigerians All the shares issued

IN FEBRUARY 1972 the Nigerian Government produced its Nigerian control produced its Nigerian Enterprises Practions; (ii) by the silent part of the decree—(a Government without alienating foreign interest, capital and know-how. The decree became known as the indigenisation decree, and low without control by nigerians and the control of the decree, and foreign businesses were given for the decree, and foreign businesses were given for the success of the folicy, and how the became apparent of the decree became known as the indigenisation decree, and foreign businesses were given for extension of the section of the Second foreign businesses were given for the possible to comply with it. Now, after it has been in full operation for one year, it is possible to give some assessment of how it is working.

The main aim of the decree was to delimit areas in which foreign investors were to operate. This was achieved by three methods; (i) by Schedule I are not easily private or the findustry.

Control

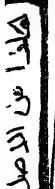
The main aim of the decree extended the decree was to delimit areas in which foreign investors were to operate. This was achieved by three methods; (ii) by Schedule I are not easily private or public, at state the number of enterprises received and private or public, and how the best on the promulgation and bank private citizens and organisations. Which are the prerequisites of the control of strategic industry.

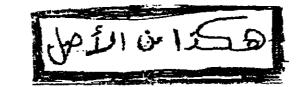
The main aim of the decree and private citizens and organisations. Nigerians to buy up businesses out to private organisations, and an effective leadership in last factors probably accounted marketing. Engineering construction, road construction, made capital facilities available private companies, which could be approached. The over-cubenes of the control of strategic industry.

Control

The main aim of the decree capparate of the decree and the control of training the cont

CONTINUED ON NEXT PAGE





NIGERIA XXIII

Population figures are a vital ingredient of the political scene in Nigeria. Regional, tribal and family loyalties have been reflected in party strengths and the published headcounts always cause controversy, even under a military Government.

Importance of the census

NIGERIA'S CENSUS FIGURES

grown, trees cultivated and live- putes had developed.

h were counted by female ever "pronumerators within their com- end to speculation.

In Muslim areas women in essential to issue figures, how-

pound purdah areas, and General Gowon strongly and wherever possible enumerators rightly emphasised that the

wherever possible enumerators rightly emphasised that the were escorted by policewomen. Anyone in Nigeria during the census was counted, including population of 79.76m., were provisional and would be rigorously non-nationals. But the large number of Nigerians working an even greater lead in population attudying abroad were not lation among African states included. A total of 22m. questionnaire forms were produced.

African country is Egypt with the state of the next Black

To prevent large-scale migra- its 35m., and the next Black

N A COUNTRY where 17m. people out of over 30m., The task of recruiting super tion immediately before and African country Zaire, with its amount of revenue they can solitical loyalties are based the 1963 one gave the region visors, 60,000 in all, and during the census from places 22m. The figure also made draw from the Federal Governargely on family, tribal, some 29m. out of 56m., a enumerators was left to divi. of residence to places of Nigeria the eighth most population. Sional census officers. Super origin there was widespread lous country in the world, tions may also govern the prolave long been at the centre to sonthern politicians to wean selves trained enumerators. All selves in the north, or the north, or ng not only which areas are individual northern politicians of MPS, away from the NPC and say, but, since parties have had servicional bases, which parties many if not most southern sectional bases, which parties have had shown all in the days of leaders, northern "domination" about a to find enough people to meet in English and have a minimum in Englis was the arbiter of national between November 25 and politics, since without claiming December 2, the preparations a single Parliamentary seat were meticulous. The census outside the region.

Conflict

significantly modify the conflict accompanied by a soldier durbetween north and south. For ing the counting.

among the six states into which An army radio communicathe Northern Region was tions network was set up to divided, wide differences would link Lagos with state census become apparent. Moreover, offices, and where necessary the census which fell due in state offices, with divisional 1973 was to be conducted by offices. The army was also the military regime. So, it was responsible for distribution of thought, it would not attract the vast amount of cansus the suspicion attached to the material, and for collection and 1963 census, the only one (if transport of completed questionnaires and forms from whose results had to be divisional offices to state offices willified because of the political and then to Lagos. nullified because of the political and then to Lagos.

widely believed in the southern officials, to reach enumeration regions, had been "inflated" areas. Launches were used in in the north to ensure con-riverine areas (notably in-tinuation and strengthening of Rivers State), and in the the dominance of the Northern mountainous regions of North People's Congress. In fact, Eastern State bordering while the 1952-53 census, con Cameroon helicopters were ducted by colonial officials, used to reach isolated comgave the Northern Region some munities.

Board called in the army to handle transport and communications. As many as 150,000 of Nigeria's total force of 220,000 soldiers were directly employed Lagos The division of the country on census duties, and the rest Western on 1967 into 12 states instead were placed on general alert Mid-Western four unbalanced regions, it for the period. Nearly everyone Rivers of the 120,000 enumerators was generally believed, would of the 120,000 enumerators was Sast-Central

the Northern Region was tions network was set up to

The 1963 figures, it was terrain made it difficult for

South-Eastern

Benue-Piateau

Kwara

North-Western

North-Central

North-Eastern

Total

stock kept were included. House-

cographical or similar ractors, somewhat smaller proportion. Sional census officers. Super-origin there was widespread lous country in the world, from may also govern the proportion figures are crucial. In any case, although there visors were given intensive publicity. But as this made it coming after Brazil. portion of their representation training in divisional census clear that the census results. The rise to almost 80m, com- in the central legislature, when headquarters, and then them would provide information for pared with 55.66m., in 1963 and civilian rule returns. And the large long been at the centre to southern politicals to wear selves trained enumerators. All determining the allocation of 30.41m, in 1952-53, is remark figures must be the basis for

The census also made laterit

(millions) (provisional)

groups were much closer — Since the provisional figures 29.80m, in the then Northern were announced public attendard and 25.86m, in the three tion in Nigeria has been diverted at the state of the stat

to become states, from 9.49m. likely substantially to alter the to 8.92m., and in the South-national and state totals. Eastern from 3.62m. to 3.46m. All other states had increased of these totals is based partly on State political leader, urged the dangerous. In addition, however,

as General Gowon said, it was

Region and 25.86m. In the three southern Regions and Lagos to many other issues—the But there was surprise that decision to postpone civilian inside the Northern states the rise in Kano was from 5.77m. to 10.90m., and this time the and the rest. The detailed census four most northerly states had enumeration survey is being a slight majority over the rest. no doubt, reveal some discrepan-On the other hand a fall was cies. But, as Dr. M. I. Oro of the recorded in the population of University of Lagos has said, the the Western State, in 1963 the survey may yield some useful most populous of the areas later extra information, but is un-

Reserve about the correctness their population in roughly their deviation from the 1963 equal proportions. Chief totals. But the unreliability of Awolowo, the veteran Western these makes comparisons. Government to reject the critics say that in some cases the officials were seconded from the civil service.

The census also made latter figures, emphasising that if the evidence of their own eyes border disputes between 1963 and the 1973 figures were suggests that totals are inflated. Nigerian states come to the correct, the Western State yet all this is supposition. The census a national surface in an attempt to force registered a fall in growth of detailed figures will be a changes before the count began, 0.62 per cent, and the North-different matter. For while refigures, emphasising that if the evidence of their own eyes controversy it caused) conThe army provided special exercise took place. Where and police were drafted in large Eastern an increase of 7.04 per jection of a state total can only ducted in independent Nigeria, transport in areas where the appropriate, facts such as crops numbers to areas where discent. It should be noted that he a matter of personal opinion. cent. It should be noted that be a matter of personal opinion. the national growth rate based the individual can have a fairly Yet, in the end, when on the new figures was 3.6 per accurate idea of the number of stock kept were included. Houselisting and detailing required
a complicated coding system to
national and state totals, in May average. But it was far below
differentiate between buildings,
census houses and households,
and, in traditional extended
family compounds, to distinguish between house-owners and
families.

Yet, in the sud, when on the new figures was 3.6 per accurate idea of the number of
cent, far above the African
people in a village—and Nigeria
is for the most part a country of
villages, and the state totals,
apart from Lagos, are largely
the sum of village totals.

David Williams

Canaral Gowon said it was

David Williams

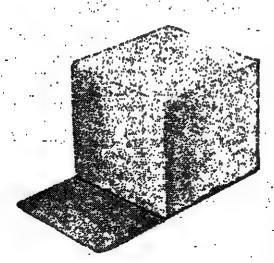


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just as there are several sides to TATE

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Indigenisation

ment Education and Training. Board is to have a unit in every The objectives of the Council, State in the federation. State in the federation. Indigenisation is a tong prostrengthening of existing cass and initial setbacks in manmanagement training institutions in Nigeria by supplying by the temporary injection of them with the necessary manpower from elsewhere. But resources to enable them to if the manpower so injected is discharge their functions to be effective for economic adequately and efficiently and, growth it must be directed by where necessary, to expand capable Nigerian entrepreneurs. where necessary, to expand capable Nigerian entrepreneurs. to meet the growing demand. The 1975 conference of the for the supply of trained Nigerian Institute of Managemanagerial personnel. The third ment in Kano looked at the council created was charged challenges posed by indigenies. increase in the number and came to the conclusion that quality of various national there is only a small number of training of scientists, engineers flair in business. It was, howand technicians. It is called ever, noted that with the early the Nigerian Council for retirement age from the civil Science and Technology. Service, which had until re-

tions operating in the supply policy in Nigeria relates to technology of the various levels of manpower required for the success few years shows that Nigeria

of the indigenisation policy. Third Development Plan that the gap between the demand for trained personnel and its supply has widened considerably. Nigeria to-day is suffering an acute shortage of trained manpower and this is probably why the Government has now all the management of real training and the management of th why the Government has now abroad in the process of selected action its restrictions on the selection and adaptation of technoimmigration policies. Where logy from industrialised counties will be encountered in Until technology getting aliens to work in indigenised by which is meant Nigeria, either for Nigerian that until Nigeria can create dewholly-owned companies or for sign engineers who can bring those partly owned by Nigerians about the appropriate techno-

and aliens.

In view of the alarming shortage of executive capacity in the country, future Government policies will concentrate on this by providing more opportunities for training institutions both at economy. university and technical college levels as well as at on-the-iob and at post-experience levels. By a recent Government announcement the Manpower

with the direction of national tion as it concerns the Nigerian effort towards an ever-growing entrepreneurs. The conference agencies responsible for the Nigerians with entrepreneural It is too early to assess the effectiveness of these three councils in meeting the man-power challenges posed by indigenisation, but if they operate effectively Nigeria can be guided towards the much desired expansion of institu-

The experience of the last of the indigenisation policy.

It is now clear, from the adapting technology to meet local needs. It has also been

Dr. M. O. Omolayole and Chief O. L. Akinyemi

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nomic development. For well over a decade, since we initiated affiliate relationships with African banks, Bankers Trust's role has been one of increas-

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NIGERIA XXIV

Bearing the stamp of its British roots, the insurance industry in Nigeria has achieved a considerable degree of sophistication. Most of the companies are locally owned with 10 controlled by State governments, and the Lagos Government is now empowered to take a stake in non-Nigerian owned companies.

nsurance

three other companies were. At present there are about such, but it is now known that cover, Following a few success, registered—the Norwich Union 80 insurance offices operating the Federal Government has ful professional negligence Fire Insurance Society, the in the country. Approximately plans to set up a national rein-claims, professional indemnity Tobacco Insurance Company ten of these are owned either surance company in Nigeria insurance is becoming popular, and the Legal and General wholly or partly by state before long.

Assurance Company, Practically governments, while the rest are all these pioneer insurance companies with either whalty freedom premium income—fire, marine, owned, and it was the Beltish Nigerian shareholders or a combined modern insurance into Nigerian shareholders. There was no form of governmental foreign shareholders. There control of the insurance industry although most of the larger are still quite a few companies in Nigeria, and insurance companies of the larger are that are wholly foreign parties in Nigeria, and insurance companies are still quite and the concept of the larger and the concept of t

Underwritten

no indigenous Nigerian insurance company operating in the country. Before the incorporainsurance company, and the offices operating in the country injury.

nationalisation of

INSURANCE IN its modern premier company in Nigeria is should be in the region of Practically all types of insurance form was virtually unknown in the National Insurance Corpora. Nicom.

Nigeria until the early part of tion of Nigeria (NICON), which Insurance is an international ket are now sold by Nigeria this century. The first insurance is wholly owned by the Nigerian business and the Nigerian insurers, with a few mineral company to have a branch office National Insurance Corporation principle. That no country can ance, health insurance and in Nigeria was the Royal was established by decree in afford to run its insurance busis "legal costs" insurance. Unit Exchange Assurance, which 1969 and it started business in isolation. Every lessur-quite recently there had been established its first branch office. January 1970. NICON acts as ance office in Nigeria has some little demand for professional in 1921. From 1921, the recipient of a percent, form of international connection indemnity insurance, business in surer or relocutance consultant engineering insurances, business. Assurance remained the only offices transacting business in surer or reinsurance consultant engineering insurances, but with insurance company fully estab. Nigeria. In addition, it operates based either on the continent of the rapid rate of industrialise lished in the country and indeed as a direct insurer, competing Europe or America or in the tion which the country is not in the whole of the (then) freely with other companies London market. There is as witnessing there has been grown British West Africa. In 1949 operating within the market, yet no Nigerian reinsurer as ing demand for this sort

tice of all classes of insurance that are wholly foreign owned in Nigeria, and insurance comcraft are insured in the London
in the country has to a great but a recent regulation now employed almost commarket. in the country has to a great but a recent regulation now employed plate freedom, of action within restent followed the British powers the Federal Govern plete freedom, of action within The main problems facing the pattern. Furthermore, this has ment to acquire up to 40.07.49 laws of the land. As time insurance industry are the given a British stamp to such per cent. equity participation went on it became clear that aspects of Nigerian insurance in all viable non-Nigerian went on it became clear that of insurance. These are the practice as loss adjustments or insurance companies, and steps and lack of countril and superclaims costs shortnee of manifestation on claims settlement procedure, are being taken to implement the same and claims costs shortnee of manifestation and claims costs. claims settlement procedure, are being taken to implement vision was subject to abuse, and claims costs, shortage of man routine and general this regulation. There has been the Government had to interthe vene to control and regulate ment personnel, and the poo insurance industry in Nigeria, insurance operations in the and the Nigerian market is country. The law governing open and allows free and tair the business of insurance in competition among the 80 Nigeria is the Insurance Com- local Until the late 1950s, there was offices operating in the market panies Act. 1961 and the 1968 creates communication probabilities of the Nigerian economy has Regulations made under this lens, since the local life office commany operating in the grown tremendously in the past Act. Other relevant legislations has to rely entirely on the tion of the first set of indigenous few years, and so has the are the Insurance (Miscel services of actuaries based companies, the business had insurance industry. In 1967, laneous Provisions) Act, 1964, several thousand miles away the total premium income of which deals mainly with invest, from the head office of the local which were primarily branch all the insurance companies in ment of insurance funds, and company. There is also the offices of U.K. composite insurnice companies. Between 1960 By 1971 and 1972 the figures and the Companies Decree, 1968, local mortality table. All and 1974 a large number of had increased to approximately Most of these legislations are mortality tables in use in the indigenous insurance companies N37m. and N55m. respectively. patterned on British lines. In country, and indeed almost all commenced operations, and Although no official statistics motor insurance, the legal re- over Black Africa, are foreign these companies now underwrite are yet available for the past quirements follow the U.K. tables adapted and loaded by a sizeable volume of the total two years, present indications legislation under which insur- the actuary for use by the parinsurance business in the countare that the 1975 total premium, ance cover is compulsory and ticular life office. try. The leading indigenous income of all the insurance unlimited for third party bodily

J. O. Irokwa

Nigeria will be acting as host for the Second World Black and African Festival of Arts and Culture which is due to be held in Lagos in November and December.

N ADDITION to Nigeria's Guinea; the magazine which will be pub Caribbean. at large of the progress being long and varied to give particimade in preparation for pating countries or groups an ternational Secretariat have The original target was to build Nigeria's most ambibious inter- opportunity to exploit, their been set up for this purpose, at least nearly 11,000 flats, some national undertaking—the host strongest points, whether it is and both bodies are headed by with three bedrooms and a line of the Second World Rick small strongest points, whether it is and both bodies are headed by with three bedrooms and a ing of the Second World Black music, literature, drama, visual Chief ... Anthony Enahero, sitting/dining room. and African Festival of Arts art of traditional domestic crafts Nigeria's Federal Commissioner and Culture which will be held or dancing. Themes and sub. assigned to special duties. Chief December 20 this year.

held in Dakar, Senegal in 1963, of man," will and it was then known simply archaeology and as the World Festival of Negro antiquities, and for those more to day running of the festival arts. At the end of the Dakar interested in the domestic arts, Preparations is in the hands of of which have spent weeks wait-festival, President Leopold exhibitions will include tradi- Sengalese academic. Dr. ing for berthing facilities—the sengalese of Sengalese interested in the domestic arts, Preparations is in the hands of of which have spent weeks wait-festival. Senghor of Senegal invited tional hair-dressing cosmetics, Alioune Diop, the Secretary-Nigeria to host the Second Fes-culinary art and tattoos. The tival, which was at that time "visual arts" section of the tentatively scheduled for 1970, festival will include children's but because of the internal drawings, tapestry, carvings and sixties, has fer many years been situation in Nigeria it was not a photographic exhibition on concerned with the preservation for the festival is the new until the end of the civil war "the Black race." Miscellaneous and promotion of Black culture. National Theatre that Nigeria started organisms single themes will include A former member of the French is being built by a Bulgarian

Lagos in 1975, the main aim of invention, traditional chief-the festival is to proclaim joud taincy, the influence of African and clear the validity and distart on European art and an African Culture, Dr. Diop talks theatres on the African conti tinctiveness of Black and exhibition of mounted animals, animatedly about the cultural nent. Modelled on the Palace African culture and the contribution that African cultural values have made to world Dancing

-a 16th century ivory mask and Lagos will be no exception. from Benin, which was worn by There are to be 14 categories Benin kings on royal ceremonial of dances including ritual and occasions. Last worn by King masquerade dancing dances de-Ovoramawen, who lost his dicated to the traditional gods throne with the collapse of the of hunting and farming. Al-Benin Empire in 1897. The same though many African countries year the mask was mysteriously and other Black communities acquired by the then British have already paid the bers of his staff, one gets the The Nigerians have gone at Consul-General of the Niger \$U.S.10,000 registration fee for impression of people haunted by out to ensure that if mone Coast protectorate. Sir Ralph the festival, by the beginning of a secret fear that all might not can ensure the success of the Moor—it now rests in the last month only two countries, be right on the night. The festival then all that is necessary. British Museum.

Dakar festival was a modest of its most renowned dance ment itself has assumed respons other than President Leopold affair. Nearly 100 countries and companies—the Conjuto Folk ibility for the material aspects Senghor of Senegal and General is Black communities throughout lorico Nacionale and the Danza of the festival, such as the pro- Gowon of Nigeria. There the world are eligible to partici- Nacional de Cuba, while the vision of transport and accom- more to the festival than simply pate in the festival — ranging contingent from Trinidad and modation during the Festival from the host country Nigeria to Tobago will include one of the . Officials in Lagos estimate that such newcomers to Black country's leading steel bands. at least 25,000 participants will

in Lagos from November 22 to themes run through almost December 30 this year.

every major event. An exhibit the Nigerian Government and hotels, but this would involve the first such festival was tion on Africa and the origin the International Festival Combine problem of transporting and in Dakar, Senegal in 1963, of man a will be a senegal in 1963, of man a will be a senegal in 1963, of man a will be a senegal in 1963, of man a will be a senegal in 1963, of man a will be a senegal in 1963, of man a will be a senegal in 1963, of man a

As in Dakar in 1966; so in tion to science, technology and

Stitish Museum.

Cuba and Trinidad and Tobago, fact of the matter is that pre-sary will be spent. They dare In comparison to what is had officially entered for speci-parations still have a long way not fail, especially as the two planned in Lagos, the fic events. Cuba is sending two to go. The Nigerian Govern-patrons of the festival are non-

Enahoro is the link between

include mittee, and all major decisions people to and from the liners.

African require his approval, but the day With Lagos harbour already African require his approval, but the day Alloume Diop, the Secretary notels" could create a "ship-General of the International notels" could create a "ship-committee Dr. Diop, now is his early

exhibitions on Black contribu-senate, ex-president of the firm at a cost of \$US40m. The International Congress of Migeria Government has gone Africanists, founder and Secre, all out to build what must be tary-General of the Society for one of the most magnificent ting behind an out-sized desk in Bulgaria, the main theatre hall civilisation.

Appropriately the festival has adopted as its emblem one of cultire would be complete with the finest pieces of African art out a massive dose of dancing gests that he might be more at two large cinemas, each with home chairing an international 800 seats, four spack hars and seminar on say. "Black civi restaurant to serve at least lisation and pedagogy" rather 1,000 people at a time. Furthan discussing the minutize of nished at a cost of over 54m. hotel accommodation or coping the main seats in the complex with the personality clashes were made in Nigeria. among his senior staff.

Talking to Dr. Diop and mem-

colidarity as Papua. New For the drama events Trini- be involved in the festival, not

newspapers and periodicals Australia and the Black com-three plays all by the famous expected. Twenty-nine contracmade to debut at the beginning munities of the Dutch-controlled playwright, and actor Derek tors from the U.K., America, of last month. "Festival News" territories of Surinam, Aruba, Walcott. The late entry for France, Germany and Nigeria is a glossy expensively printed Curação and. Bonaire in the events is beginning to worry are working flat-out to build a officials whose task it is to co-special festival village on the lished monthly to inform Niger. The number of festival events ordinate the various events and outskirts of Lagos, which will lished monthly to inform Niger. The number of festival events ordinate the various events and visible and the world and exhibitions is sufficiently exhibitions. The International house the participants and visible orderess being long and varied to sive participants. Festival Committee and an International house the participants and visible progress being long and varied to sive participants.

> There are tentative plans to hire luxury liners as "floating over-congested with ships—sou in Lagos harbour.

> What will be ready in time France.

Black erts and culture

By a Correspondent

Misinterpreting the Scottish EEC vote

From CHRIS BAUR in Edinburgh

FOR THE pro-Europeans there and here there is pernaps an EEC. The comfort, clearly, is say they were voting about. that a Scottish majority for As I suggested before the membership — albeit one which referendum; it is almost inevitwas less than half the size of able that the result in Scotland the overall U.K. margin - was will be interpreted whether achieved at all in a part of the the voters consciously intend it country which had long been or not as yet snother indica-expected to be one of the least tho of the strength of Scottish enthusiastic to accept the EEC. Nationalism. The results were

erable

1211

campaign, the opinion polls had was conclusive evidence that spoiled much of the firm by this was beginning to happen. spoiled much of the fun by this was peguning the Euro-accurately prediciting a Scottish nean argument and who are in "res." In doing to they charted a large turn-round in Scot exclusively) opposed to, or sustaish opinion since early in the ricious of the devolution of new year, and this is itself a significant powers to a Scottish tribute to the tactics and force elected assembly, are wasting of the pro-Market campaigners, no time in spending the which no one can take away political bonus they have been

With the exception of the vote. only U.R. " no " majorities to be " in a major speech in Glasgow returned by the Shetland and on Friday. Mr. Denis Healey, Western Isles (whose circum the Chancellor, stressed that stances are sufficiently idiosyn- Scotland's economy must be cratic for the restilts to be re and would remain "indis-garded as maverick), it seems solubly tied to the prosperity clear that what finally told in of the U.K. as a whole." It Scotland was the insistent pro- was he argued, not a self-Market campaign of fear about sufficient entity, but an integral intensifying economic difficul- part of the U.K. and depended the Scottish National Party, Scotland's economic advantage, outright independence, com-ties if Britain withdrew. There on "the existence of a single which has shown itself to be Only 32 per cent. of those pared with 33 per cent. in are bound to have been other economy and a single policy," out of tune with Scottish questioned at the end of last April last year. factors as well - the authority The Foreign Secretary, Mr. opinion." of the Government's majority James Callaghan, more boldly recommendation: the lack of still, saw the result as proof unity among the anti-Market that the U.K.-wanted to remain radicals: the apparent equivoca- united, a principle which, he tion of the Nationalist campaign said, he held very dear to his for a purely tactical Scottish heart. vote. But undoubtedly the balance was tipped by emphasising those paramount considerations in Scottish polltics, jobs and investment.

interpret the Scottish verdiet: "significant slap in the face for self-government would be to either a "federal" solution or a general election, or the next the SNP in the last two elec-vote went

a danger, as well as an important distinction to be obvious comfort, in the large drawn between what the vote (58.4 per cent.) Scottish voters were actually returned by Scotland to support voting about and what the Britain's membership of the various political factions will-

Admittedly, by the end of the scarcely complete before there large measure (though not awarded to the Scottish "yes"

Opinion poll:



Mrs. Winifred Ewing, the SNP spoketmen on Europe, with Scottish fishermen: the Conservatives, on the basis of the referendum result, hope that the farmers and fishermen have been "prised loose" from the SNP.

month thought Scotland would

Similarly, the Scottish Con- he strengthened in his view be a strengthening (dramaticservative Party which, given its about the indissolubility of the ally among the 1844 age group)

formed the basis of Labour and result,

meantime, the importance of the a winning side. It imagines referendum campaign for separeferendum is not that it pro- that its foot is now firmly back rate Scottish representation on vides incontestible proof of the in the door, notably in those the political institutions of the Scottish will or otherwise for East and North-East seats whose EEC. Using Scottish pride as independence. It lies in the loss was so shattering precisely the currency, it is challenging possibility that the vote will be because they used to represent the pro-Europeans to join them seen that way at Westminster, such deep royal purple Conser- in pressing for some long-overwith profound implications for vative territory. They will be due reforms to those institu-policies which could have a encouraged, also, by the pro- tions, to enable the Scots and crucial bearing on Scotland's EEC support they found and others to have a greater direct perception of her place in the helped to cultivate among the influence.

Temptation

take the Scottish vote as an supposing has diminished. endorsement of their stance.

If this happened, and the devolution policy was seen to Significantly for the Nation- be badly botched, it could in Scottish assembly, which has from the Scottish referendum

PARLIAMENTARY BUSINESS

Association annual

farmers and fishermen who they The main focus of this cam-

loose from the SNP.

SNP and with some apprehen has always been most uncom-Government have implied that convenient to forget its own representative lobbying office in the referendum was for union internal divisions and regard against separation. They the result as a heavy defeat for the German Lander. are convinced that there is now the Nationalists. Even among a real danger that the whole those three dozen Labour-held impetus of the policy on a Scot- constituencies where the SNP is tish Assembly will be slowed in second place, there is likely depend entirely on the extent down and that those who have to be a desire to put the devoluto which Brussels does—as a opposed the policy, and in partion policy back in the melting fact rather than as a theory—ticular the still-undecided prin-pot. Their heart was never replace Westminster in touch ciple of transferring industry, really in it, except as a means employment and some taxation of meeting an SNP threat which

Reforms

opinion."

month thought Scotland would soon be strong enough to be alists, the proportion of electors independent of the rest of favouring the status quo age the inexorable growth of scotland voted for was her continued membership of the U.K. rather than simply the U.K. rather than simply the U.K. continued membership of the EEC. There may or may not published in The Scotsman be an element of truth in this.

Soliand voted for was her continued membership of the U.K. a continued membership of the EEC. There may or may not published in The Scotsman be an element of truth in this.

Significantly for the National to the National to the long run powerfully encourage the long run po Mr. Healey, for instance, would showed that there continues to directly-elected term advantage as possible into the Common Market by, lion on those grounds, one will

by-election. Even then it may tions alone—has been exhilar. Nevertheless, the SNP has not be wholly clear. But in the ated to find itself once again on now embarked on its post-

now hope have been prised paign is now clear. The Party will argue that Scotland should The Labour Party, too, whose have every right to take its place Already leading devolutionists anti-EEC majority (led by Scot. at the "top table" (which means the Council of Ministers) alongside other comparablysion in the Labour Party) are fortable about campaigning on mark. Belgium and Eire, and the same side as the hated SNP, that it cannot be contained to the same side as the hated SNP. noting the electrity with which the same sade as the hated SNP, that it cannot be content with some senior members of the will probably quickly find it the second-class status of a

Paradoxically, the effective

ness of this campaign may not replace Westminster in touching directly on the lives of Scottish people. With a mixture powers to such an assembly, will they now have some grounds for Nationalists argue: first, that of realism and illogicality the Scotland will now be regarded as " the sore thumb of Europe requiring delicate treatment by any European politicians who On the face of it, the SNP ultimately value their North England. This strong emotional be caused by the harsh economic platform is now not available measures which Westminster is It is this anxiety about the record-north of the border, has Scottish and U.K. economies by of those favouring a radical economy, however, which also more trotical reasons than most the recent opinion poll evidence change in Scotland's relation-level to the SNP, which in any case likely to have to institute. The truth is that we shall not having lost 20 constituencies has its own share of leaders shortly, whether or not these contains the seeds of danger for to be overloyed at the Scottish of a market weakening in ship with Westminster. Of those favouring a radical truth is that we shall not having lost 20 constituencies has its own share of leaders shortly, whether or not these feed of danger for to be overloyed at the Scottish of a market weakening in ship with Westminster. Of those feed on this seeks to result, sees it explicitly as a Scottish and U.K. economies by of those favouring a radical. The truth is that we shall not having lost 20 constituencies has its own share of leaders shortly, whether or not these feed on this seeks to result, sees it explicitly as a Scottish and U.K. economies by of those favouring a radical. The truth is that we shall not having lost 20 constituencies has its own share of leaders shortly, whether or not these feed on this seeks to result, sees it explicitly as a Scottish and U.K. economies by of those favouring a radical. The truth is that we shall not having lost 20 constituencies has its own share of leaders shortly, whether or not these feed on the last 20 and activists who are privately measures are atributable to the SNP, which in any case likely to have to mistitue. politics now made.

Letters to the Editor

Electoral reform

From Mr. M. Gaiford means ago, ing in the Bill which in the abort the great Reform Bill became run will do anything at all tollaw. The country is now drift, wards giving such relief, ing rapidly towards disaster. Secondly, what has not been Reform of Parliament, the fully brought out so far is the unions and company law is essen prolonged and considerable in prom Professor G. Lowson tal to avoid the possibility of crease which is to be expected a totalitation state. Reform of the future in contributions.

As in 1832 therefore the impetus less than twice that contemfor reform must come from the plated at the outset, of the in- Manchester Business School. form Society has existed for crease must be expected to fall Professor G. H. Lawson, on employers, whether or not Manchester Business School. for reform societies to be estab they have contracted out. Booth Street West, lished in every constituency in Parliament still has the opport Manchester M15 6PB.

ment will have power to act.
Michael Gayford.
"Periprinkle," Meols Drive,
West Kirby, Wirral.

The Pensions

tracting out by employers who to have recourse to mean have sufficiently generous pension schemes of their own, little kenneth J. Burton, attention has been paid to the Mount Cottage, overall effects of the Social Hank's Hill.

Security Pensions Bill.

What four employers felt technology.

What few employers yet Leathers appreciate is that if continuing Surrey. inflation drives the level of benement would user place a con-would think this still happened study they will follow at univer- 11. singuistration bloyer, and there might still be and in case anyone believes that sity and the caseers they will Blood, Cambridge.

siderable burden on the ent-would think this stril happened study they will follow at univerployer, and there might still be and in case anyone believes that sity and the careers they will difficulty in determining the money going into property and amount of his contingent finance companies is not going hability.

Private employers will in let me explain.

These circumstances, be reluctant to contract-out. They will, how their swn factories, warehouses to under pressure from and offices if they wish, but most few.

Their symployees and those who of them rent what they require; their suppless and those who their suppless and those who their suppless and those who represent them to do so in order them to do so in

unious and company law is essent prolonged and considerable intial to avoid the possibility of crease which is to be expected
a totalitation state. Reform of the future in contributions: expected order that a government may ings, to the Government's the original source of what you works experience might be elected representing over 50 scheme, as the additional company law is essent. The proposition of the people, ponent of benefits becomes pay
Parliament may not willingly children and considerable inprom Professor G. Lousson will be in industry, even though my personal objective though my personal objective was a management job rather than a technical one, for which describe as one of the best thought to be more associated.

Parliament may not willingly children and considerable inprom Professor G. Lousson will pob in industry, even though my personal objective was a management job rather though my personal objective was a management job rather though my personal objective was a management of professor of the less though to be a more associated to know that the professor of the people.

Parliament may not willingly children and considerable inprom Professor G. Lousson while job in industry, even though the policy in industry, even though the policy of the people which is to be expected.

Six With reference to the Lex though though though the policy of the policy of the people with the professor of the people with the per cent. of the people.

Parliament may not willingly able to more and more perreform itself for many of its sloners. Ultimately, the level of
members would lose their seats. contributions could be not much

the land.

Electors must not stand idly it could do so by using one-balf by. They must act quickly of the increase in the contributes is the outset to make a once-and-representing the will of the majority. The present Government received the votes of only 28 per cent. of those entitled to vote. Only a reformed Parisament will have power to act. for all increase in the flat-rate pension benefits of about 10 per cent, and by decreasing by one-half the rate of accrual of the additional component, and the corresponding reduction in the Mair and others (May 21) contribution rates in respect of concerning the current grave these contracted-out. A change difficulty in obtaining suitable of this nature would simultaneously mitigate the contribution graduates in British industry, as graduates in British industry, as graduates in British industry, as corresponding reduction in the and taxation anomalies described above, and reduce both the future increases in contributions which will ultimately be payable have co-operated willingly and and the risks to employers of have taken much trouble to procontracting-out. It would also vide useful and interesting make a significant contribution courses tasting about six weeks From Mr. Kenneth Burton.

Sir.—Because of the technical contracting out. It would also vide useful and interesting make a significant contribution courses lasting about six weeks towards removing from the during the long vacations, recognitive terms and conditions for concluding the long vacations are elderly poor of today the need using this as being an important to the long vacations of the long vacations. to have recourse to means-tested

Jet Leatherhead

Cost of working

inflation on the corporate sector is a paper by me entitled: "The Rationale for Measuring the Cost of Working Capital," copies of

Engineering

Sir.—We have reed with interest the letter from Prof. part of their honours degree

In earlier years many firms

What few employers yet Leatherhead.

The present financial situation clearly requires contraction in many areas, but we suggest that the employer has provided by his past contributions, to the extent that those benefits relate to contracted-out service, he will be immediately liable for make find maintained for the scheme Britain and stills is the case in the cases to contract-out. Attempts have been made to find ways of limiting this liability, machinery and provide the work of those proposed by the Govern ment would itself place a con- To hear Mr. Wedgwood Belin due sity and there might still be and in case anyone believes that in appeared they would not care the proposed by the Govern and there might still be and in case anyone believes that in the mid they also to have a disastrous of Europe) local time is two line and there might still be and in case anyone believes that they sity and there might still be and in case anyone believes that they would itself place a con- To hear Mr. Wedgwood Belin due sity and there might still be and in case anyone believes that in any time and there might still be and in case anyone believes that in the carries they will follow at university degree.

The present financial situation academic education, but at the same as an adequate substitute in source of sufficient finance to their substitute on a cost-benefit basis this intute for my "rich aunit" as a expensive way, of providing source of sufficient finance to the four to sufficient finance to sufficient

oever. payers indirectly). He succeeded, however, and a M. C. MacDonald, very real benefit I obtained was Econtel Research, to realise how absolutely essen. 3. Heotheock Court, tial it would be that I should Strand, W.C.2. undergo a much longer period of practical experience" before I

when the time came later to look for a job, I very much doubt whether I would have acted on advice that I should make every effort to borrow some money and embark on a two-year "student apprenticeship" with a look at this aspect.
In addition to such a well-known electrical group for which I got 30s per week for the in-the-arm " to the current funding a much-needed "shot-inst year and £2 per week for raising efforts of the Government, is there not a strong moral subsequently proved to have case for extending some relief to the control of the covernment, is there not a strong moral case for extending some relief to the covernment is there not a strong moral case for extending some relief to the covernment is there not a strong moral case for extending some relief to the covernment is there are the covernment of t

been absolutely invaluable. exising bondholders? All poli-The economic aspect of the tical parties have declared their whole problem to-day, of course, commitment to "social instice" whole problem to day, of course, is different in at least two and much has been done to assist the old, the infirm and the lower paid. Surely now, therefore, it is not prepared to pay a "student lacking in social justice for any apprentice" at least a living Government to permit to suffer period of two or three ways. period of two or three years community who have entrusted or the community who have entrusted to them the fruits of their labour over many years.

This is not a plea for assistance for the large investment inpresent-day students have a rela-tively rich aunt from whom they stitutions (who presumably could borrow sufficient to see employ financial advisers) nor is them through even four to six weeks if they were prepared to do this for nothing, assuming Professor Mair and his col-

rourses lasting about six weeks leagues are correct in thinking during the long vacations, recognising this as being an important is really the only stumbling investment in future standards of British engineering. Valuable less, compared with my day, contacts and important first impressions have often made, leading to mutually satisfying subsequent engagements.

Professor Mair and his colseriously consider granting special tax relief on interest paid on individual personal holdings of U.K. bonds up to, say, a maximum holding of £10,000 all issues. Can a serious case be made for not doing so?

P. M. Afia.

The present financial situation in academic education, but at the circular requires contraction in academic education, but at the contraction in the contrac

Forecasting techniques

Parliament resumes after Spring Holiday recess and Prime Mouday recess and Prime Minister makes statement on Government has said about re- Britain very well indeed and persuading some close personal in several different bodies (Banilleving a substantial proportion many foreign manufacturers friends of his, who owned a of fingland and Treasury, etc.) of those of the present several courseparation of the present several course, and but high-class engineer and in several different unit that of pensioners of the need to arrangements. The Prime Minister's statement and Question Time will be broad-cast on Radio 4, the start of an

Tax-free interest

terest paid tax free are common place in the U.S. and some other countries. In this country the resident holders and I write to suggest that the time is ripe for the Treasury to take a fresh

it a request for indexation to be applied to all .U.R. bond issues. It is a plea for the Treasury to seriously consider granting

of Europe) local time is two hours ahead, so no city news was available until 12.25 a.m.!

Despite protests and appeals there was no change until pressure mounted so strongly that the BBC introduced a brief Market Report " at 1937 GMT

To-day's Events

conference dobates strike action over pay claim. EEC Agricultural Ministers hold informal meeting, Dublin. Dr. Kurt Waldheim, Secretary General of United Nations, Market referendum in ental period lasting one begins visit to countries involved to Spanish Sahara dispute. Other Commons business, Second Queen opens north extension, 1 p.m. National Gallery, London, 6.30 COMPANT RESULTS reading of Statutory Corpora-tions (Financial Provisions) Bill

Motion to appoint a standing committee on regional affairs. OFFICIAL STATISTICS Investment intentions of manufacturing, distributive and service industries for 1975 and National and Local Government

Hire purchase and other instal-ment credit business (April). Final retail trade figures (April). Wholesale price index numbers (May). MUSIC

Philomena Macrae (plano) plays music by Ravel, Schumann, Schubert Debussy, Mendelssohn and Chopin, at St. Lawrence Jewry next Guildhall, London,

Associated British Foods (full Lonrho (half year).

COMPANY MEETINGS See Week's Financial Diary on

What has Sheraton done for you lately?

NOW OPEN. At the airport, the **Frankfurt-Sheraton** is

connected to the main terminal building, only minutes by highspeed train to the city center. And there's a discotheque with entertainment and an indoor heated pool.

indoor pool, a sauna, great restaurants, nightly entertainment in the discotheque and a great location between the International Airport and downtown.



convenient to the city's newest commercial centers and the lively night life of the famous Left Bank.



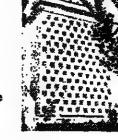
The convenient Arya-Sheraton is in North Tehran, overlooking the city and Alborz Mountains. There's an outdoor pool, rooftop dining and dancing, daily Persian specialities, and native entertainment.

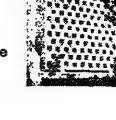
London (01) 636 6411

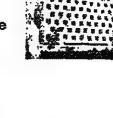
Or ask the operator for Freefone 2067 Or have your travel agent call.

Sheraton Hotels & Motor Inns









Lion International, a subsidiary 950,000 Glossop shares. Based of the J. H. Vavasseur Group, is the net assets to be acquisited to sell its feature film production totalling 1354,000, and comprise and distribution interests—excluding the Shepperton Studies busings, plant and other non trading assets and liabilities.

The interests are accounted.

BIDS AND DEALS

COMPANY NEWS + COMMENT

J. Sainsbury £28m. capital commitments

THE FOOD distributive industry Financial resources are suf-2.1p net—a director and his At present the chairman does has shown itself capable of enter-ficient to enable the company family have waived £77,588 not see any sign of a general imprise and innovation and willing to weather the present recession (£127,463) being part of their provement before the end of the innovation and firstration by profit restriction and firstration by the refusal of so many prise and innovation and willing to weather the present recession to invest, only to be handicapped by profit restriction and frustration by the refusal of so many planners to recognise the need of change, says Mr. J. D. Sainsbury.

Nowhere is a change in attitude to approving proposals for new development more important announcement of the new joint company with British Home Stores to develop hypermarkets with minimum sales areas of 30,000 sq. ft.

Such stores, carrying a wider range of non-foods than in a supermarket, have, through their scale and location, substantial economies in operation which means considerably lower prices to the consumer right across the range of goods sold without any lowering of quality standards, says Mr. Sainsbury.

Turning to supermarkets, he says it is planned to open 17 during the current year, three of which will replace out-of-date supermarkets.

At March 8, 1975 (the financial

not contracted for was £12m. (£11.5).

assets appeared at (£132.63m.), and net totalled £142.37m. (£128.01m.).

As reported on May 8 group pre-tax profit increased from £13.62m. to £14.63m. in the past year, and the net dividend is 4.5p (4p) per share. There were 163 (153) supermarkets in operation

comment

The Sainsbury balance-sheet still represents an impressive display of strength, but the group's liquidity pressures are nonetheless mounting. Year-end net borrowings have risen from an eighth to almost a quarter of share-holders' funds, and the general earnings picture is for another sluggish time in 1975-76. Against this, group capital spending is the major portion of profits. The staying high with Sainsbury keeping capacity extensions this year close on the average for the past close of over £24m, less disponents that been decided assets of over £24m, less disponents that been decided assets of over £24m, less disponents that a proper close on the average for the past close on the group's liquid inflation preventing inflation preven of strength, but the group's liquiassets of over £24m. less disposals. Still. Sainsbury reckons it managed to keep its market shares moving upwards despite some obvious pockets of consumer resistance: the 1974-75 stock turn rose several percentage points to 13.3. In East Africa had their best year At 178p a yield of 3.9 per cent. to date but he warns that regional is very nearly twice covered.

He reports it has been decided capital investment.

Dr. T. Harrison. the chairman, asys he believes that as a result of the increase in demand when it arises.

As regional percentage points to 13.3. In East Africa had their best year afrock increased from problems may make things difficult during 1975. The group has to March 31, 1975.

'Pleasing' start by Silentnight

with a total sales area of TRADING results of Silentnight 1.836.000 (1.617.000) sq. ft.
Meeting, Connaught Rooms, W.C., July 2, noon.

Comment

Rooms, TRADING results of Silentnight Holdings in the first two months of the current year have been "very pleasing," reports chairman Mr. Tom Clarke in his annual

Since the year-end one of the be an improvement this year, factories which was closed has subject to this national malaise of been sold at a Satisfactory profit, inflation preventing us getting thus increasing cash flow and export orders."

This announcement appears as a matter of record only.

P. T. Teljin Indonesia Fiber Corporation

US\$85,000,000

Seven Year Loan

Jointly and severally guaranteed by

THE SANWA BANK, LIMITED

Managed by

WESTDEUTSCHE LANDESBANK GIROZENTRALE

and provided by

BANK OF NEW SOUTH WALES

FUJI BANK (SCHWEIZ) AG

WESTDEUTSCHE LANDESBANK GIROZENTRALE

CITICORP INTERNATIONAL BANK LIMITED

KLEINWORT, BENSON LIMITED

CITICORP INTERNATIONAL BANK LIMITED

THE BANK OF TOKYO, LTD.

BARING BROTHERS & CO., LIMITED

AMERICAN EXPRESS INTERNATIONAL

BANKING CORPORATION

ALGEMENE BANK NEDERLAND N.V.

BNS INTERNATIONAL (HONG KONG) LIMITED

LONDON MULTINATIONAL BANK LIMITED

THE SANWA BANK OF CALIFORNIA

BANK OF AMERICA NT & SA

FIRST NATIONAL CITY BANK

LONDON MULTINATIONAL BANK LIMITED

ASSOCIATED JAPANESE BANK (INTERNATIONAL) LIMITED

The company is not involved in the troubles relating to High rounding to supermarkets, he says it is planned to open 17 during the current year, three of which will replace out-of-date supermarkets.

At March 8, 1975 (the financial year end) capital expenditure contracted for but not provided in the accounts amounted to £16m. (£14m.) and authorised but not contracted for was £12m.

trial action or shortages of material, and no substantial technical difficulties, Mr. Woodeson felt confident of maintaining budgeted outputs and progress throughout the current year.
On liquidity, the chairman said it had been planned to maintain total borrowings at the level ruling at December 31, 1974, and present indications were that this could be achieved and perhaps

improved on.
Mr. Woodeson concluded—"I think our prospects this year are still good. I think we have every chance of maintaining the pro-gress we have made and there will

Lickson & Welch capital

Hickson & Weich (Holdings) is maintaining its policy of continued

problems may make things difficult during 1975. The group has successfully penetrated several Middle East markets and increase of F. C. Construction (Holdings) should be in a position to expand the group in size and scope and to increase its profit potential, says the chairman, Mr. J. A. Drake.

problems may make things difficult from profit of the following several markets and increase applied to selling in Europe this year.

As reported on April 23 the specialised products and the group's pre-tax profit fell from variety of outlets, trading overall potential, says the chairman, Mr. 1975. Diviended February 1, 1975.

THE FUJI BANK, LIMITED

BANQUE EUROPEENNE DE TOKYO S.A.

AMERICAN EXPRESS INTERNATIONAL BANKING CORPORATION

THE BANK OF NOVA SCOTIA

TORONTO DOMINION BANK

BANK OF AMERICA INTERNATIONAL LIMITED

MIDLAND & INTERNATIONAL BANKS LIMITED

TORONTO DOMINION INVESTMENTS (HK) LIMITED

BARQUE EUROPEENNE DE TOKYO S.A.

DOW BANKING CORPORATION

KLEINWORT, BENSON LIMITED

Selincourt
THE YEAR to January St. 1975
Selincourt van the most difficult on me in which the company in the most difficult on me in which the company in the most difficult on me in which the company in the most difficult on the company in the most difficult on the company in the most difficult on the company in the comp

tural and welding engineers, Jehn Booth and Sons (Bolton), in

INDEX TO COMPANY HIGHLIGHTS

Соптрану	Page	Col.	Company	Page C	ol L		
Ulied Polymer	42	_	Newman Inds.	42	4		•
raser Ansbacher	42	1	Reyrolle Parsons	38	3	Lion Intnl. £1.24n	•
lawley-Goodall	42	6	Rewton Hotels		<u>-3</u>	THAIL THINK STOWALL	L,
larrison (Jas.)	. 38	5	Szinsbury (1.)	38	7		
lighgate Optical	42	8	Scottish European	av. 38	5	accorte colo	
lill (Charles)	38	- 6	Selincourt	38	4	assets sale	
nti. Combustion	42	6	Silentnight	3\$	2		

Better

Better

Drospect for the year to march 31, 1973, compared with a forecast of similar to the previous year's £101,930. At halfway it was year's £101,

**A DOFER for sale of shares in and particular for the parkets in which bounds in the parkets in the parkets whole the parkets in which because in the parkets whole the parkets which the parkets which the parkets which the parkets in the parkets whole the parkets whole the parkets whole the parkets which the parkets which the parkets whole the parke

lated loan deficit in the process.

Net assets at the financial year end stood at \$7.4m, equivalent to 49 p per share, against £11.2m, or 74 p per share a year earlier.

On May 16 it was reported that gross income dropped from £1.52m to £1.38m in the year to March 31, 1975. Dividends are up from 1p to 1.1p net.

Meeting, Edinburgh on July 4, at 2.30 p.m.

J. Harrison 'proceeding

smootniy THE activities of James Harrison Holdings in public and private sector housing, and in manufactured joinery, are all proceeding smoothly, reports Mr. John Liddell, chairman, in his annual statement

All major contracts undertaken by the group now allow for adjust-ments in price to meet fluctua-tions in the cost of labour and materials, "thus allowing for the attainment of reasonable profit

The group's private housing developments are achieving sales at an "encouraging" level enabling a steady and economic building programme to be sustained, he

As reported on May 17 pre-tax As reported on May 17 pre-tax profit in 1874 more than trebled from £146,183 to £444,175 and dividends are up from 1,3125p to 1,3987p net. Mr. Liddell describes the year as "satisfactory," adding: "... even when the effect of the one large land sale, referred to in the last half-yearly statement, is extracted, the profit from trading shows a healthy improvement."

Short-term deposits at December 31, 1974, are shown at £202,911 (£75,000) and cash on hand £2.276

ber 31, 1974, are shown at £202.911 Modifications to the Scheme of (£75,000) and cash on hand £2.276 Arrangement relating to a (£1.25% Bank overdraft amounted number of companies in the Stein Group and the

Second half

ing the Shepperton Studios business—for fl.24m.

The interests are represented principally by British Lion Films and its subsidiaries, and the parchaser is a company controlled by Mr. Michael Deeley and Mr. Barry Spikings, present foint managing directors of BFF. Of the consideration, Ball 200 is payable on completion, when 241,000 will be applied to Lion redeeming and a 46.5 per cent. stake in Hange agents, from £273,957 to £153,755 for 1974.

The second six months saw the loss reduced from £233,000 to £6,000. At half-way, the directors and they had confidence in a recovery and expected a better second half.

The year's loss is struck after an interest charge of £85,749 (credit £108,519), and a contribution from associates of £19,141.

Loss per £1 share is shown to the films of the nine months to reducing borrowings and danalon.

The proceeds to the pre-tax loss of £19,141.

Loss per £1 share is shown to file the nine months to reducing borrowings and danalon.

The interests are represented trading assets and liabilities.

The interests are represented principally by British Lion Films trading assets and liabilities.

The interests are represented principally by British Lion Films trading assets and liabilities.

The interests are represented principally by British Lion Films trading assets and liabilities.

The interests are represented principally by British Lion Films trading assets and liabilities.

The interests are represented principally by British Lion Films trading assets and liabilities.

The interests are represented principally by British Lion Films trading assets and the purchase and the part of the directors of BLF. Or the part of BLF or the

To-day's offer for sale is adver-tised only in the local Press. Mr. William Jacob, managing director in charge of the Ipswich office, said this was because it was intended to attract local lighteners

NEW HIBERNIA

New Hibernia investment Trust
proposes to substitute one 6 per
cent. Convertible Redeemable

to £32.816 (£44.490).

On May 4, 1975, Mr. J. J. Harrisons had individual and family contained in a letter which has interests in 4.01m. shares. Meetbeen sent to creditors by Mr. ing, Edinburgh, on June 27, at Kenneth Cork, of figuidators noon.

W. H. Cork, Gully and Co.

The 19th Annual General Meeting of Finlay Packaging Limited was held on 6th June in Belfast, Mr. R. N. D. Langdon, F.C.A., the Chairman, presiding.

The following are extracts from the Accounts for the year ended 31st December, 1974:—

SALES: Sales during 1974 amounted to £2,442,893 of which £27,430 comprised exports. Trading profit of £253,643 shows an increase of £12,240 over the previous year but increased interest caused by inflation reduces the profit before taxation to £212,715 (1973 £222,007).

CURRENT TRADING PROSPECTS: Various restrictions caused some loss of production in 1974 and in common with all sectors of industry our biggest problem has been inflation. We are endeavouring to prevent further reduction in profit margins by strict attention to plant utilisation. control of stocks and wastage but face 1975 in full realization of the

The Report and Accounts were adopted.

IOHN MOWLEM & COMPANY LIMITED Annual Report—31st December, 1974

Due to industrial action in the printing industry, the printing of the Annual Report has been delayed and it has not been possible to post it to shareholders as scheduled. The date of the Annual General Meeting has therefore unfortunately had to be postponed until 16th It is hoped that it will be possible to post the Report

Under an unusual arrangement, Flixwalter Wright is to iniderwrite the subscription of 2,000 Preference and 27,000 Ordinary chares, approximately 16 per cent, of the whole offer, provided applications have been received and accepted in respect of 48,333 Preference and 145,000 Ordinary shares (some 84 per cent.).

to invest. No share quotation on the Stock Exchange was being

Radio Orwell, one of the two the franchise last February sub-ject to contract (the other was Suffolk Independent Radio). It intends to start broadcasting on VEF, and medium wave by the Var. and meetum wave by the late autumn. The chairman of the company is Mr. John Jacob.

This is the first public offer for sale that Fitzwalter Wright has

BROWN BROTHERS Brown Brothers Corperation has allotted 2,643,120 Ordinary shares on conversion of £594,702 of the \$\frac{1}{2}\$ per cent. Convertible Loan Stock, for which notices were received by May \$1. The number of shares in issue is now 45,047,916.

STERN SCHEME MODIFIED

Lec Refrigeration

Points from the accounts and Statement by the Chairman, Mr. G. R. Purley

E. C. Marsland, Chairman, stated that trading

during the first half-year has been satisfactory, and confidently expects further progress in the

MIDLAND INDUSTRIES LTD. Heath Town Works, Wolverhampton

Interim Results

Six months ended March 31st 1975

PRETAX PROPITS INCREASED 55% SALES ADVANCE 47%

Pretax profit

Tax, at 52%

Profit after tax Preference dividend

interim ordinary dividend

Retained profit

Less waivers by

certain Directors

and Chairman's family

31/3/75

:4][0,000

213,200

194,800

£4,371,000

265,000

137,000

128,000

126,950

33,485

16,684 25,662 12,764 20.921

1,050

★ Net profit before tax £1,093,100 (£860,644) Dividend equivalent to 17.71875% (15.75% last year).

★ Exports up 120% to record £2,887,835 with further increase in first months of 1975.

★ Additional new models introduced—capital -investment policy continuing.

★ 1975 confidently expected to be another satisfactory year; order book in very healthy

SHRIPNEY WORKS, BOGNOR REGIS, SUSSEX

and the second of the second o

3

Westgate House, Ealing Road, Brentford, Middlesex.

The Financial Times Monday June 9 1975

For the convenience of readers, the dates when some of the ure important company dividend statements may be expected in the important company dividend statements may be expected in the next lew weeks are given in the following table. The dates town are those of last year's announcements, except where the orthogoning Board meetings (indicated thus?) have been officially abisished. It should be emphasised that the dividends to be declared ill not necessarily be at the amounts or rates per cent, shown in the column headed "Announcement last sear." Preliminary profit gures usually accompany final dividend announcements.

1 -	-	winneninge.		VIIII MAN
	Date	Ineat last	Date	ment last
		year		364E
D Dunii	May 29	Final S.6%	Howden Grosp . July 18	
VF Industs.	July 2	Pinal Ph		
	-July 2	Final 5%	"Imperial Gp. July 1	0 lns. 10.4°.
	July 11	Final 12.4%	Initial Services June 2	Phial 13.7°;
Jien (Edgar)	. June 24	Final 9.9%	International	
Jard.				4 7m-1 44 881
		_	Timber July 1	Final 15.8%
Breveries	June 24	Int. 5.5%	Jo'taure Cons.	
undo Amer.		·-	Gross June	Dividends
Group	Termo	Rise de sed-		TAIL A BY STATES
		Dividends ·	•1 ch us on	
inglit-Transvas			MattheyJune 1	1 Final S474%
Group	June	Dividends	Keyser	
e militaen		TATA NATA	MEANS!	
n trantaen			. Uhmann .July 1	1.134 17.7.
 Sharke 	June 11	Final 24:7%	"Land Securities. June 1"	7 Final 6.5%
Assoc. British			LindustriesJune 1	
Frede	* B		THE PARTY OF THE P	2 100 444 4
r would	-1603C St	Sec. utt. 28% .	"Lloyd (F. H.). June 1	Final 16% ,
1.000C			Lloyds Bank July 1	Int. 4.4%
NewsDaners	.June 12	Final 15.95%	*Lond. and Nthe.	
LSECC.			TOTAL STREET, STREET,	
			Secs. June 1	5 PHM 11.7.2
' Television	. June 26	Final 13.1%	*" LOFS "	Final 19.2%
· tron Rubber	June 18	Int 4.2%	Macpherson	
Jarlow Rand	7-LD: 10	TOTAL TOTAL	MACOMETSON .	
			(D.)Jaly 1	1. IDL 4-02+
Group	June	Dividends	Manie .	
jussem (G.)	. June 15	Final 18.1°	Macowards Mey	Trinol 11%
' Beth and			Macowalds and	. ,
	7-1- 0	T	Mercury	
Portland.		Int. 8%	Securities July	Final 15.4%
. 30C Intail	June 12	Int. 4.9%	Meyer (M. L.) July 1	Final 65%
3PB Industs	June 28	Final 7.4%	Midland Bank July 11 *Minster Assets June 11	Int. 5.3%
Scripford.	MADE NO	1. (croff? 4.46.5ft	semising pank Am i	700 000
		_	"Minster Assets June L	Final 6.7%
. 'S. and W,	.June 19	Int. 13,4%	News Intal June 2	Int. 29.5%
Brown (John)	Jape 29	Pinal 10.6%	*Perier-	-
Charrington			Hattersley June 1	Frank 19 3%
	Toma 30	1 an as		i Terres transits
Gardner	4 CENT 16	T Mai 14'8."	"Pilkingrop	
'hloride	Jupe 18	Final 13.47	Bros. Junte 1	s, Final 5.8%
ממשמב.	July 2	Final 15.8%	Recal	
			Electronics June 2	Final 11.1%
omben	Tane 21	Pinal 35.1%	Rediffusion June 2	Final 144%
Compair:	- MDe 51	LJD31 32:1%	Meditinasian ' Jane 3	I may re-en
_ompan:			Renald June 27	Final 6.34.
Concrete	July 16.	Funal 16% .	Remote June 1	First 14.8%
Corner Bouse			Richardsons	
	June	Dividends	Westgarth July 16	Panal & Set
Davis (C)	aune		Rebinden '' '-"	I Printed to a
THE YEAR OF THE PERSON NAMED IN	June 18	Pinal 12:1%		
Dawson Intel.	June 24	Final 10.4%	Rentals July	1, 1232 14 4%
Distrilers .	. July 19	Pinal 9.1%	Ropaer Hidgs. July 9	Final 44%
Doncaster .			Rothschild Inv.	
	B	Description and	Trust July 8	Final 18%
Daniel	-1006 79	Prost S.E.		Linel 10.2
Eastern			SGB July 10	Int 19.7%
Produce	May 2	Final 4.3%	Sing & Newcastle	
Ellion B.	June 35	Final 134%	Breweries July 11	Final 11.6%
English China	e-9	- 1	Total Control of the	Final 11.3%
		for America		
_ Crata	Jane 14	int. 4.786%	Selection Tet. June 1	Librarian'e's
Fodens	Jeby 10	Final 8.4%	Sketchley June 1	Plast 12,9%
(ieneral			Standard and	
Electric	July 4.	Final 18.9%	Chartered June 17	Final 9.1%
Canama Siere	ARC D	A COMPANY OF THE PARTY OF	Stachouse July 1	Int. 8.2%
General Mining				
Group	Jane	Dreidends	Thorn Elect. July 17	Fintal .18.9%
Gold Fluids	1		Trust Rouses	
	Time	Dividends	Forts July 17	The 10 495
Group	5 mis.	C1410-Einen	- Atta hate to	Tat. 10.4%
GRA Property			"Tunnel Hidgs. June 15	Pinal 15%
Trust	June 24	Pinel 11.5%	"UBM". June 12	Ploat 12.736%
	July 3	lm. 7.1%	Union Corpn.	
		*****	Canada Vina	Dividends ·
- Grapd		December of States	Group Juge	- PIANEMAR
 Metropolitan 	.June 15	Final 4.178%	Union Discount July 19 Vaux Brews. June 27	mi. 7.3%
GL. Upiversal			Vaux Brews. June 27	Final 19.6%
Stores	July 18	Pinel 18.9%	Ward and	
	Tunto 15	Charles and	Tale of the same and the same a	West 19 95
	June 12	Final duc Final 29.557%	Goldstone July	CHAIR WAS A
Estribros .	.Jµme 12	FINAL 29.557%	Warring Teat May 2	- P/021 3.1% -
Bargreaves	June 17	Final S.F.	Warren Teat May 25 Woodhead (J.) . June 13	Final M.F%
Harrisons and				
		Th1 00 004	- Second	market in which
Crostield	.1029e 10	Final 23.4%	" Board meetings inti	muted, † Risi
Невізъ	June 24 -	7mt. 19%	name since made, 3 To	es free, Se
Heniya Hili Sampei .	Torota TA	Wines 12 20'	insie since made from A	AND POOR
MIS STREET .	'A BINE 10	To Driver Tollers Sale	HARMA STANKE TAKEN TO SEE THE PARTY OF THE P	Transfer to the contract of th

Local Authority Investments

THE FRANKFURT-based Bind-price stable in 1975 and no price stable in 1975 and no price ing Brauerel reports that output rises are planned. A heavy fall per cent, as week, and also lost ground in which the one-year mortgage rate decreased to 115-12 per cent, from 25-10 per cent, fro

with local authorities fell to 84.94 cut by amounts ranging from a per cent, from 91.92 per cent, or per cent, and non-one-month deposits were reduced quots by amounts from 4 per to 94.94 per cent, from 94 per cent, to 5 per cent. * Rate (%) June 6, 1976

TOTAL LADY PRIME OF ASID.	
2 days' notice (deposit receipt)	83 91
days' notice (deposit receipt)	91 - 91
7 days' notice after one month (deposit receipt)	91 91
4. days' notice after three months (deposit receipt)	9110
days' notice after six months (deposit receipt)	10 1 10 1
slortgage at one month's mutual notice after 11 months	11 1 —12
Mortgage at one mouth's lender notice after 11 months	n n
nominal term 2-5 years	114 1141+
2 years' mortgage	131 131
3 years' mortgage	131 141
4 years' mortgage	- 144 144+
5. years' mortgage	141 141+
6-10 years' mortgage	D.C.
6-10 years' mortgage	D.2.
Rates are for sums not less than \$20,000 and are en	intent to less

variations and fluctuations. † Nominal. ‡ Shorter periods may attract higher rates than longer, n.e. Not available.

Public	Works	Loan	Board	rates
	(Effective	from June	7, 1975)	

	Quota		Non-quot	a loans.	
	Rep	मार्च '	Repaid		
	By	At	Ву	. At	
Years	instalments	maturity	instalments	maturity	
Up to 5	. 23	11	123	127	
Over 5. up to 19	11	13	12 }	184	
Over 10, up to 15	12	14£	134	141	
Over 15. up to 25	131	14	184	141	
Over 25	141	142	141	. 15	

RECENT ISSUES

MINTER LT.

	_				
EQ	ι	н	T	Æ	5

Age and Age an	High Low	Stock	Clouding Prince P	Div. & or	Charles Charle
4 P.P. 50/6 4 P.P. 50/6 7 P.P. 50/6	365 293	Bel: Canada (\$35) Cont.Can. Inc. SUdl Deckmal Gold Muli Ewart New Northers Bank 'A'	E19 — 5	\$1.8 -	4.8

FIXED INTEREST STOCKS

## 100 F.P. 1001g 985g Agranations Mortgage 19, 1975 1100 110	-	lande Price	Amount Paid n	Menunc Date	je Fligh		Shook		Chosing Prices	+-
	0.	2100 4200 2100 490 490 6971 209 1120 2100 2100 2100 2100 299 2100 299 2100 299 2100 299 2100 2100	F.P. Rill C10 F.P. 240 F.P. P.P. P.P. F.P. F.P. F.P. F.P. F.P.	11/6 11/6 16/6 22/8 30/5 30/5 21/6 11/7 24/6 11/7	1001g 40 40 40 132 385 385 100 1001g	985; 25 111; 121 \$961; 37 96 981; 101 1013; \$1001; 106 \$981; \$982; 109 128 461; 90 101 66	Allied Irish 10g Conv. (Ceine Valley Water 9g, (Ceine Valley Water 9g, (Ceine Valley Water 9g, (Ceine Valley Boy, Conv. (Canges 9g, Ceine 19g, Conv. 10g, 19g, 19g, 19g, 19g, 19g, 19g, 19g, 19	The 1985 and	100 28 1112 132 \$98 3856 882 101 10412 10312 10312 143 4412 10412 50 10012 50 10012 60	

"RIGHTS" OFFERS

•	LAURO Prina prins	Accounts Pald up	Ben Du		Stock	Closing Price p ^{ane}	
	100	F.P.	12615	60/5	Ast & Lacy	142	1+2
	38	F.P.	166	2/7	Associated Biscuit and Property of the Propert	, 52	4+3
	48	7513	_		Associated Engineering.	. 21pm	j+3
	100	F.P.	15/5	156	Aurora Holdings	j. II4	f
	35	P.P.	28/5	30/6	Cadbury Schwennes	4712	
٠,	4-63.56	NII				95pm	(4)
	55p	F.P.	19/5	10.5	Delta Matal	68	
	45	Nil	-		Deport	414pm	į
	25	361	13/6	11/7	Elliott Grp. iof Peterboro)	11pm	ے ا
	150	Nu	10/6	1216	Fairclough (Leonard)	30pm	1+2
	176		19/3	20 6	Givest Rean.	267	,+2
	52		1615	11/7	Hawking & Tipeno	20.5m	-4
	25p	, Nü	(-		Heart of the land	39 jum	j— [i
		F.P.	4/6	616	Linfood Bides	167	+2
	40 i		23/6	11/7	Macarthys Pharm.	16 nm	
			28/5		Manbre & Garten		1+1
	100 i	NU	11/5	11/7	Maraballa Universal	26ومر	⊢-2
	60 (F.P.	21/5	28.5	Martin Black		+2
	SO I				Margan Cruchles and property and the second	201	
	26p		10/6	10.6	Paleing Const. others became as some and assessment for an arrange of the construction	14.000	""
	105		19/6	17/7	Production About 1 200 and and and a second and a second and and a second and a sec	earm.	1 Z
	47		4/6	18.7	Richard & Waltington	E EA	<u> </u>
1		NII	-	-0,	S.L.F. B.	200	
	95		51/5		Spine Mg. Latterson spine 1	108	-
	5150	NH	9/6	12.6	San Allanos	122nm	
			30/5	56	23/11/2006 to 12 years 4000201612 years	140	<u>.</u> 7
	78	171		-	The French The same of the sam	140	

public. I Figures based on prespectus estimate. I Dividend rate paid or on pare capital, cover based on dividend on full capital. I Frence on pare capital, cover based on dividend on full capital. I Frence on pare capital, cover based on dividend on full capital. I Frence of the cover allows for conversion of there not now for dividends or ranking only for restricted dividends. I I stated by tender, do belders of Ordinary surveys as a "rights," W 700 B,Afr. coats. I France of capitalisation. If Tracker allotnoon prior. Section of the same of the wife reorganization, mergen or take-over. A introduction, a lessued to Preference bothers: I Allotnoon between the fully paid). 'Y Provisional or all allotnoons between SWith warrants.

INTERNATIONAL COMPANY NEWS

Full merger likely of ELF/ERAP and **SNPA** interests

PARIS, June 8.

THE FORMAL merger of only 80 per cent. of capacity ELFERAP and its 51 per cent. with price competition Subsidiary, Societe Nationale in increasingly tough. Turnover in 62 Zinc de la Vielle-Mantagne (SNPA) Could take place fairly 48 per cent. below that in the first our months of 1975 was (SNPA) Could take place fairly 48 per cent. below that in the first our months of 1975 was (SNPA) Could take place fairly 48 per cent. below that in the first our months of 1975 was (SNPA) Could take place fairly 48 per cent. below that in the first our months of 1975 was (SNPA) Could take place fairly 48 per cent. below that in the first our months of 1975 was (SNPA) Could take place fairly 48 per cent. below that in the first our months of 1975 was (SNPA) Could take place fairly 48 per cent. below that in the first our months of 1975 was (SNPA) Could take place fairly 48 per cent. below that in the first our months of 1975 was (SNPA) Could take place fairly 48 per cent. below that in the first our months of 1975 was (SNPA) Could take place fairly 48 per cent. below that in the first our months of 1975 was (SNPA) Could take place fairly 48 per cent. below that in the first our months of 1975 was (SNPA) Could take place fairly 48 per cent. below that in the first our months of 1975 was (SNPA) Could take place fairly 48 per cent. below that in the first our months of 1975 was (SNPA) Could take place fairly 48 per cent. below that in the first our details at which is proposed by Buffelstonerin to the ton of their in the time details at which is proposed by Buffelstonerin to the ton of their in the time time merger than the destant which is proposed by Buffelstonerin to the ton of their in the time time details of the cory years within the same period of 1974 he-added. The first our years within the annual production of the company's proposed with the annual production of the proposed will be needed and cert. The first our proposed will be needed and cert. The first our proposed will be needed and cert. The first o the leaf fermilities will she large and being second to the public control in 1975 and 1976 after the product of the public control in 1975 and 1976 after the public control in 1975 afte

Binding plans to hold the beer in the previous year.

W. Germe

WORLD ECONOMIC INDICATORS UNEMPLOYMENT INDICES

April 75 8,176

1,087

7,990

1,114

755

776

414 117

Warning of difficult year ahead for zinc

of saruings, the Board is recommending cuts in both Ordinary and Preference dividends. Holders of Ordinary shares will the year before. Depreciation The management will need receive 16 per cent., or DM8, per amounted to DM38.9m... compared with DM37.3m. Net profits approval for the measures, pared with DM37.3m. Net profits approval for the measures, since the Government will have ference holders will be paid 18 mearly doubled from 1872 to pay part of the costs of the per cent., or DM9 per share. In DM6.5m. to DM12.1m. while production-suspension. The plant, 1973 the dividend on Ordinary there was a slight decrease which employs some 4,000 shares was DM10. while on the in distributed profits — from workers, has been on short hours newly-created Preference shares, DM6.8m. in 1973 to DM6.2m. in since late 1973.

Which only qualified for second. 1974 However, in 1974 DM6m. Volvo of Gotehorg, Sweden. In the DM5.50.

there was no such appropriation in the Dutch company.

	ber cent. 3.2	Anglo-Portuguese Bank 10
7	Holland '000 193 117	Henry Ansbacher 10:
۲.	per cent. 4.7 2.9	Banco de Bilban 94
	March '75 Feb. 75 Jan. 75 March '74	Banco de Jerez 101
	Japan 900 1,120 1,080 990 900	
	ber cent. 2.2 2.1 2.0 1.7	Bank of Cyprus
	jan. 75 Oct. 74 july 74 jan. 74	Banque du Rhone S.A. 10
		Barciays Bank 95
	Plant, and the second of the s	Barnett, Christie Ltd. 11
_	per cent. 3.07 3.07 2.89 3.01	Bremar Holdings Ltd. 101
		Brit. Bank of Mid. East 91
_	Working men's clubs	Brown Shipley 104
_	Working men's chins	Cayzer, Bowater Co. Ltd. 103
	11 DIMES MOUS STORES	Cedar Holdings 11
		Charterhouse Japhet 103
-	in hypertown manage	. C. E. Coates 101
	in brewery merger	Consolidated Credits 12
÷,	,	Continental Trade Bk. 91
ě		Co-operative Bank 93
٠	BY OUR NEWCASTLE CORRESPONDENT	Copleys Bank 111
1	THE NEWCASTLE - BASED ducts are also sold in Coventry	Corinthian Securities 91
		Credit Lyonnais 91
٠.	The seal of all shows assisted	G. R. Dawes 103
	Brewery, owned by 600 working for each at or share capital,	Duboff Brothers 114
٠. ١		Duncau Lawrie 103
	The state of the state of the state of the	English Transcont 114
:1	Market Barrers and the house	First London Sees 9
Ű	manager have analysis at the same	Antony Gibbs 10
	limited capacity. Newcastle brewery or repayment	Goode Durrant Trust 10
- 1	The take-over, which will of their shares at face value.	Greyhound Guaranty 94
	spread the operations of the Mr. Leslie Hutchison, secretary	Grindlays Bank 10
-1	Federation Brewery into York of the Federation said vesterday:	Guinness Mahon 102
7	shire and Lancashire, was agreed "Over the past few years, support	Hambros Bank 91
* 1	at the week-end by representa- from clubs for the Yorkshire	Hawtin & Partners 13
-1	tives of the federation's member Brewery products has declined.	Hill Samuel
	clubs. and they are now selling more	C. Hoare & Co 93
" -	The brewery's turnover last of our beer than their own. They	Julian \$ Hodge 1014
-]	year was more than £15m. For are still sound financially but it	Industrial Bank of Scot. 94
-1	its last half year it has distri- is recognised that unless their	Jacobs, Kroli 114
::1	buted £900,000 worth of divi-facilities are merged, they will	Reyser Ullmann 1019 Kingburst Securities 12
	dends to member clubs. Its pro- cease to exist."	Lloyds Bank 940
Ŀ		
-1		London & European 1144 London Mercantile 1134
::1	FINANCIAL TIMES STOCK INDICES	Midland Bank 93
-]	THEOLOGICAL TORING STORES INDIVES	
-1	June June June June June June May A year	Samuel Montagu 91
-	6 6 4 3 2 30 age	Morgan Grenfell 91
31	Government Secs 58.72 58.51 58.26 58.25 57.98 57.94 59.18	Morris Wigram Ltd 114
]	Guegrangent Segmin 30.10. 30.01. 90.20; 30.40 07.50 07.50 MA.18	National Westminster 93
-1	Fixed Intercet	Northern Comm. Trust 111
_]	Industrial Ordinary 362.01- 365.3 559.0 350.5 358.1 346.1 288.6	Norwich General Trust 10

FINANCIAL TIMES STOCK INDICES							
	June 6	June	June	June 3	June 2	May 30	A year
Government Sees	58.72	58.51	68.26	58.25	57.98	57.84	RQ.18
Fixed Interest	. 58.51	58.35	.58,16	58.13	57.99	\$7.96	58.29
Industrial Ordinary	362.0	~ 365.3	359,0	350,6	358.1	\$45.1	288.6
Gold Mines	389.0	392.9	414.4	418.2	410.0	429.0	306.B
Ord. Div Tid. 2	5.49	5.43	· 5.53	5.67	5.82	6.04	6.92
Saminge Yid, Lifuillier	16.44	16.57	16.89	17.29	17.34	18.00	17,76
PrE Ramo metriandi	8.6B	8.55	8.39	8.19	8.18	7.88	7,97
Desings marked	7,553	7.717	7.539	7.721	6,295	6.340	†5,100
Squity turnover Em	}	93.51	76,67	75.59	70.29	77,36	3 7,51

Bruity terrains total. - 22.165 21.567 20,781; 19.848 19.414 11.929 10 a.m. 368.2. 11 a.m. 369.6. Noon 363.5. 1 p.m. 363.4.
2 p.m. 362.6. 3 p.m. 361.9.
Latest tastex 01-26 8026. TExchaling regional exchanges (a) Based on 32 per cost, corporation tax. (b) Kil=8.62.
100 Corp. Sect. 15.101.55. Proced for 1298 (nd. Gred 1.7)

Basis 199. Gov. Secs. 15/10/25. Fixed int. 1928. Ind. Ord. 1.7-38. Gold Minos 12/9 53. S.E. Activity July-Dec. 1942.							
. H	HIGHS AND LOWS S.E. ACTIVITY						
	1976		since Compilation			Juge	france
	High	Low	High .	, Low	_ <u>. </u>	6	5
Govt. Secs	62.34 (20/3) 62.31	49.18 (6/1)		49.18 (3/1/15) 50.53	Daily- Gih-Raged Industrials	256.0	250.0
ing Ord	(21/3)	(3/1)	(28/11/47)	(3/1/76)	Totals	171.9.	
	365.3 (5/6)		545.6 (19/6/72)	49.4 (26/6/40)	Gilt-Edged	139.5 247.1	
Gold. Mines.	442.3 (22)5i	280.2· (50/1)		43.5 (88/10/71)	Speculative		72.9
FT-ACTUARIES INDICES							

						·	
	James	June	June	James	June	# 30	d year
forerial Group							
Bhares							
v. Tield pe	5.60	5.64	5.65	5.76	5.78	5.95	6.62
E Ratio (1266),							
6bare	154.09	155.20	152,84	150.39	149.88	145.31	119.90
owen shold be	_14.54	_34.58	. 14.53	. 14.62.	14,73.	14.93	15.95
	:						

BASE LENDING RATES AFI International 919 Allied Irish Banks Ltd. 919

Portman Guaranty 11 9 P. S. Refson & Co. . . . 91% Rossminster Accept'cs. 91% Royal Trust of Canada 101% Standard & Chartered 919 Thames Guaranty 12 9 Trade Development Bk. 919 Twentieth Century Bk. 1119 United Bank of Kirwait , 91 Wallace Brothers Bank 1019 Whiteaway Laidlaw ... 10

Williams and Glyn's ... 919 Yorksbire Bank 919 Members of the Accepting House 7-day deposits 61%, 1-month depos 7-day deposits on sums of 118,000 and under 67%, up in £15.000 62% and over £25.000 72%. Deposit Bane Rate 91%. Demand deposit 77%.

INSURANCE BASE RATES

Atlantic Assurance ... 114% Cannon Assurance 9 % Address shown under instrumet and Property Bond table

MINING NOTEBOOK

Western Mining hope for Great Boulder

INSURANCE

Reinstatement after fire

BY OUR INSURANCE CORRESPONDENT

THREE WEEKS ago I reported scheme now offered by the tartif this valuation linked scheme is that the majority of British fire companies who are members of that the variation inneed scheme is insurers—cortainly those on the the Fire Offices Committee— involves the maintenance of a set

at risk.

This gives the policyholder the sum fixed on for inflation will be two or three years hence?

To be on the safe side, and to

This gives the policyholder the more protection for the margin provision.

This gives the policyholder the more protection for the margin provision.

Suppose the base value is film.; Supard against underinsurance the margin provision.

Suppose the base value is film.; Supard against underinsurance the more provision to gauge the future pace of infatton to gauge the future pace of infatton through the immediate insurance through the immediate insurance through the immediate insurance through the immediate insurance through the policyholder anything by way of additional premium, even though it must cost insurers an as yet incalculable amount by way of extra claims payments.

Reinstatement terms are offered by insurers only for cover on buildings. plant and machinery, not on stock in trade or other goods and merchandise in normal supply and which can after the release the effect of the safe of the AGM has therefore been possible to he made each year, which of its value every? or 3 has been delayed.

The modification does not absolve the policyholder from the continuing need not just at renewal but through the year, to do the following in the modified condition of average does not apply to stock losses.

The modification does not absolve the policyholder from the continuing need not just at renewal but through the year, to make the policyholder from the continuing need not just at renewal but through the year.

One criticism already made of the following and professional provision.

A valuation linked being an optimist the role of inflation of average does not apply to stock losses.

The modification does not absolve the policyholder from the continuing need not just at renewal but through the year, and being an optimist of the first extensive the feet of inflation of the continuing need not just at renewal but through the year.

The modification does not apply to stock losses.

The modification does not apply to stock losses.

The modification does not apply to stock losses.

The modification does not apply to sto

At the rea sales held in Lorston less week 44.050 packages sold realised an average price of 59.27p per kilo compared with 57.37p at the previous sale and against 60.33p a year ago. Plain rea was quoted at 57p No of Average

61	I T OTOTAL COMP	CH CHIME			מנה זיק
žΙ			African III كيسمنة Prod	27 41°	EN) ?
9 (•	7 '	Amagoorie	7.905	59p
. 1	rates remain	donrocod	ARSETT CO	27,393	6C÷p
:7	lates leman	ucuesseu	Assam Docars	4.843	â îp
;	T 244 0'00 Y 0 777200777	a-probota	Assum Estates	15 910	62p
9 5			Assam Frontier	64.427	3Sp
'nί	BY JAMES MCDONALD, SHIPP	ING CORRESPONDENT	Alfarec Khat	12.055	30p
: 1			Central Africa	21.507	3630
1	AN INCREASE in demand for	area." Also there is a further	Chubwa .	15 981	57-P
? i	The state of the s	41 combines # one oil # eneminars	Chulsa	B 6/4	33p
ij	tanket tonnage in the Persian	41 combined "ore-oil" carriers.	Cons. Estates	20.639	(日)・日
: 1	Gulf last week brought little, or	totalling 4.3m tons, laid-up	Cons. Tca and Lands	76 449	36kp
٠,		Another Landon major broker	Dekhari	20.393	i o
1	no improvement to depressed	Tamban Bashan and KIT CC	Demodera	26 386	560
H		connect promets' 23A2: Arcc	Duckwari .	IC 107	3490
. 1	freight rates.	inquiry has remained slack with	Eastern Assam	17.794	610
	One leading broker, John I.	just one Scandinavian operator	Jokat _	35.144	5.40
"	Tooche ener in it- weather money	currently in the market for a	Kanan Devan	15.500	590
М	Sucons, says in its weekly report	contained to the distret tol a	Kenya	967	640
	that laid-up or idle topnage at	prompt-loading VLCC.	Lulen	48.8.79	56.7°
ŧ.	the end of May totalled 428	"Although most observers do	Moran	54.500	572p
Ш	tonkers 'segregating 90 9m dand	not expect any increase above	Navabedde .	en 904	#112
Ш	terresto, aggregating agrant dead.	mor exheer any increase annie	New Dimbula	15 046	595
п	weight tons-well over 12 per	the current level of Worldscale	Ouvah	25.201	ar b
П	cent of the world tanker fleet.	15 it is felt in some quarters	Pabboian .	73° 771	26.2
н	"Forty-cover of these vessels	that, with such a high preportion	Spring Valles	5.340	5P+10
ч	TOTAL TOTAL TOTAL	mar' with such a high higher tion	Tanganyika .	17.678	615
ı	come within the VICC (over	of VLCC tonnage in the Persian	Telbedde	10.578	680
. 1	200.000-tons) category, adds	Gulf-only partly-grewed-some	Tukusu	26,597	677
н	Jacobs "In addition to this	slight premium may shortly have	l'pper Assam	24.565	59-p
1)	there is some for dead-cirls	SURE PICHIGH MAY SHOTHY HAVE	Stocks at Mar 30 ame	unied i	a 49 577
1	mere is some on. desaweight	to be conceded to obtain suitably	metric tops compared wit		
. (1)	tons waiting in the Persian Gulf	prompt tonnage."			48,968
'[[•		kilos per package.		
. il					

REGIONAL MARKETS

Albanyinv (20p) 12
Ash Spinning 36 -1
Bertain 16
Brady (G. ''A 54
Brwerkst. (50p) 135
Cratg I Bose 21 135
Cratg I Bose 21 12
Dundee Ire 21 296
Dyson R. A.; 35
Eliha R MrHdy 57
Avana Frderibpi 31
Svered 18
Pife Farge 49
Pininy Phy (50) 16
Prif & Head/Sup 304 +2 Allianar (pack) 55
Certol P.J. 115
Cloudsiles 57
Coulorstell 67
Godbody (El.) 58
Rotton (Blage) 57
Irish Detiller. 67
Irish Wire Bd. 40
Jacob 56 IRISH Most Jeeph? 7 180

IGM Steam EL 110

Kleen EZe 50

Livel? Ship X7 130

SthnGolden b 70

PMA 56

Peare C.R 60

Feare C.R 18

Richard 10p 9

Sabb Cal fep 56

Sager On 12p 9

Persian Gulf Oil tanker

WEEKLY AVERAGES OF U.K. INDICES Week to- 6 30 23 le

Financia: Times F.T. Actuaries Ind. Group. 161.23 157.45 159.35 151.85 100.35kers. 165.06 148.42 150.85 185.01 All-shars. 152.04 147.22 46.98 46.81

Abut. 5

EUROBONDS

Good demand for new issues

BY PAULINE CLARK

ANTICIPATING further cuts in U.S. prime rates and also encouraged by reductions in bank rates in Japan and France. Eurobond prices in the secondary market have held up well this week despite a continuing flow of new issues. In the dollar sector, however, this is being attributed chiefly to a lack of selling, although high-coupon newer issues are in good demand.

A centre of special interest is the guilder foreign public issue sector, revived after 13 years hibernation by the recent Volvo F1.50m. ten-year loan. The 84 per cent. bond, issued at par, was said to have been so heavily rates recently to eight per cent.

Over-subscribed that a sizeable the Bundesbank has shown no inclination so far to place himitations of nev inclination so far to place himitations of neviction in allotments would be inclination so far to place himitations, on foreign issues. Meanwhile, the first Special to have met such an enthuslastic to have met such an enthuslastic responding well to easier credit terms in the soon. The issue was doubly subscribed that a location in allotments would be inclination so far to place himitations, on foreign issues. Meanwhile, the first Special to have met such an enthuslastic to have met such an enthuslastic responding well to easier credit terms in the soon. The issue was doubly subscribed that a present, and causing to have met such an enthuslastic precing further SDR appearances to easier credit terms in the soon. The issue was doubly subscribed in just three days, indicated the primary precing further such an expected fall in the volume of new foreign issues this month have needed to be quite so generous with its 9½ per cent. Massey-Ferguson intends to domestic market is in no danger float a \$30m., seven-year note just yet of being out-shone. In issue bearing 9.75 per cent. Lehman Bros.

Indices

NEW YORK

3 ... 67.85 169.04 346.61

May 67.82 167.85 852.29

39 ... 67.81 185.73 815.00

22 ... 67.85 169.39 831.30

23 ... 67.85 169.39 831.30

24 ... 67.85 169.42 816.86

20 ... 67.85 169.22 850.49

15 ... 67.85 169.22 850.49

15 ... 67.85 168.20 857.81

16 ... 67.84 170.39 848.80

1986
High 88.82 174.12 886.78 85.01
(4/4) (5/5) (14/5) (4/6)
Low 86.16 146.47 662.04 12.02
(5/1) (2/1) (2/1) (2/1)
111-15000 278.68 181.70 185.62
172.69 (11/17.5) (20/468
15.24 41.22 10.54
16.71.52 (8/71.52 (25/4/42)

IND. DIVIDEND YIELD p.c.

4.65

May 27 May 51, 1970

4.65

June Signe Signe 4 June Signe 9.59 57.00 49.19 49.29 49.24 49.85 49.18

N.Y. SE ALL COMMON INDEX

December 31, 1966=50.

RISES AND FALLS

79.52 22.570
78.54 18.570
77.45 21.550
77.45 17.650
77.17 17.570
77.17 18.540
76.03 18.310
76.03 18.310
76.16 17.570
77.17 18.540
77.03 18.310

DOW JONES AVERAGES iome Trans Indus Ltil.

U.S. STOCK INDICES

425 Industrials.
 Utilities, 25 Rails.

STANDARD AND POORS

STOCK AND BOND YIELDS

FRIDAY'S ACTIVE STOCKS

price 19i 10i 44 35 121 8i 17i 8i 224

TORONTO

INDUSTRIAL INDEX

MONTREAL

INDUSTRIAL INDEX

June 6 June 3 1975 High 1975 Low 157.41 157.57 188.68 (14/2) 159.41 (2/1

183.87 104.17 104.97 104.49 194.27

	Lehman Bros		eve v	נט אי
	MELEOURNE	YIELD	5	
osite	Av'ge yield on 50 Leading Stocks	June 6	May 29	May 23
48 69 60	On Dividends		7.13 13.67	7.58 14.44
99 38 15	SYDNEY ALL	ORD.	INDEX	· · · ·
88	June 6 - June 5	High IS	no La	e 1975
 89	379.16 587.27	887.27 (3	ign 293	.88 (9/1:
6) 74 1) 6. 59	TOKYO NEW	SE IN	DEX	

June 7 | June 6 | High 1975 | Low 197 329.71 329.82 332.96/22/5/268.24(10/1 336.84 332.55 336.84

SINGAPORE INDEX 897 - ++++++++ June 6 | June 5 | Hand le le | Low 1915 L55.26 (8/1) 229.70 230.96 468.69 (11/3)

EUROPE June 8 10 High Low June 8 . w. Bigh Low

3elg'm s 111.32 110.82 111.81 69.01

Denm'k 69 91.14 90.54 91.14 (3.05

France s) 68.1 67.2 72.5 61.70

Serm', 49 678.5 668.1 738.1 73.5 12.7

Holiand 102.1 100.9 107.5 35.c 69.6 (2.1

Itale (p) 98.77 98.48 108.36 108.36 109.36

Spain (A) 101.88 101.19 10.96 69.8 122.4 109.1

www.den (A) 364.38 368.33 176.65 101.0 19.1

Iwiters and have detect (31 here witers.)

2978 100 17 573, 131, 311, 181e

241₈ 781₂ 12 38 73₄ 173₈

977g 471g 251q 21g 877g 111g 411q

Stinnes sees lower earnings

MUEHLHEIM, June & MUEHLHEIM, June 8.

HUGO STINNES expects 1975
profits to be below 1974's
record figure, and is aiming for
group profits around the 1973
level of DM30.8m., chairman
Guenter Winkelmann said.
Turnover from January to
April this year dropped overall by 2.1 per cent. to
DM269ba from DM2.75bn., but
the fall was entirely on the
domestic market, where income fell to DM2.29bn. from
DM2.36bn. while exports rose
to DM397m. from DM392m.
he told the annual Press conference.

ference.

Group 1974 net profit rose to.
DM51.97 from DM30.76m.
before a first time profit transfer of DM18.5m. to 99.1 per
cent. owner Veba. Total 1974
sales rose to DM9.09bn. from
DM6.46bn. of which DM8.48bn.
(5.96bn.) to third parties. The
40.6 per cent. rise in 1974
turnover was aided by a 23 per
cent. increase in prices and ference. cent. increase in prices and expansion of the group leaving in real terms only a 5 per cent. rise, Herr Winklemann

said.
Stinues thinks a rise in its current DMI58m, capital through its parent company Veba is needed, as plant assets are currently only 58 per cent covered by capital resources. Fixed asset 1975 investments will therefore be lowered from the original plans of around the 1974 level, he added Reuter

EEC approves steel venture

BRUSSELS, June 8.

BRUSSELS, June 8.

THE COMMON Market Commission has authorised two EEC steelmakers to set up a joint subsidiary in France together with a Swiss company.

A Commission statement said that a project by the German company Korf Stahl of Baden-Baden and Sactior-Acteries et Laminoirs de Lorraine of France to set up a subsidiary with Von Moos Acter of Lucerne did not run counter to EEC competition rules.

AUCTRALIAN WEE	VIVIST		IOHANNESBURG	AUSTRALIA
AUSTRALIAN WEE		· · · · · · · · · · · · · · · · · · ·	MINGES	
Australian 8 June 6 May 20	Australian 2	Tune 6 May 30	Anglo Americas Carp 536 - 44	
Advertiser Newspap'r 11.15 12.15	· CTAS DIGGRESS	0.30 +0.29 1.65 +1.60	f (Transfer	Across America 1.15 Ademics Brighton
Asset Transport 10.50 10.56		17 BO 1-46 DE 1	Page Drieffanten Live T	Life i Allied Ente, Tres
Augs Granintes 11.50 TL48	Mayne Nickless	1.45 11.40 0.55 10.55	Elsberg	1.16 Ampol Exploration Limpol Petrolegy
Ann. Pener Whire title 1. 1105	Mauri Bros	0.55 0.54	Elshars 4.55 Rammon 7.55 Kiarnes 7.55	· James Missesle
Bramble Inda . 11.47 11.42	Overseas Corporation	1.12 11.12	1 Start 12.75 ST	130 j Amoc. Prip Phys
Burns Philip			Depute	1.67 June. Postudenice
Castlemine Perkins13.25	Queensland Coment	0.60 10.60	St. Helena 135.00	A.T.L.
Contribution Personal 10.280 12.52 1			Coldfields SA	Aust. Oft & Gas 25 Blow Mater lack
Commercial Union 10.30 :0.33	TV Corporation	1.55 1.55 2.10 2.15 2.25 2.30	Union Corporation	List Broken Hub Proce
Grace Bros. +1.38 +1.35	Thomas Nat. Trans Toubeys	1.15 tL17	Biyyoornitzichi 18.50 ÷	1.54 Kill boath
Hardie Asbestos			Francisco Godina 32.00 +1	1.25 Cariton United D
Herald & Weekly 11.72 11.70 10.68 10.63	Woodside Burmah	10.7210.66	Hartebeestlogiein 129.00 +	Com. Gold Fields
	1 Sellier.	 1	Procedure Street	1.25 Container (8)1
† Bayer	I denot-		Stilfontein 4.65 +	10 Conzine Riottuto.
22: 2 22:			West Driefoutets 125	Donier Rubber (6 EsCOK
TEL AVIV STOCK	EXCHANGE		Western Deep	I Widow Shadala 41.44
		Prices Change	HOUSTRIALS	- In To Indonesia.
Company June 9 on the	Соторыну	June 5 on the	Marian Worlder and Chart. 11 45-	F. & T. (Zier
1975 week		TOIG . WIEL	Anglo-American Industrial 1835	
1:	Investment Companies		Associated Furnisher - 11.26	
Bankley Insurance and Finitese and Finitese LD.B. Bankleiding	Bank Leums Invest Discount Bank Invest Be	152 + 5.0 174.5 + 3.0	COLA Temporaries 12.59. 44	AC Bodies
Bank Learni Le Issael - 200 +2.0	CLAL brasi invest -	201.5-1.9	Currie Pinance 8.37. 14	
	CLAL Industries		Vadernia Volksheidenska Lieb	Jemings Industri John (Bayd) Magellan Petrole
Union Bank of Israel Br 215 . +3.0	Commercial and			19 Magellac Petrole
Hassish Insurance Br. 258 + 12.0	Industrial	375 +26	Overstone Truestments 0.31	Martin Produced
Wolfson Clore Mayer Br 77 +0.5 General Mtge, Bank Br 187 +5.0	Klen Br	149 +7.0	Protez Holdings 1.46 44	Les Hill Holdings
'Tefahot' lariel Mort	Argaman Textile Br.	82 +1.5	SAPPI 11.90 +	- I News-
Bank Br 231 +3.5	Dubek Br. Elec. Wire & Cable Br. Solei Bouch 103 Prof. Br.	82 +1.5 392 +100 125	Tiger Dark and Nati. Mig. 8.0	Macholas Integrat
	Solei Boneh 102 Prof. Br.	157 +9.8	Unisec 1.65 +6	i (inklasidea
	American largell Pape	- I - I		Piones Courses
Land Development	Asids "	280 +230 167.5 +1.5		rigeritt & Colman
Africa Istael Invest IC 10 224 - Issael Land Devel. Bt 96 -1.5	Tall Manne, of Ptywoo	120	CANADIAN WEEKL	H. C. oleigh
Present and Residence 137 1+0-3	Br	120 +4.0 203 +2.0		Lacke & Rokling
Mehadrin 197 +7.0	Polygon *	109.5+5.0	LIST	footh (\$1
Public Utility	Fuel and Off	1 1 1 1 1 1 1 1		· Western Mining
Israel Electric Corp 140 +12.0		158 +5.9	Stock June 6 May	30 Woolworth
Source: Bunk Ledit	Le Israel. Tel Aviv.			
			Alberta Gas Tk Line A. 123e 127	TIDE
	LOUNC L BORE	CTOCKS	Best Column Tele 101g : 10	
医海绵 电自动 医精神毒素 化二氯	SINGAPURE	PIOCES	Bethlehem Corp 101 101 10 19 19 19	
	1		Can Perm Most 1717 17:	i nank
HONG KONG	June 5 °8	June 6 :8:	Can. Investment Fund 4.77	in the second
				W lohn W
Hong Kong 3 June 6 May 2	Industrials St	mits Times. 3.88	Conwest Exploration 4.80 14.	6
Government Loss 85.00 85.00	1 16	MONKINGE TON :	CUP. ACM TO CO COM AND ADDRESS 1	187 Audition
Amalgamated Rubber 15.00 11.52		Pullment I'do	Dom. Foundries Lind , Ca	l sidiary Thes
Cathay Securities 2.00 2.10	Boustend 45.6 Tr	3.08	Dom. Stores Ltd. 163, 185, 18	Effektengesel
City Hotels 22.40 23.40	Dunlop 3.06 Cl	ill'm Jacks LSS	Preser (30, Led 1914 +19	f ima amak p
Compopolitan' Properties 1.10 1.07	Prager Neaves 4,40	1.	Probex Led.	
Cross Harbour Tunnel 7.10 7.00 B. Asia Navigation 4.15 4.20	Haw Par Susp. B	ubbers tu Lintane 1.02	Husky Oil Capada 1812 18	le instiguel
Hong Kong Aircraft 53.00 36.00	Home Ind. 1.45 :Be Inchesps 2.02 D	mi's Retated 1.74	Kilembe Copper	Desirate a like
Hone Kone Blactic 5.20 5.40	Jardine 2.60 K	7.10	Labrador Mining	cent in the B
HongKongKowloonWharf 12.50 12.00	Maley Bwys. 5.55 Maley Cent. 2.18 Ti	224	Nat. Drug & Chemical 13.23 15.1	2 lot de Placen
Hong Kong Land Invested 7.20 6.90	Mal. Tobacc. 4.30 At	stral, åre,	N. Camadian Ofia 6.80 4.5 Oakwood Pet 0.87 0.5	o The Italia
Hong Kong Shanghei Bank 16.30 14.90	Metal Box 2.85 Be Ov's Chin. Big 7.35 Ka	286.1	Pan Ocean Off 173 10	carbons Inte
Hong Kong Shanghai Hotls 7.45 7.00 Hong Kong Telephone 17.00 16.30	Robinson, 1.50 K	amai,	Petrofina 217 †20 Redoub †201 †20	have sold its
HATCOTHON INCOMMENDENT TO TO TO TO TO THE	Rothmans 2.25 Ki	ver Penak	Steinberg 'A' 172 172 17	F (DSRK IOL)
Do. Do. Preference 85.00 85.00 Indonesis Consolidated (U.90 10.90	Sime Darby 2.81 Pe	taling Tin	Tools Corn Ltd 3LDE) 5-4	
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Jardine Matheson			Parish 1 bid 1	Sw.Frs.230m
Lomberd Insurance 75.00 180.00		Seller.		
thebec. 1.65 †1.66 Sine Darbs †6.00 6.20	GERMANY .		AKSTERDAK	MILAN
Stme Darby 76.00 8.20 Southn. Pac. Prop. 89.60 1.23	June 6 Prices	+ or Div.Xid.	June 6 Price + or Div.	
Southern Tortile 15 00 18 00	Junes Dm.	1 - 1 - 1 - 1		3 June 6

10.75 10.85 10.46 10.76 1.055 (1.105 (1 elian Petroleum katharya Minge **UBS** foreign bank takeover By John Wicks ZURICH, June & Working through its subsidiary Thesaurus Continentale
Effektengesellschaft, of Zurich
the Union Bank of Switzerland
has acquired from the foreign
owned Hydrocarbons International Holding, also of
Zurich, a shareholding of 70 percent in the Banque de Commerce
et de Placements, of Geneva The Italian-controlled Hydro-arbons International is said to ave sold its stake in the Genera bank for "reasons of business policy." At the end of 1873, he Banque de Commerce et de Placements had total assets of Sw.Frs.230m. HLAN

run counter to EEC competition rules. The new subsidiary, Acieries et Laminoirs du Rhin of Ottmarsheim, will have an annual production capacity of 450,000 tonnes of wire rod a year. It is due to start operating in 1976. The Commission seld that each pariner in the new venture maintained its marketing independence and the agreements setting up the new company did not limit their freedom in other sectors. Up Down Unchange June 5 June 5 1973 High 1975 Low 197.00 197.32 197.86 (14/3) 159.95 (2/1) June 8 June 6 June 4 June 5 June 89.00 13.00 13.80 2.60 7,25 8.30 18.75 3.90 1.93 1.40 17.00 COMBINED INDEX June 6 June 5 1973 Righ 1975 Low 190.63 190.94 191.92 (14/3) 188.82 (1/1) | Indices and base dates (all base values | 1001:—(a) | Belgian S.E. 31/12/43. (b) | Copenhagan S.E. 11/17, (d) Paris Bourner | 102.4 | 102.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 | 103.4 AMERICAN SE MARKET VALUE **JOHANNESBURG** Junes June 5 June 4 Junes June sectors, Reuter Do. Priv OVERSEAS SHARE INFORMATION

GAEKSEWS 2	MAKE INFO	KINIATION		\$1.60 per £1—901% (931%).		Hard Douglas 10 11 4.9 Laicemann 27,600 30 1.5
NEW YORK	High Low Stock	6 High Low Stock 6	Bigh Low Stock 5	Eigh Low Stock 6	Bosch 180.7+1.2 18 6.6	5 Ind. Miniter (FL20) 55 G.5 94 G.5 Exhibiter 500 41 G.5 Sanchen (FL50) 50.2 G.1 20 E.5 Exhibiter 50.2 G.5 Sanchen (FL50) 50.2
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wheari Margaria 28.0 30.26 + 0.2 4.44 Par I % Neum Unkst... 152.8 35.31 + 8.2 4.44 William (9) (2) Pelican Units Admin. Ltd.

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Prices at May 28 Next usb day June 11

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a) (g) Allied Hambro Group

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Next sub. day June 11."

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Prices on June 4. Next dealine Jone 13.

Drayton Unit Trust Managers Ltd. Individual Hs. 43-43 South St., Eastbourge BN21. 1823 38711 BN21. 923 3871 (2) Lloyd's Bk. Un. Tsl. Mg. 923 3871 (2) Lloyd's Bk. Un. Tsl. Mg. 923 3871 (2) Lloyd's Bk. Un. Tsl. Mg. 923 3872 (2) Lloyd's Bk. Un. Tsl. Mg. 923 3872 (2) Lloyd's Bk. Un. Tsl. Mg. 923 40. Mg. 924 10. Mg. 92

Antony Gibbs Unit Tst. Mgrs. Ltd.

23. Blemfield St., ECM 7NL 01-688 4111 (S)A. Gibbs Inc. 25.0 25.9 + 7.5 11.00 (S)A.GibbsGrcb.+†25.8 25.5 + 3.5 5.00 Bts. inv. 7d. tpc. 140.0 144.km 5.59 Do. Accum........ 143.5 147.4; 5.59 THAL IT Wed.

Grow May 28... | 69.6 104.85 | 2.85 | 14 G F.| T.S... | 49.8 | 52.85 | 3.8 | 12 Fremmer U.T. Admin. S Rayleigh Read Brentwood, Essat. | 2471 | 27304 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 19.3 | 1 45. Beech St. ECAP SLX. 01-628 8011

(a) (g) latel

"Next subscription day June 11.

Hanulife Management Ltd.
P.O Box 21 Stevenage. 513 56181
Stimuth Units....|28.9 50.4+1.4, 4.07

Prices at May 28. Next dealing J Next sub. day June 28. (2) (c) (z) M. & G. Group

4.5m = 0.4, 5.55 | Scotbits Securities Limited

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Money & Exchanges

England narrowing on balance to 24.5 per cent. from 24.7 per The Krugerrand ended in places to 24.5 per cent. from 24.7 per The Krugerrand ended in places to 24.5 per cent. from 24.7 per The Krugerrand ended in places to 24.5 per cent. from 24.7 per The Krugerrand ended in places to 25.5 per cent. from 24.7 per The Krugerrand ended in places to 25.5 per cent. from 24.7 per The Krugerrand ended in places to 25.5 per cent. from 24.7 per The Krugerrand ended in places to 25.5 per cent. from 24.7 per the follar's previous 2500-2502 (2861-2871). It is shown to 25.200-2502 (2861-2871).

OTHER MARKETS

GOLD MARKET Jane 6 Wir June i Min | 1845a 1655a | 1643a 1653a | 1945a | 1653a | 1945a | | Stock Color | I Based on runs quoted by specialist feathers. Other, rates many be quoted observed by Bates given are liable to sharp fractuations. (as Sellins. "Rates given are for commercial market as June 4 (laber rates mayallable): Inancial rates for June 4, 34.81-35.01. 5:01:511: E614-621: 5:01:011: 2:14:721: FORWARD RATES

One Month | Three month Kew Yark (), 93-0, 80 c. pm 2,78-2,80 c. pm Monreal . O 50 0, 50 c. pm 2,83-1,31 c. pm Anna' dam [34, 24, c. pm 10.9 c. pm 20, 90 c. pm 10.9 c. pm 10.9 c. pm 10.9 c. pm 10.9 c. pm 12.9 c. Shrunouth forward U.S. dellar 5.55-5.65 on and 15-month 11,65-10,86c pm. LG. INDEX GOLD 1641-1671

CORAL INDEX -

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OFFSHORE AND OVERSEAS

Connancial Centre, PO Roy 500, Rong Kon

Lamont Investment Mngt. Ltd. St. George s St., Douglas, 10M 0624 468

DL Income Trust 45.8 49.1 ... 75.6 74.6

Samuel Montagu Ldn. Agta. Anchor Citt Edgraff.07 9.11

Life Assirt. Co. of Pennsylvania

Phoenix Assurance Co. Ltd.

Albury Management Co. Ltd.

"Prices on May M. Nest sub. day June (a) (g). Target Tst. Managers Ltd

tendard Umter ... 47.0 50.9 +8.41 \$.95

(a) (g) Trident Trusts

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Fidelity Mugmt. & Res. (Bda.) Ltd. PO Box 670, Hamilton. Bermusia Pidelity Int.Fund. \$15.05 | 49.44 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05 | 1.05

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General Portfolio Life Ins. Co. Ltd.

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Local authority and finance houses seven days' notice: others seven days' fixed. "Loug-term local authority mortgage rate omically three years 18:14 per cent.; four years 14:14) per cent.; five years 14:14 per cent. and four-month trade bills 19:14 per cent. Approximate actions rate for one-month freesmy bills 9:15 per cent.; and four-month trade bills 19:14 per cent. Approximate selling rate for one-month high 9 per cent.; for two-month 9; per cent.; it cent.; for one-month trade bills 19:14 per cent.; for two-month 9; per cent.; and three-month 19:40; per cent.; for two-month 19:40; per cent.; for one-month trade bills 19:38 per cent.; for one-month 19:40; per cent.; and three-month 19:40; per cent.

Finance House Save Rate conblished-by the Finance Houses Association: 16: per cent. from May 1. Clearus Rank laws for small sums at perm days' polices of ber cent. . Clearus Rank laws Rates for small sums at perm days' polices of ber cent.

† Basic discount. † Rates given are for convertible franca; closing financia) franc 84.98-84.33. * 8 per cent. from Saturday. Argentina 22.87-25.27 ingertina 125-175
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United House Guardian R.E. Royal Exchange, E.C.S. | Hambro Life Assurance Limited | 7 Oid Park Lane, London, W.L. #9 001 | 15 high Street, Croyden | 2 km 917 | 15 high Street, Croyden | 2 km 917 | 15 high Street, Croyden | 2 km 917 | 15 high Street, Croyden | 2 km 917 | 15 high Street, Croyden | 2 km 917 | 15 high Street, Croyden | 2 km 917 | 15 high Street, Croyden | 2 km 917 | 15 high Street, Croyden | 2 km 15 high S PARISHTY UNIX. 123.4 PManaged Puris 45,30 47,60 Current must value June 4. 01-026 -039 krindts Kzempi...|86.0 89.0; 8.49

The individual Life Inc. Co. Ltd. The individual Life ins. Co. Ltd. individual Rec. 48. South St. Eastbourne RN21 417. Eastbour

45 King William St., EC4P 4HR 01-626 9876 Prop. Equity & Life Assec. Co. 119. Crawford Street, WIH 2AS. 01-486 9857 ### 15 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 | 148 Westminster Bridge Rd.

Fraser Ansbacher falls by £740,000

banking group, showed a reduction from £1.2m. to £463.498 in the year ended March 31, 1975; dates of Board meetings to The Stock (Exchange, Such meetings are usually this follows a first half downturn from an adjusted £729,000 to \$240,000.

The profit was struck after heavier interest of £464.932 against £281,691. This interest refers largely to the cost of servicing East Rand Proprietary Mines. Sold in May, 1975, for a total consideration of £3.6m. reflecting a surplus over book value of some account of \$2.600.

sold in May. 1975, 104
sideration of £3.5m. reflecting a
surplus over book value of some
£250,000.

Profits before interest—£928,430
££1.48m.)—comprises £702,000 de
rived from trading subsidiaries
and £226,000 from associates, and
foes not include the profit arising
Cullens Stores
Cullens Stores
Cullens Stores
Cullens Stores
Comment of the comprise of the compression of t brought in as an extraordinary

After tax minorities and taking in extraordinary items of £322,781 (£81,293 debit), the balance attributable to holders emerges at attributable to holders emerges at \$565.802, against \$521,783.

Extraordinary items comprise: chant banking subsidiary, Henry surplus on book value on sale of Ansbacher and Co., will show Gotrali \$550,177; loss on disposal pre-tax profits to the order of of investments \$54,937; prior year \$87,000 (£699,000) and crarings debit adjustment \$3.409; provision of \$2306,000 (1974: \$548,000).

Accounts for the group's merchant banking subsidiary, Henry chant banking subsidiary, Fenry and Co., will show pre-tax profits to the order of \$250,000 (1974: \$548,000).

"Footings" have been reduced from \$54m. to \$51.9m., reflecting from \$2200,000; and provision against a reduction in deposits from sidiary—not consolidated of \$150,000.

Earnings per 10p share, exclud-

Earnings per 10p share, excluding extraordinary items, are 0.35p (1.46p): and including those items 1.12p (1.26p). The dividend is 0.715p (0.7395p) net—equal to

Lip gross (same).	Det-ec	ingr to
2.	1974-13 E	1973-14 £
Operating Profit	659, 430 464,933	1.425.473 231.691
Profit before last	463,498 301,083	1,203,783 565,329
Taxation Net profit Minority	162.415	628,452 25,376
Extraordinary Credits	\$63,603	*\$1,293 321,733
To general resurre	-	130,411
Dividends Recalled	296.041 169,561	314,551 86,786
* Debita.		

Results

Dividend

remains to be added to reserves.

will be ready for occupation in 1978.

number of new branches.

PROFITS OF Fraser Anshacher, the merchant and investment banking group, showed a reduction from £1.2m. to £463.498 in The following companies have notified Mr. Bartlett adds: "This present

Overseas -

"A most satisfactory year"

venture operation in France and other overseas opportunities were under evaluation. North America was receiving "considerable" attention.

Mr. Fatharly reported "a great deal of progress" in restructuring the Australian companies, the benefits of which would become a paparent as the Australian and related liabilities to Newman Asian economies picked up. As Industries for £325,000, Thomas Industries for £325,000, Thomas In previous years the Australian and over shows N. America and Australian companies would report a loss for a "new cycle of development," says Air. Alan Bartlett, chairman, in his annual statement.

With the sale of investments to Newman Industries to investments to investment in Newman Industries to investment in New

The Annual General Meeting

of Allied Irish Banks Limited

will be held at Jury's Hotel,

following is an extract from Dr. O'Driscoll's Statement.

Dublin on 1st July, 1975

at 12 o'clock noon. The

The results for the past year are most satisfactory. They have been

achieved, firstly, because resources, which are our earnings base, have

continued to show an appreciable growth and the efficient and profitable

use of these resources has enabled us to combat the steep rise in

operational costs. Secondly, our investment in Britain in capital and manpower is now showing a good return and our operations there,

both in respect of our branches and our International Money Office,

will, we believe, form an increasing part of the parent Bank's profits. Thirdly, we have had a substantial and progressive additional contribution from our subsidiaries this year. The Group Profit for the year to 31st March, 1975 was £16.4 million compared to £12.2 million

for the previous year, an increase of 35 per cent. After a special provision of £1.4 million and taxation of £7.1 million, profit attributable

to shareholders is £7.8 million, an increase of 17 per cent over last year.

An interim dividend of 9½ per cent less income tax, was paid in December, 1974 and a final dividend of 15½ per cent is now proposed,

making a total of 25 per cent for the year on capital of £11,088,000. This compares with 23 per cent paid last year on the lesser capital of £9,240,000. After the proposed dividend payment £6.0 million

The Board has decided to raise approximately £10.8 million by way of

a Rights Issue of 10% Convertible Unsecured Subordinated Loan Stock 1985 on the basis of £1 nominal of Loan Stock for every 4 shares

of 25p each held at the close of business on 2nd May, 1975. This issue is being made with a view to broadening the equity and capital base

Work has already begun on the Bank's new headquarters and the first

of the new buildings comprising almost two-thirds of the office space

New branches were opened within the past year at Loughrea and, in

Britain, at Nottingham and Watford bringing the number of offices in Britain to 19. This rapidly growing area of our business will be further

expanded over the next two to three years by the establishment of a

A significant increase has been achieved in the share of new business which AIB is obtaining amongst the overseas companies setting up

in Ireland. This is a gratifying result of our increased representation abroad and of the emphasis which we place on the development of such

Newman Inds. growth plans

PLANS FOR a "unique sharehold- of the impact of inflation during ing structure" covering a group the course of the year." of associates are mentioned by On May 23; 1975, Thomas Poole Mr. A. Bartlett, chairman of and Gladstone China held 25.6 Newman Industries, in a state per cent. of the capital ment accompanying the 1971 Meeting, Bristol on June 20 at

divestment intention, therefore, represents a stage in the bolding cycle and an extension of the explicit policy of the company over the past few years.

"Upon completion of the divestment programme with Newman Industries, the Board intends to develop a second significant interest which, through the bene-fit of our experience, should require somewhat less time and strengths are complementary and capable of significant extension."

The past growth and accounts.

Mr. Bartlett says that the group's future undoubtedly lies in method that our policy of engineering marketing is both right and profitable. We need, however, technological resources beyond those which we can our policy of the companies whose require somewhat less time and strengths are complementary and capable of significant extension."

As already reported, pre-tax fore, is based on a corporate structure of associates where there are there will be a further reduction against £133,785 for the year to March 31, 1973. No dividend is payable for the period, compared with 0.0651p met.

The next growth phase, there are the tell increases substitutially, there are will be a further reduction in trading profits in the current payable for the period, compared with 0.0651p met.

The next growth phase, there there are there will be a further reduction in trading profits in the current payable for the period, compared with 0.0651p met.

The next growth phase, there are there are there will be a further reduction in trading profits in the current payable for the period, compared with 0.0651p met.

But based on trading results profit in the current chairman, in his annual statement.

But based on trading results payable for, net income will be suffi-The next growth phase, there UNLESS

a unique shareholding structure whereby employees and share holders of all the companies concerned will be able to participate in the policy determination and included and profit distribution of the new meeting that exports and overseas it expansion had been, and contributions, tinued to be, the prime target for development.

The directors were in the process of establishing a joint venture operation in France and other overseas opportunities were under evaluation. North America

Anribatable says Air. Alan Bartlett, chairman, should be recovered in the second half.

To general reserve 500.501 150.475 in his annual statement. The directors say they have been successful in their declared golley of preserving assets. The balance-sheets are strong, with a continuing high liquidity, and provide a sound platform for cautious but progressive growth.

The directors say they have been successful in their declared golley of preserving assets. The the sale of investments to the difficult they had encountered, but have the resources of a simple difficult they had encountered, but have the resources are concentrated but in the improvement to the difficult they had encountered, but have the resources are concentrated but hat a stronght up to date, and in the improvement to the difficult they had encountered, but have the resources are concentrated but have the resources are concentrated but have the resource of a simple difficult they had encountered, but have the resources are concentrated but have the resource of a simple difficult they had encountered, but have the resource of a simple difficult they had encountered, but have the resources are concentrated but have the resource of a simple difficult they had encountered, but have the resource are concentrated but have the resources are concentrated but have the resources are concentrated but have the resources are concentrated but have the resource of a simple difficult they had encountered, but have the resource of a simple difficult they had encountered, but working capital where net current was down from \$10.510.510, while per cant. (in two equal payments) for \$10.510, while per cant. (in two equal payments) for \$10.510, while per cant. (in two equal payments) for \$10.510, while per cant. (in two equal payments) for \$10.510, while per cant. (in

Dr. E. M. R. O'Driscoll, Chairman

business. A further representative office for the Group was established One of the most important developments of the past year was the

introduction of computerised current account operations at a number

of our Dublin branches. By the end of next year it is planned that up to

70 per cent of current account keeping operations within the bank will

be on the computer. Our strategy in the application of automation to

the Bank's business is to concentrate on those areas where workload

Allied Irish Finance Company Limited and its subsidiaries continued

During 1974, Allied Irish Investment Bank Limited co-managed

Euro-currency facilities totalling \$350 million, mainly on behalf of the Irish Government and its agencies, and the Investment Department

launched a Property Unit Trust which attracted a considerable inflow

Alterations in the structure of the organisation were decided upon by

the Board during the year which will facilitate more definitive

formulation of objectives and policies in key performance areas and will enable Management and Staff to implement these policies more effectively. The reorganisation of the Bank's regional structure has

been completed by grouping branches into a smaller number of

administrative areas - four in Ireland, one in Britain - each under an

Area General Manager. The sub-division of responsibility for the

development of business in these Areas under newly appointed

Regional Managers, has also been implemented.

The adoption of different operational systems and the acceptance of

the new concepts involved in our internal reorganisation have, of

necessity, required much patience and loyalty from our Staff. I am glad to pay tribute to the full co-operation which has been so freely

CONSOLIDATED ACCOUNTS

1975

£000

11,088

16,408

..17.8p

... 54,025

1974

£ 000

9,240

44,146

12,193

6,675

14.9p

1,028,467

FEATURES OF THE

Current, Deposit and Other Accounts 1,139,424

and cost saving are greatest.

of money from pension funds.

Organisation and Staff

given during the year.

Issued Capital

Year ended 31st March

Share Premium and Reserve

Advances to Customers and Other

Profit attributable to Shareholders

Accounts, Less Provisions

Group Profit before Tax and

Special Provision

Earnings per 25p share

to expand strongly at home and abroad.

Subsidiaries

Warning by Rowton

of the investment folio of Thomas

But based on trading results

of any net income will be sufficient to maintain for 1975 the
ion of the international trading increased dividend of 4.691875p

otential then made available, the net recommended for 1974, he
room will endeavour to develop acids.

Intl. Combustion hopes to hold dividend

An analysis of turnover shows exports to Iran 6.6 per cent. (6.2 per cent.) and sales by overseas subsidiaries 93.4 per cent. (83.8

per cent.).
The completion of the composioccupy the resources of Nisoil. At the AGM of flush and the difficulties in meeting the Tompkins Group the chairman contractual obligation on this Mr. D. J. Palmar referred to his initial plant have proved to be annual statement in which he much greater and more costly said there was little doubt that them could have been foreseen 1975 would prove to be yet and are taking longer to over- another difficult year for the come than was anticipated. Every effort is being made to ensure the few months of the year had concern accompany, international Computations. The 30 per cent. owned associated company, international Computations Africa, has reported a "straws in the wind" that, while considerable loss on its operations they might not have much effect ated company, International Com
However, there were a few pre-tax profit for 1974 was 523 998
bustion Africa, has reported a straws in the wind that, while (£213,328) and the dividend to considerable loss on its operations they might not have much effect 1.8306p (1.6825p) net per share, an investigation certain manage being made in 1975.

Combustion Engineering Inc. of the U.S. holds 44.7 per cent. of he capital.
Meeting, Hotel Russell on Jone

Deficit at Hawley-Goodall

Manufacturers of camping equipment etc., Hawley-Goodall Group, incurred a loss of £98,742 in 1974 compared with a prefit of £48,811 previously—at midway there was a profit of £34,343 (£19,874). Turnover ross from £1,05m, to £1,11m.

There is no Ordinary dividend compared with 0.1p nst last time, and the June 1975 preference dividend payment is to be deferred: dend payment is to be deferred:

•	1976 1973 1
•	£ £ .1
Turnover	1.112.000 1.848.884
Trading loss	78.663 343.671
Exceptional debits	93.100
Greep less	98.742 PMLEDI
Taxation	16 130
Pref. dividends	444 470
Ordinatz	- 7 404
Atameri Macericani	- 4,000

The directors say that several major factors contributed to the loss position, most of them non-

problems showed that only the camping subsidiary had been generating profit over the part few years and that even in this area turnover in real terms had been declining rapidly. To put the group on a more viable basis has ment ability at senior levels in ment ability at senior levels in subsidiaries and central accounts. The oil crisis, miners' strike and three-day week, followed by the sulted in a loss for camping—the group's only source of profit.

Other major factors were stock provisions of £28,160 in respect of two exceptional items; approximately £12,000 higher bank interest of the stock provisions and or the stock provisions are stocked to the stocked provisions and or the stocked provisions and or the stocked provisions are stocked provisions and the stocked provisions are stocked provisions are stocked provisions and the stocked provisions are stocked provisions and the stocked provisions are stocked provisions are stocked provisions and the stocked provisions are stocked provisions. terest charges, marketing and pro-motional expenses consequent upon the change of name to "Hawley-Goodall," and the opening of two new sports shops. Camping sales to April 30, 1975

show an increase over the same period last year. Manufactured products are over 50 per cent. ahead, and sports sales to April 50 are 53 per cent up on the same period last year. Melville **Dundas-strong** finances

MR. H. A. WHITSON, chairman of Melville Dundas and Whitson, says the group is in a strong financial position, which the directors will continue to do their tmost to maintain and improve. in turnover during the current year, he adds. M.D.W. Developments' plans

have moved steadily ahead, and this side of the business will be expanded as opportunity and finance permit though the inci-dence of legislation in this field hardly encourages the confidence on which investment so largely depends

As to James Y. Keanie, the chahman says provided its stock of completed houses can be sold during the current year, income from this source should at last

IN HIS annual statement, the make some contribution to the chairman of International Combustion (Holdings), Mr. J. A. As reported on April 18 group had also had its successes and abustion (Holdings), Mr. J. A. As reported on April 18 group had also had its successes and abustion (Holdings), Mr. J. A. As reported on April 18 group had also had its successes and abustion in the current pre-tax profit. Increased from somewhat smaller scale it had also had its successes and abustion in the current pre-tax profit. Increased from somewhat its discussion is difficult, but the direction and solding is difficult, but the direction in the present level of dividend distribution—0.65p net.

Although the group's funds are earning a reasonable return invested in the short term money market, the Board has given considerable thought to the future investment policy. A number of opportunities and possible acquisitions, some of which are still under investigation, have been examined.

As reported on May 22, taxable profits fell from an adjusted for infance of pression of funds shown on CPP basis profit in the medium to long term profits fell from an adjusted for infance of the following funds of the medium to long term profits fell from an adjusted for infance of the following funds of the medium to long term profits fell from an adjusted for infance of the funds of the medium to long term profits fell from an adjusted for infance of the funds of the medium to long term profits fell from an adjusted for infance of the funds of the medium to long term profits fell from an adjusted for infance of the funds of the medium to long term profits fell from an adjusted for infance of the funds of the medium to long term profits fell from an adjusted for infance of the funds of the medium to long term profits fell from an adjusted for infance of the funds of the medium to long term profits fell from an adjusted funds of the funds of the

Rush and

Sir. Douglas Clarue, chairman of Highgate Optical and Industria Company, has every confidence in the prosperity of the company A new entry into certain exponents in developing countries is planned, the new photographs range is selling excellently, "and we have a lean and efficient operation which will acquit itself well in the troubled period which may lie ahead," he declares.

photographic equipment. Sir Douglas points out that speciacle frame sales are 30 per cent, about As reported on May 24 gre

during the past year. Following in 1975, indicated more progress in the U.N. optical equipment an investigation certain manage being made in 1976.

Building companies in the last over and £205.688 profit, and and/o including the resignation of the three months had obtained over equipment 12.22 per cent and Managing Director and the film of new orders on which £24,739. In France optical equipment Managers responsible for work had already started or will ment contribution to turnover as Finance and for Construction and do so during the next month or 27,98 per cent and there was a Contracts.

The Scottish **European Investment Company Limited**

SUMMARY OF THE FINANCIAL YEAR

g trib malign	1975	1974
sset Value per share	49 p	7410
et Assets	£7,424,598	£11,176,565
come available for	£202,866	£153,519
mings per share	1.35p	1.02p
rdinary Dividend	1.105	1.00 _p

■ The net asset value of the Company on 31st March, 1975 stood at 67,424,598, equivalent to 491 pence per share. This represents a decline of 33.5 per cent. below last year's level.

During the year we repeid a substantial amount of our oversess s, reducing our accomplated loan delicit in the proce

Offsetting our present overseas loans of £8.45 million we have cash deposits totalling £9.27 million, of which £3.68 million is held In sterling and the balance overseas. Owing to the effect of the dollar premium on the loan portfolio the Company is at present approximately 15 per cent. geared.

The geographical breakdown of the overseas investment portfolio at 31st March 1975 was as follows: France 24.8%, the Netherlands 24.1%, Germany 20.8%, Belgium 9.3%, Switzerland 8.1%, North America 7.6%, others 3.4%.

A dividend of 1.10 peoce per share net (the equivalent of 1.872) pence gross) has been recommended for the year. This represents an increase of 10 per cent, over last year's level.

year we have benefited from the recovery of the last few montl and are optimistic about the future.

Copies of the report and accounts contain a list of the Company's investments and can be obtained from the Secretaries.

The Scottish European investment Company Limited 45 Charlotte Square, Edinburgh EH2 4HW.



CONSTRUCTION (Holdings) LTD 9 1974 £ 2 3,604,053 3,301,145 Profit before Texation 295,835 150,890 182,372 Profit after Taxation 161,221 144,945 Earnings per 25p Share . 5.47p 6.84p Total Dividend 2,425p 2.63p

Turnover and pre-tax profits were the highest ever

We have sufficient financial resources to enable us to weather the present recession in the industry and to give us a firm base from which to develop our

John A. Drake, Chairman.

Copies of the 1974 Report and Accounts may be obtained from the Secretary, 15 Tooks Court, London EC4A 1LA.

NEW ADDRESS

LONDON BRANCH

55 BASINGHALL STREET **LONDON EC2V 5BL**

Telex (unchanged) For. Ex. Dealers 883113/4 General 887511

Telephone: 01-606 4991

lied Irish Banks Limited

Principal Operating Companies: Allied Irish Banks Limited, Allied Irish Finance Company Limited, Allied Irish Investment Bank Limited, Allied Irish Leasing Limited, Allied Combined Trust Limited.

Copies of Report and Accounts and Chairman's Statement are obtainable on application to: The Secretary, Allied Irish Banks Limited, P.O. Box 452, Lansdowne House, Ballsbridge, Dublin 4

5

Businessman's Diary

U.K. TRADE FAIRS AND EXHIBITIONS

		Date	11116
•		To-day	Minicomputer Exhibition (cl. June 11)
		10-day	Small Part Production Exhibition (ct. June 13)
		June 10-11	Ela Engineering Exhibition
ŧ			
į	Lizat	June 11—21	Grosvenor House Antiques Fair
	# # 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	June 10—13	Print Fair Grosvenor House Antiques Fair Italian Gifts and Fancy Goods Exhibition Provincial Booksellers' Monthly Fair Royal Highland Show Microforum International Exhibition
	Lina	June 16—17	Provincial Booksellers Monthly Fair
Ī	A. Tall	June 17—20	Royal Highland Show
١.	Milan	June 17—20	Provincial Booksellers' Monthly Fair Royal Highland Show Microforum International Exhibition Contract Furnishing and Interior Design Intnl. Film Technology Exhibition and Conferent Euro. Assn. of Radiology Tech. Exhn. and Cong. Royal Noviols Agricultural Show
	E . 4 F . 31	June 77	Contract Cumiching and Interior flagion
	4	June 23—27	Intal. Film Technology Exhibition and Conferent Euro. Assn. of Radiology Tech. Exhn. and Cong. Royal Norfolk Agricultural Show Royal Agricultural Show Electronics Exhibition
L	[: 11:1]	June 23-27	Euro. Assn. of Radiology Tech. Exbn. and Cong.
	,, , , f [[] b	June 25-26	Royal Norfolk Agricultural Show
	-4(June 30—July 3.	Royal Agricultural Show
		1ml 1-3	Electronies Exhibition
	A 3	July 8-9	Business 75 Exhibition
		July 8—10	Business 75 Exhibition Great Yorkshire Agricultural Show
_		July 8—11	Intnl. Audio-Visual Aids Exbn. and Conf.

Regent Centre Hotel, W.1 Birmingham Southend Cunard Intal Htl., W.6 Grosvenor House, W.1 Italian Trade Centre, W.1 Kenilworth Hotel, W.C.1

Edinburgh West Centre Hotel, W.6 ce Royal Lancaster Hotel, W.2 Edinburgh Kenilworth, Warwicks. Leeds University Middlesbrough Harrogate

OVERSEAS TRADE FAIRS AND EXHIBITIONS

	Current	International Fair (cl. June 12)
	Current	Sewage & Refuse Engineering Exbn. (cl. June
	Current	Technical Goods Fair (cl. June 17)
		Plastics Show of Canada (cl. June 13)
		Hospital Equipment Exhibition
		International Fair
	June 18_22	Laboratory Equipment and Medical Alds Exbus
	June 17-20	International Knitwear Exhibition
•	June 17 21	Brit. Export Centre: Camping and Leisure Exbu
	June 17 21	International Education Exhibition
	Tune 17 00	European Machine Tool Exhibition
	Tune 10 50	Triangle Machine Tool Manhorson
	June 18—23	International Art Fair
	June 19—22	International Pharmacists' Exhibition
_	June 20-24	Music Industry Trade Show
•	June 20—25	Building Materials and Pre-Fabrication Fair
٠.	June 23—27	International Packaging Exhibition
	June 24-27	Opto-Electronic Systems Exhibition
٠	June 24-28	Irish Cleaning and Maintenance Exhibition
	June 24-July 6 .	Housing and Public Works Exhibition
	July 1-8	International Saba Saba Trade Fair
	July 3	Zambia Trade Fair
	July 4-5	Glazing and Window Frame Exhibition
		Food and Agricultural Machinery Exhibition
	July 8-17	Intal Fire Engineering Exhibition

Ватселова Poznan Tokyo **Paris** Basie Tehran Dublin Stuttgar

BUSINESS AND MANAGEMENT CONFERENCES

Current	Lond. Grad. Bus. Sch. Corporate Fig. (cl. June 2
Current	Ashridge Man Coll.: Management Dev. (cl., June 2
To-day	Coopers and Lybrand: Implementing Equal Pav
To-day	Brunel University: Decision Analysis (cl. June 1)
June 10	Turret Press: Animal Feed Comp'nding-New Le
June 10	Inst. Works Man.: Health and Safety at Work
June 10-11	Coventry MTC: Industrial Relations .
June 10-12	Brit. Waterways Board: Freightwaves 75 Conf.
June 11	Henley Centre: Britain to 1985
June 11-13	Urwick Man.: Conditions of Contract (ICE)
June 11-14	Strategic Man.: Integrated Marketing
June 12	N.E. Admin. Man.: The Effective Executive
June 14	Goldsmiths' Coll.: Oceanography Conference
June 16-20	PE Cons. Group: Leadership in Management
June 17	Euro. Study Confs.: Employment Protection B
June 17	International Insider: Eurocurrency Lending
Tuna 10 30	Direct Mail Assn. Annual Conference
Tues 10 30	Financial Times, Straits Times, British Airway
10me 13 20	Cathay Pacific Airways and Fairplay Into
	national Shipping Weekly: South East As
	national purpling meetly, contra meet ye
- 10 00	Shipping
June 18-20	Fulmer Res. Inst.: RPD Planning and Design

June 23—28 Bradford Univ.: Marketing and Logistics Planning Beaton Mount, Bradford June 24 Guardian Bus. Serv.: Understanding Com. Contracts Hyde Park Hotel, S.W.1 June 24—26 FT Man. Serv.: Int. Auditing and Man. Systems London IPC Bus. & Ind. Trng.: Meat Alternative Inst. of Marketing: Management by Commitment Chatham House: The International Credit War Marylebone Press: Recycling and Waste Exchange June 30—July 1. Computer Power: Advanced Filetab June 30—July 1. Strategic Man: Creativity and Innovation June 30-July 2 . South Wales Inst. Eng.: Materials Conservation -July 2 . Dunchurch College: Export Managemon July 3 Staniland Hall: Outlook for Leisure to 1980 July 8 BACIE: Television in Training

27) Berkhamsted, Herts. Glasgow Hxhridee, Middlesex Mount Royal Hotel, W.L. Birmingham Coventry

World Trade Centre, E.1 82, New Cavendish St., W.1 aconsfield, Bucks. Whatelev Hall, Banhury Newcastle upon Tyne Goldsmiths' College, S.E.14 Egham. Surrey Manchester London Press Centre Amsterdam Singapore .

Cafe Royal, W.1 London Tara Hotel, W.S. RIIA, In. St James's Sq., SWI Palace Hotel. Buxton Cannock, Staffs. London Bus. School, N.W.1 Cardiff Jandon Hilton, W.1. Goldsmiths' College, S.R.14

THE JOBS COLUMN

Professor shows them how

BY MICHAEL DIXON

bonus on profits is being stated them. offered for a new managing

This food-retailing company East, Scotland and Yorkshire belongs to the family of Proessor Grigor McClelland, direcmanaging director of the company before returning to academic life, the tall, studious finding things going wrong. But sense into nacitive managing director of the company before returning to poking around and every day getting people with common-academic life, the tall, studious finding things going wrong. But sense into nacitive may confidence grow would be placed on just getting people with common-academic life, the tall, studious finding things going wrong. But sense into nacitive managing director of the company before returning to poking around and every day getting people with common-academic life, the tall, studious finding things going wrong. But Grigor McClelland's image in my confidence grew rapidly. At can pull the levers.

the management education Manchester Business School we "urband the levers." world has been much more that put emphasis on considering the of the scholar than the practical business man, and lately

On November 30, Professor got leave of absence from the business school, and took over implement"

number of the existing senior people had to go. This seemed

which we had had when I ran directorship. the company years previously

APPOINTMENTS

posts

—commercial November 1973.

her, director of operations-com-

Mr. David Edwards has been

electronics

EMI divisional

Mr. Jon H. Chaplin, company appointed to the newly created ecretary, and Mr. John F. Will-post of controller, management her, director of operations—cominformation and control system in Macronic System

sher, director of operations—commercial electronics, have been NATIONAL WESTMINSTER appointed divisional directors of BANK'S financial control division. He has been senior assistant area manager of the bank's Hyde Park appointed company secretary in July 1974. Mr. Willaher joined EMI as manager of the bank's Hyde Park area since 1973.

July 1974. Mr. Willaher joined EMI main Board of the ULSTER BANK Sound Products and was Mr. Edge is treasurer, domestic appointed director of operations banking director. National West.

MORE than £12,000-a-year plus had since slipped. So we rein ship of Laws Stores, Grisor "Managers' view of the situa- ber to direct Manchester Busi-

thereby distorted—in this case by will he take back with him? rumours that we were going to "Well," he says, "manage close the company down. So to ment education tends to concern with supermarkets in the Northcustomers as well as employees. tice better. But in this situation This enabled me to go to our and I think in many business top executives and say I knew situations, the problem was tor of Manchester Business that on such a date a particular advancing from a low level of School since it was set up a store was not stocking certain sensibleness to a reasonable

his involvement with his family firm was largely confined to a

two-day visit in each quarterly Last autumn Laws Stores ran I found going wrong, the into problems. The existing better I ought to be pleased. ment team tried to over- This was because I needed to come them by a change of find enough wrongs which, when policy. Prices were dropped, put right, would mean gains of Sales increased. But not suf- so many hundreds of thousands of pounds.

"Having made my evaluation, On November 30, Professor "Having made my evaluation, the new M.D. will not neces-McClelland realised he would I sorted out the important sarily have to have a degree, have to take control himself, He measures into a profit-improve- "These past months." Professor ment programme which we can

"I just grabbed the steering now has a turnover rate apfor expansion with a view to people had to go. This seemed going public in five or ten years' later to release a gratifying time. This development will be formerly the second echelon. 49-year-old articulate decision- ties." "Then I went round the shops maker, who has successfully talking to people in a great held responsibility for profits deal of detail.. I found, for and knows retailing, now being bertson of McLintock Mann and

While retaining the chairman-

banking division, National West-

or the group's money market

in minster Bank, the parent company of Ulster Bank, and is responsible

viously an assistant general m

McClelland is returning in Octodirector at Gateshead-based tion they are in can easily be ness School: What new thoughts

"Where control systems are company as a whole, deriving tion tends to think of achieving to achieve and policies to achieve them - policies sophisticated discrimination. But I think now that what needs designed so that they can be attention is control system implemented.

"I proceeded in that way, and any or that action is taken soon saw that the more things and ensure that action is taken.

"In short, things which might seem to an academic to be small considerations, are often the

important ones.

By the way, although Laws Stores finance director, Andrew Gunn, is one of the Manchester School's first business graduates McClelland adds, "I have been In this way Professor McClel- extremely impressed by a numthe managing directorship in In this way Professor McCleiber of people who have got what Gateshead on December 23.

In this way Professor McCleiber of people who have got what land turned the business round it takes to succeed but left the steering school by the age of 18 largely school by the age of 18 largely he explains, "and a proaching £25m. and is looking because they were browned off with the education system, I think that's an important reflec tion on our school sixth-forms mount of energy from what was the principal task for the 32 to and the image of our universi-

Applications via John Cuth

example, that control systems sought for the managing Whinney Murray Management Services (95 Southwark St., London SE1 0JA, Tel. 01-928 0444).

I'.K. REVENUE

28,110

388

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Entertainment Guide

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OPERA & BALLET	THEATRES
BRT GARDEN. 240 1911. THE ROYAL OPERA 1984 & Thur. 7.30 Madama Sotterity. 10r. & Fri. 7 La Forta del Destina. 1, & Set. 6.30 Die Frau ohne tites. Seats avail. exc. tomor.	Sat. 3.30 8.30 VINTENT PRICE CORAL BROWNE CHARLES GRAY IN ARDELE
DEBOURNE FESTIVAL OPERA, August 5 with the London Phil- monic Orchestra, Today, Wed. & Fri.	First Night Wed. June 18 at Z.C. RAYMOND REVUE BAR THEATRE. 734
5.30 The Comping Little Visar Acek) Tomorrow & Thurs. at 5.15 kenw Osvesin (Tchaikovsky), Tkts. 30 & £10.80. Tkts. for The Visar	PAUL RAYMOND presents THE FESTIVAL OF EROTICA 75
innsold the previous day offered at for the price of 1. Box Offices udebourne. Leves (Ringmer 812411) lbbs & Tillest. 124. Wigmore 51. 935 1910.	Fri., Sat. 7.00 and 9.15.
LONDON. 405 0072- Until Jame 21. Now Booking THRINA SOBECHANSKAYA with	
TROCKADERO GLOXINIA BALLET BPANY. The all male ballet co. G 1: Tet. 4 7t. 8.0. Frl. 5.0. Set. IG 2: Tmr. 6. Wed. 8.0, Irl. 8.30.	ROUND HOUSE 257 2554. Evgs. Mon. Fri. at 8, 5at. 5 and 8 30. Mars. Wed. 8 Thurs, 8: 2.30, till July 5. Jermyy from 700 Wenamahan Till TAMING OF THE SHRIW
S.Q., ERS WELLS THEATRE. Rosebery, ECI. 837-1672. Until June 28 NEDERLANDS DANS THEATER ht 7.30: Cathedrale Engloysia.	JILL BENNETT LOOT PHILIP STONE
et Extra. Caterpillar.	SAVOY. 01-836 8638 Evenings 8.00. Sat. 5.00 and 8-15

THE TOWN. 01-734 15. Dining and Dancil Revue A TOUCH OF VI and at 11 c.m. DAILEY AND WAYNE

AMBRIDGE HIT OF THE SEASON." E.N. MICHAEL DENISON, DETER GRIFFITHS Val PRINGLE, Norman BEATON In THE BLACK MIKABO
"TERRIPIC ENTERTAINMENT. S. EMP.
EVB. 7-30 Mat, Tues., Sat. 2-36.

DONAT, LEIGH LAWM,
I Tavior's, Jovous Comedy," E.
A TOUCH OF SPRING
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SUCH FUN." E.N.
SUCH FUN." E.N.

A TREAT. SUNDAY EXPENS.

DUCHESS THEATRE.

EVENING 8.00, Film Set. 8.15 and 9.00.

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ONE CALCUTTAL

OVER 1.500 PERFORMANCES

"BREATHTAKINGLY BEAUTIFUL." S Tel.

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ODEON ST. MARTIN'S LANE. (836 063)
1811). Claude Leiouch's AMD NOW MY
LUVE (Toste Une Viel IX). Sep. peris.
Wk. 1.00, 4.50, 8.00, 5.00, 4.50, 8.00,
Late show Sat 11.30, All seats bibble.

PLAZA 1 & 2. Lower Regent St. All seats bookable. The GODPATHER PART IF
CKI. Daily including Sundays.
PLAZA 1. Progs. 2.45 7.30.
PLAZA 2. Progs. 2.15 7.15.

PRIMCE CHADY D. 1.41

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DUKE OF YORK'S. 836 5122. EVS. 8.

SERYL REID, MALCOLM MCOOWELL

RONALD FRASER

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Contains no only the funniest seduction
scene in modern heatre, but performance from Beryl Reid and Malcolm McDowell
that will surely fad their way into
degryone's 10 best ilst, Sunday Express. PRINCE CHARLES, Leic, Sq. 437 8181.
9th Sensational Month
EMANUELLE XI
Sep. Peris Div. 4inc. Sun 1 2.45, 5.15.
5.00. Late Show 11.45 Fri. and Sat.
Seats Skbie. Lit's, Sar. CVETVORE'S 10 best HR. Sunday Express.
FORTUNE. 836 2238, Evenings at 8.00.
Sats. 8.30 & 8.30. Th. 2.45 red. prices.
SECUTH
"THE BEST THRILLER EVER."
N.Y. Times. 6th GREAT YEAR. SCENE 2. Leic. Sa. (Wardour St.) 439 4470 Cont Peris. Div. from 12.30. Late show 12.05 (ur. Sun.) YOUNG FRANKENSTEIN (AA). Pross. 12.30. 2.45. 5.05. 7.25. 9.45, 12.05. GARRICK. 856 4501. Evs. 5.0 SHARP.
Sat. 5.00 & 8.30. Red. price Wed. 3.00
ROBERT STEPHENS in
MURDERER
by ANTHONY SHAFFER.
"BRILLIANT AND EXCITING." GLOSE THEATES. - 437 1592.

BEST PLAY OF THE YEAR
EVENING STANDARD PICKUP IN
THE NORMAN CONOUSTS
BY ALAN AYCKBOURN
LIVING TOGETHER TH. AND THE
Sat. 5.30. R'ND AND R'ND THE
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GARDEN TOMOTHER THE SAT. 5.51. 8.30.
TABLE MANNERS WEG. 3.0. Fr. 8.15.

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SFENE 4. Left, Sq. (Wardour St. 1 439 4470'
2nd YEAR The Film Everybody's Talking
About, THE EXORCIST 1X: Directed by
William Fricakin, Sco. Perks, Div. 12 30,
1 00, 5 15, 9 00, 11.30, Box Office open
Daily 10-8, Sun, 12-8, Seats Bible, All
Perfs. TABLE MANNERS Wed, 3.0. Fr. 8.15.
GREENWICH. 858 7755 CHARADES.
THE KNIGHT OF THE BURNING PESTLE
TOPS. 20 Set, 2.30.

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Met. Wed 2.30. Set, 4.30 and 8.00.
JOHN CLEMENTS
IN ROBALD MIRAT-CP Snow's
THE CASE IN GUESTION
"An excellent evening's entertainment
As enthralling story Times.

MER MAJESTY'S.

MER MAJESTY'S.
930 8606.

MARNER WEST END Leice ter Square Tel. 439 0791. 1. LETOWN SATURDAY MIGHT (A). Cont. Progs. Wk. 2.00, 4.10 6.20. Cont. Progs. WR. 4.00,
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8 Perfs. 1.15. 4.35. 8.05. 6.1.90 sens-bookable. Jack Lemmon. Anne Bancroft THE PRISONER OF 2ND AVEMUE (A). Sco. Perfs. 2.30. 5.30. 8.30. All Sests bible. LAST THREE DAYS.

ART GALLERIES

ORD METHUEN (1896-1874), Memorial Exhibition, Fieldborne Galleries, 63, Queen's Grove N.W.8, 01-485 3600. MAAS GALLERY, BLANDFORD FLETCHER (1888-1935). Paralings and drawings and ROSAMUND FLETCHER, Sculpture, Until 20th June. Weekdays 10-5, SJ25, 10-12. At 15s. Clifford Street London, W.1, Tel. 01-734 2302. ROYAL ACADEMY SUMMER EXHIBITION. Contemporary paintings, sculptures, etc., Until 27 July, Wkodys 10-5, Suns, 2-5. Adm, 56p, (Mondays 30p), And the PRIVATE ROOMS AND COLLECTED TREASURES, Until 31st Oct. Wkdys, 10-6 (closed Toesday), Sun, 2-6, Adm, 50p, Students and pensioners natiparice. price,

SALLERIE AZIZA. 7. Churth Road Wimhadon Village. London S.W.19 Tcl. 01946 4727 THE REDISCOVERY OF THE
POST-IMPRESSIONITS and the SUMMER EXHIBITION. Wed. Thurs. Fri.,
at. 18-6 p.m. Sun. 2-6 p.m. LEGER GALLERY. Exhibition of English Paintings Revnolds Romney Lawrence. etc. Mon. Fri. 9-5.30. 13 Old Bond Street. Until June 27th. AGNEW GALLERY, 43. Old Bond St., W.1. 01-629 5176. MASTER PAINTINGS— An Exhibition of Rocent Acquisitions of Unit 4 July. Mon.-Fri. 9.30-5.30. Thurs. 9 9.30-7.00

CLUBS

THE GASLIGHT

(A Gentleman's Club) of ST. JAMES'S, S.W.1 Cabaret spots every half-ho Restaurant facilities Cover Charge: £2.00 Open 9 p.m. till early hours -Mon. to Sat inclusive Enquiries for PRIVATE STAG PARTIES WELCOMED Tel. 734 1071 (daytime) No membership required for out-of-town and overseas visitors 4 Duke of York St. (Jermyn Street), Piccadilly, S.W.1 Tel: 930 1648 after 6 p.m.

GARGOYLE, 69 Dean Street Lendon, W.1, STRIPTEASE FLOORSHOW

SEX ALIVE 75
Show at midnight and 1 a.m. Hostesses Monday-Friday, Closed Sats. 437 5455.

EYE 189 Repent St. 734 0557. A la carte of All-in Monu, Spotlacular Floor Shows plus the rhythm of Los Vers Cruz 2hd-music by Johnsy Hawkasworth and Friends

The public client and the construction year's timetable.

industries How public clients and the construction Industries can work together to improve efficiency and value for money.

Three one-day conferences organised by the National Economic Development Office in conjunction with the Royal Institute of Public Administration.

17 June 1975 The Bloomsbury Centre Hotel, London 24 June 1975 Piccadilly Hotel, Manchester 1 July 1975 Excelsior Hotel, Glasgow Airport

These conferences are being arranged to bring together representatives of public clients, their consultants and contractors to consider the findings of the report The public client and the construction Industries' and the ways in which they can be The report looks at the ways in which local

authorities, government departments, nationalised industries and other public bodies organise their construction programmes which between them account for over £4 billion a year. It examines how the procedures involved affect the efficiency of the construction industry and makes practical proposals to morove the situation.

The programmes are arranged to allow full discussions of the implications of the changes proposed for clients, consultants and contractors.

All three conferences will be chaired by Sir Kenneth Wood, Chairman of the Working Party which undertook the study and proposed the recommendations for change contained in the report. Each conference will have four sessions and a panel of distinguished speakers will initiate and contribute to the discussion on each topic taking as their theme the main findings of the report.

PROGRAMME

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Session 1 Opening and presentation of report Session 2 The role of the client Session 3 Selecting the design team Session 4 Selecting the contractor

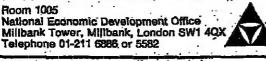
REGISTRATION (pleases use BLOCK CAPITALS)

17 June 1975 (London) 🔲 1 July 1975 (Glasgow) 📋

24 June 1975 (Manchester) 📋 Tick as appropria

FEES The delegate fee is C15.00. This includes a copy of the repo

Room 1005



WEEK'S FINANCIAL DIARY

Mr. Oliver Atkins has been appointed a divisional general manager of BARCLAYS BANK TRUST COMPANY. He was previously an assistant general mana-The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last

COMPANY MESTINGS—

Bishopposite Trust 41. Sishopposite. E.C., 2. Sishopposite Trust 41. Sishopposite. E.C., 10. Similar Sirvets. Sirvets. E.C., 10. Sirvets. E.C., 12. Sirvets. E.C., 10. Single February Sirvets. Sirvets. Sirvets. Sixteen Sirvets. Sixteen Sirvets. Sixteen Sirvets. Sixteen Sixtee Finalsy associated British Foods hypopruizatche Gold Mines Ariesa Capel and Leonard Papman (Balham)

Chapman (Balham)
Crosby House
Rowlinson Constructions
Wace Group
Laborious DIVIDEND & INTEREST PAYMENTS-

974)
Trys 3.359p
mges Aktiebolas Free Ste. S.Kr.11
htans, Diskilleries 1.46
ht Group 1.24
et Holdings 1p:
d (mt. SpcPt. 1.75nc. 7ocPt. 2.45oc.
berdson Smith 1.19
parvlands 1.1725p
pl and Barnett 7.5 cts.

COMPANY MEETINGS— Roury and Madeley, Birmingham, 12 roys, Warley, W. Midlands, 12.15 tersonese (F.M.S.) Estates, 10. Mincing and, 2.6., 12 E.C., 12 Empire Stores (Bradford), Bradford, 12 Carnar Scotblair, The Grange, Bermond-sey, S.E., 2,30 Harrison (T. C.), Sheffield, 2,30 McCadl, 1. Harley Street, W., 10.30 Newspapers, 23, Tudor Street,

BOARD MEETINGS-Alpine Soft Drinks Atlantic Shipping Chamberlain Phiops loride Group rimouth laws minion and General Trust Dominion and General Ox-Lands Harrisons and Crosheld Hill Samuel ravis and Arnold

Shires inv.

DIVIDEND & INTEREST PAYMENTS—
AMF Inc. 31 cs.
Alderman Securities 0.87p
Associated Spring 35 cts.
Birmid Qualcast 1.225p
Brent Walker 0.588297p
Carpets Int. 3.235p
Collett.
1.2582984p
Garnar Scotpilair 1.114p
Genaral Meteors 60 cts.
Grace (W. R.) 40 cts.
International Spulmers Machines 1.5 cts.
Krafteo 48 cts.
Mobil Qill \$\frac{1}{2}\$ cts.
Mobil Qill \$\frac{1}{2}\$ cts.

WEDNESDAY, JUNE 11 PANY MEETINGS Welcombe Hotel

Thienkone Remals, 197, Knightspropp, S.W. 12. Unton 1E.h. 175. Lintherse Road-Middlesbroogh, 7.5. Lintherse Road-Winston Estates, -10. Bolton Street, W.,

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Newwory 13-periods. Red; 11675 E5.9719 North Shropanire 13-spelled. Red; 116-75 55-9719 Norwich 13-periods. Red; 11/6/75 E6.9719 Sale; Uliney 2,16p Smith St. Aubyn 2,85p Stevensus 13-periods. Red; 11/6/75-E8.9719

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COMPANY MESTINGS—
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London Wail Buildings. E.C., 3.15
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E.C., 12
Clarke Chapman, Gatesbead. 3
Crane Prushust. Companyint Rooms, W.C.

Craneland An 12 Crossland (R. and A. G.) 75. Harborne Road, Birmingham, 12.15 States and General Investments, Windrest (Hope, E., 12.30 Lying (John), Brent Town Hall, Wembley, 2.15 2.15 Lagorra Industries, Charlered Aco Hall, Moorgate Place, E.C., 12 Marchews Wrightson, 14, \$t. Ma E.C., 12 E.C., 12 Portsmouth Water. Havant, 12 Usher-Welker, Communite Rooms, Great Queen Street, W.C. 12 BOARD MEETINGS— Finals: Inflow Streamlines religamated Inds.

British Cinematograph T British Tar Burnett and Hallamshire Cohen (Geo.)' 600 Grou

Receipts— Interest, etc.... Nat. DebtServi Mr. A. B. Munyanm has been appointed non-executive chairman of BARCLAYS BANK OF Zambia. dalance met fro Con. Fund Surplus from Con. Fund. ... Death Dottes St Mr. B. E. Sturgess has resigned from the Board of the ROYAL TRUST COMPANY OF CANADA. a subsidiary of The Royal Trust Company, Montreal. He will be replaced as managing director by Mr. C. F. Ransom. Mr. Jeremy Arnold has resigned as managing director of LION INTERNATIONAL. He remains a Payments— Kar. Debt. int.... Nat. Debt. man-agement and director of and consultant to the group but will now be devoting the majority of his time to the development of personal business interests. Mr. Arnold has rezigned from the Boards of all the subsi-diary companies of Lion. Mr. Give Hellick, managing director of J. H. Vavasseur Group, has been appointed acting managing director. Mr. Sam Allen, chairman of Mills and Allen, has lained the Brand. Floating Debt Apr. 30 Mar. 31 Apr. 30 1975 1974 Mr. I. D. Sheddon, a vice-president of the company, joins the Royal Trust Company of Canada Board, and will additionally oversee Royal Trust operations in Jersey, Guernsey and Ireland. Tatal...

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71 april 14 aprilus.

Newbury 14 aprilus. Pearce of his analysis of the color of the c FRIDAY, JUNE 13
COMPANY MEETINGS—
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Northants, 12
Dewhyst (1, J.), York, 12
Junkie Hert, Unicare Horel, Bristol, 12
Youns (Compactant), Atlantic Towns Hotel.

BOARD MEETINGS.... Finaler Illinington Bros. Voodhead (Joyan) Interings

levestors Capital Trust 0.5p. Stancer.

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London United Invs. 1.5073p
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Ord. Sit. 1.75pc.
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United Carriers 1.203p SATURDAY, JUNE 14 ergin and Peacock. Richmond, 11.30 DIVIDEND & INTEREST PAYMENTS DIVIDEND & INTEREST PAYMENTS—
Abrasives Intl. 0.864p
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Automotive Products 1.51153p
Hawker Siddeley 4197
Raber Hovis, MacDougali Lu. Six., 39-rai
Roberold Db. Six. 39c
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SUNDAY, JUME 15
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and Telemas, 27ge.
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HER MAJESTY'S. 930 8606 Evgs. 8.0, Fri. and Set. 6.0 and 8.40 HAIR £m. KING'S ROAD THEATRE 352 7488.
Mon. to Th 9.00. Frl. Sat. 7.30, 80.
THE ROCKY HORROR SHOW
EMPINE MISSEN MISSEL OF THE YEAR
EMPINE STANDARD DRAWS AWARD
FIL 8.30. Thurs. Sat. 5.00 and 8.30.
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TEST MUSICAL OF THE YEAR
Plays and Players. Award
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Evenings 6.5. Sat. 5.30 and 8.40.
Evenings 6.40 ALEMAN
MICHAEL Fraying rompay is a delightful gascriènce. Evening Standard.
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Bervard Shaw's Cas are. 35. cts.
Continental Oil 50 cts.
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Dritz Mettal 2.255p
First Guernsey Secs. 1st. 5p
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1.8375pc
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Ends June 14. Opening June 19.
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928 7616. Tonight & Tomogrow 7.30:
Samuel Backett's
Wed. 7.30 & Tours, at 2.15 & 7.30:
NO MAN'S LAND
Friday 7.30 & Saturday 2.15 & 7.30:
JOHN GARRIEL BORKMAN
Some Seats held for sale day of performance from 10 a.m.

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New Anditorium opening delayed. The FAMING OF THE SHREW plays Round House until July S. A MIDELIMMER MIGHT'S DREAM opens here July 16. OPEM SPACE, 580 4970, Temp. m'ship. Nitv. 8.0 (ev. Mon.) MEASURE FOR MEASURE Shekspoare-Marowitz. A fadenating exercise in textual temper-ing." D. Tel. PALACE 437 6834. Mon. Thurs 8.00. Fri and Sat. 6.00. 8.40. JESUS CHRIST SUPERSTAR PALLADIUM, 457 7375.
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5.30 and 8.30. Mathreet Web. at 3.
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THE SUMSHINE ROYS
"Audience rocking in their chairs"—
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Bit National Discount, 32, Lean-Valor Valor Combined English Street, LC, 12
Giaves Group, 67, Ekton Pierre, S.W., 12
Johnson (C., H.L. Engelsier Hotel, Man, 10C Infl. Combined Common 2pc 1 cts. Singer 10 cts. Shough Black Red. 79-80 4 spc 11 cts. Shough Black Red. 79-80 4 spc 11 cts. Shough Black Red. 79-80 2 spc 12

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The Financial Times Monday June 9 1975 INDUSTRIALS Continued FAR WEST RAND | DIAMOND AND PLATINUM | May | Anglo Anglo Value | \$29\4 | 213 Q256e | \$500. [Bushops air Flatfe | 88 | 11.11 208c | 12.3 Q25c COPPER

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7.4 11.9 2.4 12.6 This service is available to every Company dealt in or 2.5 15.3 6 12.7 2.7 2.3 2.7 13.2 Stock Exchanges throughout the United Kingdom for 2.2 15.8 2.8 13.2 fee of E285 per annum for each security



FINANCIAL TIMES

Monday June 9 1975



£400m arms deal talks with Egypt

bat aircraft and Westland Lynx helicopters, worth more than \$\frac{2400m}{2400m}\$, is expected to be one form an Arab industrial base of the principal items of discussions of developing advanced

He arrives in London on Tues day for two days of talks with Mr. Wilson, Mr. James Callaghan, Foreign Secretary, Mr. Peter Shore, Secretary for Trade, and M. Roy Mason. Defence Minister.

The days of talks with yet ready to produce its own air industries. The Have Shore, Secretary for Trade, and be set up, with the aid of British the RAF at technical advice—the initial conintended intended in the RAF at the short of the RAF at the shor Time has been set aside during
Mr. Fahmi's visit for signing
trade agreements. It is expected
that these will include at least a provisional agreement for the arms purchases, subject to more Direct sales detailed contracts later with the companies involved.

supply of 200 Hawk aircraft. Arab aircraft requirements copter agreement, aircraft powered by Rolls-Royce Adour while factories are built and the Lynx also costs about film et engines, and 250 Westland workers trained to undertake. Since the French are involved to the control of the circular under the control of the circular under the control of the circular under the copter agreement, aircraft westland the copter agreement. Lynx multi-role helicopters, production of the aircraft under powered by Rolls-Royce Gem licence from the U.K.

It is also understood that the so as not to disrupt the flow of Arab arms deal. Egyptians are interested in Hawks to the RAF (which is buy Throughout the British Aircraft Corporation ing 175 for delivery from 1976 negotiations with British Aircraft Corporation ing 175 for delivery from 1976 negotiations with the Egyptians. Swingfire anti-tank missiles, light as a basic trainer), or the flow of the Ministry of Defence's arms tanks, armoured cars and Lynx helicopters to the U.K. and sales department has been personnel carriers, radar equipartment forces (which ment and communications have 120 on order).

Details of the deals between many visits to Egypt by

The Egyptians have been acting ready for signature. behalf of the new Arab Military Industrialisation Organ- done for Egypt, on behalf of further discussions.

BY RICHARD JOHNS, MIDDLE EAST EDITOR

be set up, with the aid of British the RAF as a trainer out to have technical advice—the initial conintended as a light battlefield the Council of Fereign Min's ers
tracts will involve the direct sale close-support / ground-attack in Luxembourg.

The Foreign Secretary's main next
An

Numbers have yet to be setompanies involved.

Primarily involved will be the direct sales to fill immediate

The direct sales will be spread

Details of the deals between specialists from the U.K. aero-Discussions on the sale of the Arabs and the U.K. com-space industry.

Hawk and Lynx aircraft have paines have still to be worked Egyptian and other Arab high-been under way with the out, which is why individual ranking officers visited the Fara-

OPEC discusses oil increase

A DECISION on a small oil price However. Mr. Mohammed the dialogue in April foundered increase to compensate for the Yegareh the governor of Iran's on the insistence of the oil prodepreciation of the dollar cannot Central Bank, told reporters ducers and developing countries

depreciation of the dollar cannot be ruled out at the conference of there would be no increase that the two subjects should be the Organisation of Petroleum before October 1, when a nine given equal precedence in one month freeze expires. as OPEC forum. As yet, only Algeria has members had committed them reacted strongly—and negatively selves not to change prices—to the new American plan.

Such a move—which would probably receive the blessing of that was unavoidable.

Such Arabia—might also be As a result of world inflation maintenance is also expected to members in also expected to members with the aim of price maintenance is also expected to members in also expected to members with the aim of price maintenance is also expected to members with the aim of price maintenance is also expected to members with the aim of price maintenance is also expected to members with the aim of price maintenance is also expected to members with the aim of price maintenance is also expected to members with the aim of price maintenance is also expected to members with the aim of price maintenance is also expected to members with the aim of price maintenance is also expected to members with the aim of price maintenance is also expected to members with the aim of price maintenance is also expected to members with the aim of price maintenance is also expected to members with the aim of price maintenance is also expected to members with the aim of price maintenance is also expected to members with the aim of price maintenance is also expected to members with the aim of price members with the aim of price

Saudi Arabia—might also be As a result of world inflation, maintenance is also expected to designed to impress on con- the loss of purchasing power be on the agenda following a suming countries the determina- suffered by OPEC countries period in which, because of slack tion of the producting States since January 1974 was expected market conditions, both Libya following the abortive prepara- to reach 30 to 35 per cent. by and Iraq have trimmed the price

to counter fall in dollar

A MAJOR U.K. arms deal with isation. which also includes the Arab countries, to initial pro-Egypt, involving the supply of Saudi Arabia, the United Arab visional agreements, clearing the Hawker Siddeley Hawk light com-bat aircraft and Westland Lynx This organisation, financed by visers to Egypt to prepare the

factories. of the principal items of discuscapable of developing advanced industries to produce military industries to produce military benefiting BAC, Hawker, Westland and Rolls-Royce, will also be organisation.

He arrives in London on TuesRecapse the organisation is not below the substantially benefiting BAC, Hawker, Westland and Rolls-Royce, will also bring good business to the assothe organisation.

Recapse the organisation is not be organisation.

The Lynx is a multi-purpose task at the meeting will be to An announcement, is also task at the meeting will be to An announcement, is also task at the meeting will be to An announcement, is also task at the meeting will be to An announcement, is also task at the meeting will be to An announcement, is also task at the meeting will be to An announcement, is also task at the meeting will be to An announcement, is also task at the meeting will be to An announcement, is also task at the meeting will be to An announcement. Is also task at the meeting will be to An announcement, is also task at the meeting will be to An announcement. Is also task at the meeting will be to An announcement is also task at the meeting will be to An announcement. Is also task at the meeting will be to An announcement is also task at the meeting will be to An announcement. Is also task at the meeting will be to An announcement is also task at the meeting will be to An announcement. Is also task at the meeting will be to An announcement is also task at the meeting will be to An announcement. Is also task at the meeting will be to An announcement is also task at the meeting will be to An announcement. Is also task at the meeting will be to An announcement is also task at the meeting will be to An announcement. jointly on the Lynx, and on the Adour engine for the Hawk, they

will get some benefit-from the Throughout the months of

been under way with the out. watcher are not yet borough air show last year, and Egyptians for some months company contractors are not yet borough air show last year, and The Formities have been acting ready for signature. Enough ground work has been Show which has just ended, for

LIBREVILLE, GABON, June 8.

Wilson plans new **EEC** impetus for July Summit

PLANS TO GIVE a renewed Mr. Shore will no longer be able Commons to-day by Mr. Harold to the dissenters has been with-Wilson, the Prime Minister, in drawn.

The wake of the referendum decision to remain in the Parliamentary Labour Party is Community.

negotiation new approach to the Market
It has been customary for Mr. set at the weekend by

Foreign Ministers. Despite his pean institutions. strong criticism of the Market Re welcomed the statement of during the referendum campaign the chairman of the intercern his department.

anti-Marketeers will be lying low in Parliament for the time being, for a strong Britain in the But they will continue to moni- Community. quite prepared to enter the arena to fight; proposals with which

ev disagree. Anti-Market Ministers such 25

impetus to British participation to criticise the Government's in the Common Market will be EEC policy in the Commons now outlined in a statement to the that Mr. Wilson's dispensation to

expected to agree to send MPs to the European Parliament. This will be followed up on the European Parliament.

The Hawk, which costs about fim., was designed primarily for the RAF as a trainer but is also meets his EEC counterparts at the counterparts at the counterparts at the counterparts at the counterpart is also meets his EEC counterparts at the counterpar the Council of Foreign Min wers to putting it down on the agenda in Luxembourg.

next week An announcement is Wilson an opportunity to discuss This will contain suggestions the post-referendum situation for more effective ways of deal miers after the months of EEC business. for more effective ways of deal-

Peter Shore, the Trade Secre- Wilson when he said that the tary and a leading anti-Mar referendum decision commits us keteer, to attend meetings of to making a reality of the Euro-

he has every intention of attend- national committee of the TUC ing the gathering if there are General Council that the items on the agenda which con-decision meant a closer identification of Britain's trade union With the bitter hattles of movement with the European recent weeks behind them the trade unions. Mr. Wilson stressed the need

> British unions in Brussels, Page 6 Scots and the referendum Page 37

General Stehlin in intensive care unit

BY GILES MERRITT

FREAK traffic accident has Stehlin was Chief of Staff of laced General Paul Stehlin, the French Air Force. Shortly primer chief of staff of the after standing down from his French Air Force. In a hospital top-ranking position. General intensive care unit just at the Stehlin, who had long been a moment that Northrop Aviation confirmed pro-American "Atlanhas revealed his long-time ticlst," joined Northrop as a consultant," suitant, according to documents. The accident has coincided with released by the Senate Subthe Mirage F-1 M-53's loss of Committee on Multinational Cortant the Mirage F-1 M-53's loss of Committee on Multinational Cortant the Mirage F-1 M-53's loss of Committee on Multinational Cortant the Mirage F-1 M-53's loss of Committee on Multinational Cortant the Mirage F-1 M-53's loss of Committee on Multinational Cortant March 1974 he tory talks in Paris in April.

It is certain that memberIt is certain that memberStates will discuss operating an indexation system to adjust oil prices according to world inflation rates—from September when response to the price "freeze" agreed late month to the in London last week, would not appear to the major technical and organization. But apart for Committee on Multinational Continuation Nato arms deal of the fournation Nato arms deal of

the price "freeze" agreed late put forward last month to the in London last week, would pro-last year expires. Within OPEC, OECD and International Energy bably be willing to let its own the hope has been that a formula Agency. In essence, these were output drop still further from the could be evolved within the that both energy and raw present low level of 5.9m. barrels scope of a wider agreement materials should be discussed, a day to as little as 3.5m. b/d to scope of a wider agreement materials should be discussed, a day to as little as 3.5m. b/d to scope of a wider agreement materials should be discussed, a day to as little as 3.5m. b/d to scope of a wider agreement materials should be discussed, a day to as little as 3.5m. b/d to scope of a wider agreement materials should be discussed, a day to as little as 3.5m. b/d to scope of a wider agreement materials should be discussed. aircraft, had informed a Senate The Northrop evidence is hearing in Washington of included in a 500-page document General Stehlin's status as a released by the Senate sub-

responsible for leaking his own It was General Stehlin who confidential letter to President stated late last year that the Giscard D'Estaing on the relative Mirage was a less attractive merits of the Mirage. This letter proposition for the Nato buyers led to his resignation as viceproposition for the Nato buyers see to the proposition for the Nato buyers see that the Northrop YF14 and president of the systematic flat and president of the systematic flat and president of the systematic flat forced retirement has been highlighted ment to the reserves.

But the revelation last November 2 top French air force

by the Northrop evidence and the near-simultaneous Belgian ber that a top French air force general considered the Mirage general considered to Mirage

and called for an ereports. The General army early this year—is more in the pay."

The General army early this year—is more in the pay."

The General army early this year—is more in the paying dropped papers in the it is also still very much at the prototype stage.

The The General army early this year—is more in the prototype stage.

The The General army early this year—is more in the it is also still very much at the prototype stage.

A senior Dassault executive payers in the payer in the payer in the payer in the prototype stage.

The The General army early this year—is more in the in all the payer in the prototype stage.

A senior Dassault executive payer in the payer in the payer in the payer in the prototype stage.

pavement and the path of an approaching No. 27 bus. In any that France is not a Nato event, the 28-year-old woman driver of the bus has been cleared by the police.

General Stehlin's wife has M. Chirac described the choice grant that there are been as a blow to European aviation. stated that there can have been as no question of a suicide attempt. orthrop "hired Dutch

link-man ". Page 4

Until September 1963, Paul

WEDGWOOD, the largest pottery and china group, is showing a close interest in plans by Carborandum, the U.S. concern, for the possible sale of its tableware basiness, including the above and the concern.

china, nine years ago, is "carefully examining" many inquiries from prospective buyers for its tableware business, according to Mr. Wendel.
Yesterday, Mr. Arthur Bryan,
chairman of Wedgwood, which
makes Coalport and Crown
Staffordshire bone china and very carefuly about the matter, and I will."

Carboroundum, which has a

major abrasives business, ex-

early 1960s as a diversification. Its tableware group, which employs about 1,200 people, including 850 in the Potterles, also includes the Hammersley and Royal Windsor china factories, two crystal glass-works in Germany, and two overseas distribution com-panies in the U.S. and Canada.

Spode's profitability has varied considerably in the past, and Carborundum does not

product director for Carborundum Tableware and chairman of Spode, says: "The group is in a sound position, with Spode performing particularly well."

It was confirmed yesterday that Doulton, in the S. Pearson and Son Group, is unlikely to bid for Spode. It already has a comprehensive range of tableware companies, with Royal Doulton, Minton and other

THE LEX COLUMN

Ground rules for London options

change.

The attractions for brokers months ahead. and jobbers in London are new approach to the Market was pending on the definition used, flexibility in portfolio managerevival

Broking profits

A Chicago-type of options market cannot be transplanted Gearing to London overnight: it is entirely separate from a securi- The buyer is offered the It is not clear yet whether from a share. A fully-fledged speculative appeal,

established in London within the crucial intermediary to of an options system is the next year. A feasibility the crucial intermediary to of an options system is the the next year. A feasibility handle settlements and execute options should divert some study by a Stock Exchange suboptions, which permits the the speculative froth from to
committee should be completed severing of ties between the main securities market during the next few weeks; and initial writer of the option and even there, speculation is although no date has been fixed the purchaser, thus creating the necessary oiling mechanism for a final decision by the Coun. secondary market. Both parties cil there is no doubting the are consequently free to undo enthusiasm among many Lone and change their positions withenthusiasm among many Long out affecting the option itself, Board suggested that in its fig. don brokers for an options which is denominated in con- year of operation options had market on the pattern of the tracts of 100 shares, and for ing had no appreciable in Chicago Board Options Ex- periods of three months, with on prices and turnover on the

On the investment side, a underlying shares, This can obvious, given the remarkable major attraction is that the really be regarded as definition writer of an option-in practice since it could merely refer growth of the Chicago Board in likely to be an institution in broader trends affecting the its two years' existence. De the U.K. - can gain greater security prices. it is now the second or third ment. Thus once an investor largest securities market in the has achieved a specified target U.S., and current daily volume gain on the purchase of the is roughly three times the level underlying security, the writing is roughly three times the level and sale of an option can offer options to companies where of a year ago—affected, of a hedge against a fall in the underlying securities are wish course, by the Wall Street value of the shares — an held and actively traded. At m approach at present more sent, the Chicago Board all

the U.K. The writer of the option Moreover, the Chicago options automatically-gives up a profit- have to fulfill a number of market accounts for seven per able opportunity if the price ditions, including having cent, of the income of brokers of the underlying security rises, on the New York. Stock though he can always cover his The formation of an option on the New York Stock position, if necessary, by buying market has also been a Exchange and over 12 per cent. an identical contract. And there simply as a useful and necessary. of their profits. The consequent are a large number of permuta- addition to the range of services. increase in interest in the tions of sales and purchases of offered by the Stock Excha market is shown by the recent both options and underlying -especially given the possi sale of a seat on the Chicago securities. Option writing can competition from both Ame-Board for \$60,000, up from also be seen as a way of gener-dam and Luxembourg which a \$59,000 in February, and equiva- ating a higher return on the both actively considering a lent to nearly half the cost of underlying shares since the ting up options markets. We a NYSE seat. option is sold for a premium. in London believe that a

ties exchange because trading is opportunity to gear up on this the dollar premium would be in a different type of commodity small premium—the classic to be paid on options on or options market is also com-explains why, during the last England's decision on this pen pletely distinct from the present few months of rising share and the Inland Revene's atti-limited options trading in prices, the Chicago market has tude on the payment of same London where investors can take been described as the "hottest duty on options trading gene out an option, and exercise it new game in town by one ally, will obviously influence? within the specified period if critic quoted recently in the final decision. But apart for they desire, but are not able to New York Times.

The distinguishing feature of politically sensitive argument, resolved, the discussion is like the Chicago system is the of which the Stock Exchange is to turn on the Stock Exchange Northroo evidence is options are quoted and traded casino aspects of a securities present however, many of the separately from the shares. So exchange and has absolutely involved in the options delaa new exchange has to be set up, nothing to do with its much seem to believe the question: though it can, of course, be trumpeted function as a less a matter of if, than when under the auspices of an exist- primary channel of funds into and how,

An options exchange could be ing one. In Chicago, the Options industry. The counterestablished in London within Clearing Corporation operates as ment employed by suppose

Evidence so far is income sive, but a study carried out b consultants to the Chicayear of operation options had a maximum length of nine NYSE and that it actually to duced the volatility of t

Securities

Restrictions will clearly familiar in the U.S. than in trading in the options of 58 c panies—to be increased to by the end of the year—wh least 10.000 shareholders.

market set up here should d in options on overseas sha especially Continental ones."

which seas securities. The Bank This inevitably raises the sational questions still to

Rail peace bid likely this week

covering other raw materials and but in separate conferences.

development problems. The preparators meeting for ducers.

BY JOHN WYLES, LASOUR REPORTER

unions for their national stop by the NUR, Mr. Weighell said industry hopeful on BBC radio yesterday it would industry hopeful The National Union of Mine be "absolutely unfair" if the

The National Union of Mine- be "absolutely unfair" if the workers has already given its railwaymen were treated dif- industry is confident that conundertakings to the NUR while ferently from other workers just industry is confident that continued Common Market member- the Union of Post Office Workers because they are at the end of ship will offer increasing opportusion of the wages queue. the Union of Post Office Workers because they are at the end of has promised action which could the wages queue.

PEACE TALKS are expected this week to stave off the national rail strike planned for June 23 which railwaymens' leaders aim to make the most disruptive in the history of the industry.

Over the past few days Mr. Sidney Weighell, the National Union of Railwaymens' general confined to the areas to prevent any special distribution of Railwaymens' general considered the Mirage Stehlin will be able to reply to Northrop Aviation's statement to prevent any special distribution of Railwaymens' general considered the Mirage Stehlin will be able to reply to Northrop Aviation's statement to prevent any special distribution of Railwaymens' general considered the Mirage Stehlin will be able to reply to Northrop Aviation's statement to prevent any special distribution of Railwaymens' general considered the Mirage Stehlin will be able to reply to Northrop Aviation's statement to prevent any special distribution of newspapers. If this is Saturday by Mr. Neil Carmichael, agreed, newspapers' circulation would be confined to the areas.

It is unlikely that General Dynamic's YF-16 fighter.

It is unlikely that General ber that a top French air force decision to purchase the General Dynamic's YF-16 fighter.

It is unlikely that General Stehlin will be able to reply to Northrop Aviation's statement to its chances of winning to Northrop Aviation's statement to prevent any special distribution of the railways was given on the railways was given on would be confined to the areas.

It is unlikely that General Dynamic's YF-16 fighter.

It is unlikely that Gener if honoured, would prevent spe-cial transport arrangements for to try to find a peaceful solution

the British Railways Board subsidies we pay."

His efforts amount to the most serious attempt to make a strike should not try to prevent BR ties since the miners netted from improving on the 27.5 per strings of promises from other cent arbitration award rejected by the NUR. Mr. Weighell said

Lakes, I. of Man, S.W. Scotland, Glasgow, Cent. Highlands, N.

Ireland

Dry, sunny, wind E., light. Max. 24C (75F). Edinburgh, E. Scotland, Aber-

deen, Moray Firth, Caithness
Dry, sunny. Coastal fog. Wind
E., light, Max. 19C (66F).
Argyll, N.W. Scotland

Dry, sunny. Coastal fog. Wind light. Max 22C (72F).

Orkney, Shetland Dry, sunny. Wind S.E., light. Max. 16C (61F).

Weather

U.K. TO-DAY
DRY and sunny,
London, E., W. Midiands, N., S.
Waies, N.W. England, Lakes Dry. sunny, wind E., light. Max. 24C (76F). S.E., S.W. England, E. Anglia, Cent., S.E. England, Channel Is.

Dry, sunny, wind E., light. Max. 23C (74F). E., N.E. England, Borders Dry, sunny. Early cloud near coasts. Wind E. Max. 23C (73F).

BUSINESS CENTRES

Outlook: No change. Lighting-up: London Manchester 22.05, Glasgow Belfast 22.27 HOLIDAY RESORTS

passenger transport was "rising dent are still clouded by conflict- it was adopted by the U.S. uncontrolled" and called for ing Press reports. The General army early this year he more cial transport arrangements for to its pay dispute in talks with "a proper social return on the carried by rail."

The British Raitways Board subsidies we pay."

ship will otter increasing opportunities for sales.

Mr. T. S. Corrigan, president of
the British Paper and Board
Industry Federation, said: "I am
very pleased at the convincing
majority vote in favour of Britain
remaining in the Common Market.
The council of the federation has
consistently maintained that membership of the FEC was very much bership of the EEC was very much in the interest of the British paper industry."

Continued from Page 1 Crosland

suspicions between different groups of workers. Opinion polls consistently showed large majorities in favour of tighter pay restraints, said Mr. Crosland—a reference to the ORC poll for Independent Television News at the week-end which showed that 70 per cent which showed that 70 per cent, of all adults and 63 per cent, of trade unionists supported legal controls over wage increases.

Yet, in spite of this, workers were fearful of showing restraint themselves lest other groups should steal a march on them, he said.

said.

"Principles of social justice tion of our national wealth; but all the Government's efforts to increase social justice are lost in the crazy, haphazard lurches which characterise pay settlements under conditions of such rapid inflation."

Wedgwood shows interest in Spode's future BY MARGARET RED

including the 200-year-old British china company, Spode. Disposal of its china interests, including two other Steke-on-Trent factories, is being considered by Carborun-dum, the president, Mr. William H. Wendel, has said. Carborundum, which acquired Spode, a manufacturer of fine a range to other products, said: With an offer for sale of a medium manufacturer of this name one would have to think

panded into pottery in the

disciose its tableware busi-ness's results. Mr. Paul Thompson, group

Men and Matters Page 12

We are still in Europe!

St Quintin Son & Stanley made their decision to go into Europe and we opened an office right at the heart of the European Community — in Brussels! St Ouintin Son & Stanley have been

chartered surveyors dealing with property in the United Kingdom since 1830 and advise some of Britain's largest institutions. St Quintin S.A. provides the same standard of service throughout Europe to British clients with European interests and to European clients too.

Our European activities in property investment and management, town planning. development and property valuation, and estate agency may be of interest to you.



Rue Joseph II 36-38, 1040 Brussels. Telephone: 010 322 219 32-88 Vintry House, Queen Street Place. London, EC4R 1ES. Telephone: 01-236 9961

